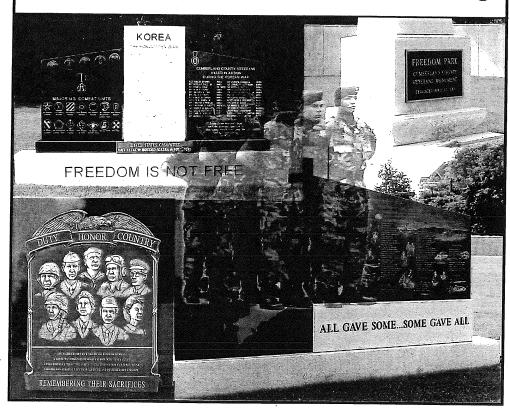
History, Heroes, and a Hometown Feeling





2004-05 ANNUAL BUDGET

Indely

2004-2005 Adopted Budget

City of Fayetteville North Carolina

Mayor

Marshall B. Pitts, Jr.

City Council

Lois A. Kirby, District 5, Mayor Pro Tem

Jimmy Keefe District 1

Mable C. Smith District 2

Robert A. Massey Jr. District 3

Darrell J. Haire
District 4

Paul Williams District 6 Curtis Worthy
District 7

Juanita Gonzalez District 8 Johnny L. Dawkins
District 9

City Manager

Roger L. Stancil

Chief Financial Officer

Lisa T. Smith

Table of Contents

Introduction Budget Messagei Adopted Budget Ordinance.....iv Reader's Guide 1 Governmental Structure and Organization2 Profiles of the Mayor and City Council......4 Policies and Goals City Goals11 **Budget Overview Department Summaries** General Fund Mayor and Council42 City Attorney44 City Manager46 Support Services48 Finance50 Parks and Recreation.....54 Police......56

Special Revenue Funds	
Storm Water Fund	74
Central Business Tax District Fund	76
Enhanced 911 Fund	
City of Fayetteville Finance Corporation Fund	78
Proprietary Funds	
Transit Fund	80
Airport Fund	82
Risk Management Fund	84
Fleet Maintenance Fund	86
Warranty Vehicle Lease Fund	88
Other Funds	•
Debt Service Fund	
Parking Fund	91
LEOSSA Fund	92
Fayetteville At A Glance	
Geographic Location	93
Fayetteville At A Glance	94
Fiscal Information	
Basics of Budgeting	95
Budget Format	99
Basis of Accounting	102
Revenue Assumptions	103
Detailed Budgets by Department	107
Capital Outlay by Fund	134
General Fund Capital Outlay by Department	
Appendices	
Fee Schedule	141
Authorized Positions by Fund/Department	162
Full-time Regular Authorized Positions	166
Positions and Salary Grade Assignments	174
GlossaryGlossary	180
Urossary	

INTRODUCTION

May 24, 2004

Dear Mayor Pitts and Members of the Fayetteville City Council:

Prudent budgeting by the City Council in the last three years of economic uncertainty has allowed the City to maintain a reasonable financial position. By annexing the western urban area and the areas to the northeast of the City, City Council acted to protect and preserve the City's financial condition for today and in the future. This action assures financial stability by keeping city growth concurrent with urban growth, maintaining urban level services and therefore the quality of life throughout the urban area, spreading the cost of urban services to those who benefit from being in the urban area and providing for planned orderly growth in the future.

Meeting Council goals

The immediate result of your work is the budget I propose for the coming year that accomplishes the following:

- Fully funds the services required for the newly annexed residents while maintaining service levels for current residents
- Balances the budget with no increase in the tax rate
- ♦ Maintains sufficient reserves to exceed the Council's goal of a 10 percent undesignated fund balance. These reserves meet our cash flow requirements and provide an emergency fund for unforeseen economic and natural disasters
- Funds the following Targets for Action set by the Council for 2004-05:
 - Market competitive pay for our employees: 2.5 percent shift in pay ranges and 4 percent market based pay increases
 - Legislative affairs representation in Washington: City share funded
 - Military resource center and industrial park: funding to maintain current level of economic development activity
 - Combined services with County: consolidated Parks and Recreation,
 Appearance Commission and Human Relations funded; consolidated
 purchasing with PWC formalized
 - Analyze/evaluate solid waste services: restructured system for collection of garbage, trash, and dumping on public streets funded in this budget; leaf season for non-containerized leaves funded.
 - Discussion of bond issue for capital improvements: adequate undesignated fund balance positions Council to set priorities and designate funds for capital improvements, economic development incentives and sewer assistance. I recommend these discussions begin with the receipt of the audit in November.

City Council, employees and citizens have expressed concern in recent years about our ability to adequately and consistently tell the story of Fayetteville and provide information to citizens about City services. This challenge affects our partnership with citizens in making good things happen for neighborhoods and the City as a whole. This budget provides flexibility for focusing and realigning

Budget Message

resources to achieve this goal. We have restructured our organization to apply more resources to advertising our services and we will identify additional resources to accomplish the following in the coming year:

- Building the story of our community and celebrating all the good things about Fayetteville, culminating in the opening of Festival Park in September 2005 with the best International Folk Festival ever. We will do this in partnership with the Convention and Visitors Bureau and the Arts Council
- Redesigning our internal system to provide more immediate and accurately delivered information on City priorities and activities to achieve them, to inform citizens about access to city services and to involve them in strategic planning for our community.

Past actions

Council has made sound financial and policy decisions in the last three years to guide the City in weathering the financial storms caused by the uncertain economy. As revenues dipped from the economic downturn, the County sought and achieved reapportionment of the sales tax revenues, the state eliminated local reimbursement revenues and redirected Powell Bill funds from local use, the City

- Reduced expenditures,
- Deferred employee pay adjustments,
- ♦ Implemented a hiring freeze,
- Streamlined operations,
- Deferred capital expenditures and
- Planned for future growth to expand the customer base, to spread costs of urban services among those who benefit and to manage growth, avoiding the retrofit costs of the past.

Employee pay

Although the City Council avoided layoffs during these tough times, provided a one-time bonus of \$500 in July 2004 and added a holiday at Christmas, we have been unable to keep up with our market of local governments in North Carolina to provide increases in pay for our employees. In fact, as we have shared the increasing cost of healthcare with our employees, their disposable income has gone down. A survey of the market with which we compete (10 largest cities in North Carolina minus Charlotte plus Cumberland County, PWC, Fort Bragg civilian employees and the State) tells us

- ♦ We have fallen behind average pay increases in our market by 7.5% over the past three years. This affects our ability to keep good employees.
- Our pay range adjustments in those fiscal years lagged the market by 2.5%. This affects starting pay and recruitment of new employees.

The recommendations in this budget allow the City of Fayetteville to stay competitive in range adjustments and to begin to catch up with employee pay adjustments by others in our market in the last three years.

May 24, 2004

Dear Mayor Pitts and Members of the Fayetteville City Council:

Prudent budgeting by the City Council in the last three years of economic uncertainty has allowed the City to maintain a reasonable financial position. By annexing the western urban area and the areas to the northeast of the City, City Council acted to protect and preserve the City's financial condition for today and in the future. This action assures financial stability by keeping city growth concurrent with urban growth, maintaining urban level services and therefore the quality of life throughout the urban area, spreading the cost of urban services to those who benefit from being in the urban area and providing for planned orderly growth in the future.

Meeting Council goals

The immediate result of your work is the budget I propose for the coming year that accomplishes the following:

- Fully funds the services required for the newly annexed residents while maintaining service levels for current residents
- Balances the budget with no increase in the tax rate
- ♦ Maintains sufficient reserves to exceed the Council's goal of a 10 percent undesignated fund balance. These reserves meet our cash flow requirements and provide an emergency fund for unforeseen economic and natural disasters
- Funds the following Targets for Action set by the Council for 2004-05:
 - Market competitive pay for our employees: 2.5 percent shift in pay ranges and 4 percent market based pay increases
 - Legislative affairs representation in Washington: City share funded
 - Military resource center and industrial park: funding to maintain current level of economic development activity
 - Combined services with County: consolidated Parks and Recreation, Appearance Commission and Human Relations funded; consolidated purchasing with PWC formalized
 - Analyze/evaluate solid waste services: restructured system for collection of garbage, trash, and dumping on public streets funded in this budget; leaf season for non-containerized leaves funded.
 - Discussion of bond issue for capital improvements: adequate undesignated fund balance positions Council to set priorities and designate funds for capital improvements, economic development incentives and sewer assistance. I recommend these discussions begin with the receipt of the audit in November.

City Council, employees and citizens have expressed concern in recent years about our ability to adequately and consistently tell the story of Fayetteville and provide information to citizens about City services. This challenge affects our partnership with citizens in making good things happen for neighborhoods and the City as a whole. This budget provides flexibility for focusing and realigning

resources to achieve this goal. We have restructured our organization to apply more resources to advertising our services and we will identify additional resources to accomplish the following in the coming year:

- Building the story of our community and celebrating all the good things about Fayetteville, culminating in the opening of Festival Park in September 2005 with the best International Folk Festival ever. We will do this in partnership with the Convention and Visitors Bureau and the Arts Council
- Redesigning our internal system to provide more immediate and accurately delivered information on City priorities and activities to achieve them, to inform citizens about access to city services and to involve them in strategic planning for our community.

Past actions

Council has made sound financial and policy decisions in the last three years to guide the City in weathering the financial storms caused by the uncertain economy. As revenues dipped from the economic downturn, the County sought and achieved reapportionment of the sales tax revenues, the state eliminated local reimbursement revenues and redirected Powell Bill funds from local use, the City

- Reduced expenditures,
- Deferred employee pay adjustments,
- Implemented a hiring freeze,
- Streamlined operations,
- Deferred capital expenditures and
- ♦ Planned for future growth to expand the customer base, to spread costs of urban services among those who benefit and to manage growth, avoiding the retrofit costs of the past.

Employee pay

Although the City Council avoided layoffs during these tough times, provided a one-time bonus of \$500 in July 2004 and added a holiday at Christmas, we have been unable to keep up with our market of local governments in North Carolina to provide increases in pay for our employees. In fact, as we have shared the increasing cost of healthcare with our employees, their disposable income has gone down. A survey of the market with which we compete (10 largest cities in North Carolina minus Charlotte plus Cumberland County, PWC, Fort Bragg civilian employees and the State) tells us

- ♦ We have fallen behind average pay increases in our market by 7.5% over the past three years. This affects our ability to keep good employees.
- Our pay range adjustments in those fiscal years lagged the market by 2.5%. This affects starting pay and recruitment of new employees.

The recommendations in this budget allow the City of Fayetteville to stay competitive in range adjustments and to begin to catch up with employee pay adjustments by others in our market in the last three years.

Positioning for the future

Last year we accomplished two important goals identified during the budget process:

- Negotiating an alternative sales tax arrangement with the County
- Growing the City's tax base through enhanced economic development and expanding the city's boundaries

Your targets for action this year continue that path:

- Begin a 2030 comprehensive planning process with the County that includes utilities and school planning to manage urban growth.
- Appoint a committee to discuss a bond issue for infrastructure restoration and improvements.
- Explore the financial and policy relationships with your utility operation, PWC.

Conclusions

The Council has set a steady and dependable path and avoided the pitfalls of the financial dilemma that have faced us since 2001. City employees have responded with prudent spending and process improvements for more efficiency. The future requires relying on our strategic plan to focus on our core services, strengthening our financial and policy relationship with PWC, developing our economy and consolidating urban services through annexation.

Respectfully Submitted,

Roger L. Stancil City Manager



Inquiries, Comments and Acknowledgements

The City invites comments from the reader on aspects of the budget document that warrant improvement and continued refinement. Inquiries, comments or requests regarding the FY2005 Fayetteville budget document should be directed to:

City of Fayetteville
Finance Department
433 Hay Street
Fayetteville, North Carolina 28301-5537

(910) 433-1677 (Phone) (910) 433-1680 (Fax)

Year after year, individuals throughout the City organization contribute significantly to the effort of developing the budget. I wish to acknowledge those chief officers, department directors and their departments for developing their programs and services consistent with Council's policy priorities in a fiscally responsible manner. Because of their efforts, City Manager Roger Stancil can present to the Mayor and Council a budget that implements Council's goals and maintains the financial strength of the City.

Contributing to that success are members of the Finance Department staff. Sheila Sessoms and Paulina Haro-Camm once again performed as seasoned "budgeteers" and I appreciate their significant contributions to this document and the budget process. Sonja Richardson also assisted with the budget process. Nedra Rodriguez, the City's Financial Planning Manager, did an exceptional job of coordinating the budget process and document. The FY2005 budget process was uniquely challenging and I appreciate these folks rising to the occasion. Their dedication and professionalism resulted in a timely and informative budget document. Thank you.

Also, I want to thank Kimberly Thomas for designing the budget document cover and the reproduction team of John Hickman and Jean Diehl for printing this document.

Lisa Smith Chief Financial Officer May 24, 2004



BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Section 1. It is estimated that the following revenues will be available during the fiscal year beginning July 1, 2004, and ending June 30, 2005, to meet the appropriations listed in Section 2.

Schedule A: General Fund

Ad Valorem Taxes	\$ 46,448,214	1
Other Taxes	33,269,053	}
Intergovernmental Revenues	8,546,486	5
Functional Revenues	3,432,163	;
Other Revenues	1,243,283	}
Investment Earnings	623,000)
Interfund Transfer	9,591,161	L
Capital Leases	6,835,678	}
Fund Balance Appropriation	1,696,565	í
Total Estimated General Fund Revenues	111,685,603	;
Schedule B: Parking Fund		
Parking Fund Revenues	99,350)
Interfund Transfer	82,574	ļ
Total Estimated Parking Fund Revenues	181,924	ļ
Schedule C: Central Business Tax District Fund		
Ad Valorem Taxes	70,830)
Investment Earnings	6,000)
Total Estimated Central Business Tax District Revenues	76,830)
Schedule D: Storm Water Management Fund		
Storm Water Fees	2,143,550)
Investment Earnings	20,000)
Fund Balance Appropriation	477,977	1
Total Estimated Storm Water Management Fund Revenues	2,641,527	1

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Schedule E: Enhanced 911 Fund

Subscriber Fees Investment Earnings Fund Balance Appropriation	\$ 1,209,939 33,000 136,897
Total Estimated Enhanced 911 Fund Revenues	1,379,836
Schedule F: Transit Fund	
Fees - Bus Fares Fees - Other Intergovernmental Revenues Interfund Transfer	508,434 279,200 1,740,632 1,347,133
Total Estimated Transit Fund Revenues	3,875,399
Schedule G: Airport Fund	
Airport Fund Revenues Investment Earnings Fund Balance Appropriation	2,205,350 20,000 46,856
Total Estimated Airport Fund Revenues	2,272,206
Schedule H: Law Enforcement Officers' Special Separation Allowance Fund	
Estimated Law Enforcement Officers' Special Separation Allowance Fund Revenue	395,041
Investment Earnings	31,000
Total Estimated Law Enforcement Officers'	
Special Separation Allowance Fund Revenues	426,041
Schedule I: City of Fayetteville Finance Corporation	
Interfund Transfer	1,526,153
Total Estimated City of Fayetteville Finance Corporation Revenues	1,526,153

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Schedule J: Public Works Commission

Electric Fund		
Operating and Other Revenues	\$	146,995,800
Total Estimated Electric Fund Revenues		146,995,800
Water and Sanitary Sewer Fund		
Operating and Other Revenues	•	47,702,900
Customer Contributions		9,124,100
Total Estimated Water and Sanitary Sewer Fund Revenues		56,827,000
Total Estimated Public Works Commission Revenues		203,822,800
Grand Total	\$	327,888,319

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Section 2. The following amounts are hereby appropriated for the operations of the City Government and its activities for the fiscal year beginning July 1, 2004, and ending June 30, 2005, according to the following schedules:

Schedule A: General Fund

Mayor, Council and City Attorney	\$ 1,428,184
City Manager's Office	1,078,175
Support Services	2,069,267
Finance	1,974,579
Other Appropriations	16,422,706
Parks and Recreation	9,614,069
Police	38,295,812
Fire/Emergency Management	17,413,576
Inspections	2,442,665
Planning	598,827
Solid Waste	6,762,254
Human Relations	271,727
Community Development	254,983
Engineering & Maintenance	13,058,779
Total Estimated General Fund Expenditures	111,685,603
Schedule B: Parking Fund	
Total Estimated Parking Fund Expenditures	181,924
Schedule C: Central Business Tax District Fund	
Total Estimated Central Business Tax District Fund	
Expenditures	76,830
Schedule D: Storm Water Management Fund	
Total Estimated Storm Water Management Fund Expenditures	2,641,527
Schedule E: Enhanced 911 Fund	
Total Estimated Enhanced 911 Fund Expenditures	1,379,836
Schedule F: Transit Fund	
Total Estimated Transit Fund Expenditures	3,875,399

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Schedule G: Airport Fund

Total Estimated Airport Fund Expenditures	\$	2,272,206
Schedule H: Law Enforcement Officers' Special Separation Allowance Fund		
Total Estimated Law Enforcement Officers' Special Separation Allowance Fund Expenditures		426,041
Schedule I: City of Fayetteville Finance Corporation		
Total Estimated City of Fayetteville Finance Corporation Expenditures		1,526,153
Schedule J: Public Works Commission		
Electric Fund		
Operating Expenditures		127,089,845
Operating Capital		8,188,250
Transfers		
General Fund - Sales	•	6,397,775
General Fund - Street Lights		1,500,000
General Fund - Special Appropriation		572,125
PWC Capital Projects		250,000
Retained Earnings		2,997,805
Total Estimated Electric Fund Expenditures		146,995,800
Water and Sanitary Sewer Fund		
Operating Expenditures		39,019,924
Operating Capital		16,112,250
Transfers		
PWC Capital Projects		500,000
General Fund Transfer		1,142,900
Retained Earnings		51,926
Total Estimated Water and Sewer Fund Expenditures		56,827,000
Total Estimated Public Works Commission Expenditures		203,822,800
Grand Total	\$	327,888,319

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA, THAT PURSUANT TO SECTION 13.1 OF CHAPTER 159, OF THE GENERAL STATUTES OF NORTH CAROLINA, THE FOLLOWING FINANCIAL PLAN IS HEREBY ADOPTED:

Section 3. It is estimated that the following revenues will be available through the Budget Ordinance Appropriation and other revenues during the fiscal year beginning July 1, 2004 and ending June 30, 2005 to meet the appropriation listed in Section 4.

Schedule A: Internal Service Fund - Risk Management

Total Estimated Redistribution to Risk Management and Other Revenues

13,185,668

Total Estimated Risk Management Fund Revenues

13,185,668

Section 4. The following amounts are hereby appropriated for the operation of the Risk Management Fund and its activities for the fiscal year beginning July 1, 2004, and ending June 30, 2005, according to the following schedule.

Schedule A: Internal Service Fund - Risk Management

Total Estimated Risk Management Fund Expenditures

13,185,668

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA, THAT PURSUANT TO SECTION 13.1 OF CHAPTER 159, OF THE GENERAL STATUTES OF NORTH CAROLINA, THE FOLLOWING FINANCIAL PLAN IS HEREBY ADOPTED:

Section 5. It is estimated that the following revenues will be available through the Budget Ordinance Appropriation and other revenues during the fiscal year beginning July 1, 2004 and ending June 30, 2005 to meet the appropriation listed in Section 6.

Schedule A: Internal Service Fund - Fleet Maintenance

Total Estimated Redistribution to Fleet Maintenance and Other Revenues

1,673,059

Total Estimated Fleet Maintenance Revenues

1,673,059

Section 6. The following amounts are hereby appropriated for the operation of the Fleet Maintenance Fund and its activities for the fiscal year beginning July 1, 2004, and ending June 30, 2005, according to the following schedule.

Schedule A: Internal Service Fund - Fleet Maintenance

Total Estimated Fleet Maintenance Fund Expenditures

1,673,059

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA, THAT PURSUANT TO SECTION 13.1 OF CHAPTER 159, OF THE GENERAL STATUTES OF NORTH CAROLINA, THE FOLLOWING FINANCIAL PLAN IS HEREBY ADOPTED:

Section 7. It is estimated that the following revenues will be available through the Budget Ordinance Appropriation and other revenues during the fiscal year beginning July 1, 2004 and ending June 30, 2005 to meet the appropriation listed in Section 8.

Schedule A: Internal Service Fund - Vehicle Warranty

Total Estimated Redistribution to Warranty Vehicle Lease Fund and Other Revenues

236,720

Section 8. The following amounts are hereby appropriated for the operation of the Vehicle Warranty Fund and its activities for the fiscal year beginning July 1, 2004 and ending June 30, 2005, according to the following schedule.

Schedule A: Internal Service Fund - Vehicle Warranty

Total Estimated Warranty Vehicle Lease Fund Expenditures

236,720

Section 9. There is hereby levied the following rates of tax on each one hundred dollars (\$100.) valuation of taxable property as listed for taxes as of January 1, 2004, for the purpose of raising the revenue from current year property tax as set forth in foregoing estimates of revenue and in order to finance the foregoing appropriations:

General Rate (for the general expenses incident to the proper government of the City):

53.0 Cents

Such a rate of tax is based upon an estimated total valuation of property for the purpose of taxation of \$8,958,095,005, an approximate rate of collection of 95.3%.

Central Business Tax District Rate

10.0 Cents

Such a rate of tax is based upon an estimated total valuation of property for the purpose of taxation of \$73,130,098, an approximate rate of collection of 95.3%.

- Section 10. Funds encumbered and funds designated for a specific purpose in the City's financial audit report as of June 30, 2004, are hereby reappropriated, subject to availability of departmental funds, to this budget.
- Section 11. Funds included in General Fund Other Appropriations for the vehicle replacement program are authorized to be redistributed to the benefiting departments and functions.
- Section 12. Funds included in General Fund departments for payment of installment purchase contracts for equipment are authorized to be redistributed to the benefiting departments and functions.
- Section 13. Increase compensation of each council member and the mayor by 4%.
- Section 14. There are no proposed fee changes for fiscal year 2005 other than those approved by the Airport Commission.

ADOPTED THIS 28th DAY OF JUNE, 2004

CITY OF FAYETTEVILLE

Marsham B. Pitts, Mayor

ATTEST:

Janet Jones, City Clerk



This budget document describes how the city of Fayetteville's government plans to meet the community's needs. The Fayetteville Budget Book is not only an assembly of information required for making policy and resource decisions; it is also a resource for citizens interested in learning more about the operations of their city government.

This Reader's Guide has been provided to inform the reader where particular information may be found. The city of Fayetteville's 2004-2005 budget document is divided into seven major sections: Introduction, Policies and Goals, Budget Overview, Department Summaries, Fayetteville at a Glance, Fiscal Information and the Appendices. Each section is outlined below:

• Introduction

The Introduction includes the budget message from the Fayetteville City Manager regarding the 2004-2005 budget, the Reader's Guide, descriptions of the function of city government through boards, commissions and committees, discussions of the budgetary relationship of the city's utility operation and information on the city's elected officials. Also included is the appropriations ordinance upon its passage.

• Policies and Goals

This section provides information on city council's fiscal and program priorities for 2004-2005.

• Budget Overview

The Budget Overview contains tables detailing budget sources, revenues and

expenditures. Additional information includes tables on fund balance projections, fund summaries and position authorizations.

• Department Summaries

This section is comprised of individual departments' mission statements, goals and objectives, services and programs, budget summaries, budget highlights and other fiscal or performance information.

• Fayetteville at a Glance

This section contains community profile information on Fayetteville and Cumberland County.

• Fiscal Information

The Fiscal Information section takes the reader through the budget process and details the budget policies established by the city council and the Local Government Budget and Fiscal Control Act.

Information is also included on the description of the financial and fund structure and major revenue assumptions. Finally, department expenditure detail and capital outlay listings are contained in this section.

Appendices

The Appendix section includes information about authorized positions by department and fund, authorized full-time regular positions by class title and department, listing of positions and assignment to grade and a glossary of terms.

Governmental Structure and Organization

Form of Government

The city of Fayetteville adopted the council/manager form of municipal government in June 1949. This type of government was developed in Virginia in 1909, and today is among the most prominent forms of local government in the United States.

Under the council/manager form of government, the Fayetteville City Council performs the legislative functions of the city: establishing laws and policies. The city council appoints a manager who carries out the laws and policies enacted by council. The city manager is responsible for managing the city's employees, finances and resources. The city council also appoints an attorney, who represents the city administration and city council in all legal matters.

City government is comparable to a private corporation under the council/manager form of government. Citizens are both stockholders and customers, the elected body represents the board of directors and the manager is the paid professional responsible for the daily operations of the corporation.

City Council

The Fayetteville City Council is an elected body representing the citizens of Fayetteville. Under the current electoral system, the city council consists of nine council members and a mayor. All nine council members are elected from individual districts, and only citizens within the city limits can vote for those seats on the council. Citizens only vote for a candidate running in their respective district.

Cumberland County falls under the requirements of the Federal Voting Rights Act. In accordance with that act, four of the nine districts are drawn so that minorities are assured a voting majority within that district. That permits the opportunity for minority representation on the council roughly equal to minority representation within the city's population.

The *mayor* is elected at-large. A city resident wishing to become mayor must specifically run for that office. The mayor acts as the official head of city government and presides at city council meetings. The mayor is a voting member of the council. The mayor also appoints council members to city council subcommittees and liaison positions.

In May 2000, voters approved the current election system of nine council members elected by single-member districts and a voting mayor elected at large.

Council members and the mayor are not fulltime city employees, but they are financially compensated for their time and expenses.

Terms of office

All members of the Fayetteville City Council serve concurrent two-year terms following a citywide election held in early November in odd-numbered years. Council elections are nonpartisan, and a primary election is held only when more than two candidates vie for a specific seat.

Council meetings

The Fayetteville City Council meets regularly in formal session on the second and fourth Monday of each month. Council meetings are in the first floor Council Chamber of City Hall, 433 Hay Street. The city televises regularly scheduled council meetings live on the local *cable community access channel*. All meetings start at 7 p.m. and are open to the public. The council holds special meetings when necessary; notice of the meeting must be given to the public and media 48 hours before that meeting.

Governmental Structure and Organization

Council sub-committees

Seven committees review issues and topics assigned by council and make recommendations to council and the mayor. Both council members and citizens serve on those committees:

- Transportation, Streets & Roads Committee
- Policy Committee
- City Manager/City Attorney Evaluation Committee
- Development Committee
- Conservation and Environment Committee
- Budget & Finance Committee
- City-County Liaison Committee

Other council liaison committees include:

- Public Works Commission
- Arts Council
- Transportation Advisory Board
- Veterans Council
- Cumberland Community Action Program

- Fayetteville Area Economic Development Corporation
- Coliseum Board

Citizen Participation

The Fayetteville City Council cannot effectively provide policy for all city business; therefore, the council has established 22 boards and commissions to assist the council in determining the need for public policies and laws. The mayor and members of council appoint citizens to these boards and commissions.

Nominees to any of the 22 or more boards or commissions must be city residents. Some appointees must have special licenses or meet certain professional requirements to serve on a board. Citizens appointed to such boards or commissions must attend at least 50 percent of the regularly scheduled meetings, otherwise the council can ask the appointee to relinquish that position. An appointee can only serve on one city board or commission at any time.

Profiles of the Mayor and Council

Fayetteville City Council current 10-member body includes Mayor Marshall B. Pitts Jr., and Council members Jimmy Keefe, Mable C. Smith, Robert A. Massey Jr., Darrell J. Haire, Lois A. Kirby (mayor pro tem), Paul Williams, Curtis Worthy, Juanita Gonzalez, and Johnny Dawkins.. Mayor Marshall B. Pitts Jr. is serving his second term as mayor. He previously served one term as mayor pro-tem.

Biographical Information

Mayor Marshall B. Pitts Jr. is in his second term as mayor. He earned his B.S. in criminal justice and a minor in political science from Appalachian State University in 1987. A former high school track and field All-American, he excelled in athletics and academics while at Appalachian State, earning the distinction of All-Academic Student Athlete. He then went on to earn his Jurist Doctorate from North Carolina Central University in 1990.

Marshall returned to his hometown of Fayetteville to practice law. He also taught at Fayetteville State University from 1993 to 2000 in the Criminal Justice Program where he earned numerous awards for teaching and community service. While there, he also published an article entitled "The Supreme Court: Forging the way for Upheaval in the Oval Office" in the Communication and the Law Journal, 2000.

He entered politics in 1997 by making a bid for an at-large seat on the Fayetteville City Council. He lost by a mere 66 votes before bouncing back to win the seat convincingly in 1999 and eventually becoming the city's mayor pro tempore (vice-mayor). At age 37, after only two years on the council, Marshall made history by becoming Fayetteville's first African American mayor.

Marshall is a member of numerous legal, business and civic organizations and has received a number of awards for citizenship, community service and business acumen. He has been featured in Jet Magazine and various newspapers across the country. He is licensed to practice law in North Carolina and Pennsylvania, and is currently a partner in the law firm of Washington and Pitts, P.L.L.C., located in Fayetteville.

Mayor Marshall B. Pitts Jr. 433 Hay Street Fayetteville NC 28301-5537 (Mayor's Office) (910) 433-1992 FAX 433-1948 E-Mail: mayor@ci.fay.nc.us

Mr. Jimmy Keefe, who represents District 1, is a second-term Council member. A life-long resident of Fayetteville, Mr. Keefe is a 1979 graduate of Pine Forest High School and a 1983 graduate of The Citadel. Upon graduation from college, he served four years in the U.S. Army achieving the rank of captain. After completion of his military service, Jimmy returned to Fayetteville to work in his family business. He has since served on a number of civic and government boards, most recently as the vice chairman of the Fayetteville Parks and Recreation Advisory Board. He is married to the former Melanie Solomon and they have one daughter, Kaitlin.

Jimmy Keefe
Council member, District 1
216 Vivian Drive
Fayetteville, NC 28311
Phone: 910-823-2255
E-Mail: Keefe4Council@aol.com

Mrs. Mable C. Smith of Deep Creek Road is a third-term Council member elected to District 2. Mrs. Smith has held numerous political and civic positions. She is a former chair of the Cumberland Community Action Board of Directors, former chair of the Cumberland County Democratic Party, charter member of United National Bank, and a life member of the National Association for the Advancement of Colored People.

Her church activities include member of Falling Run Missionary Baptist Church, secretary of the Trustee Board, Sunday School Secretary, and member of the Finance Committee. Her awards include Governor's Long Leaf Pine Award, Fayetteville State University Civil Rights Humanitarian, Southern Christian Leadership Conference Invisible Grant, Zeta Phi Beta Sorority Community Service, and the Personality of the South Award.

Mable C. Smith Council member District 2 1606 Deep Creek Road Fayetteville, NC 28301-6452 (H) (910) 483-0961 FAX (910) 486-8623

Seventh-term Council member Mr. Robert A. Massey Jr., was first elected to city council in 1992 and represents District 3. Mr. Massey received a B.S. Degree in history from Fayetteville State University and a M.A. Degree in secondary education from Catholic University of America. Mr. Massey is a former instructor of political science and history at Fayetteville Technical Community College. He is currently retired; however, he teaches a government class at Terry Sanford High School.

Robert A. Massey Jr.
Council member District 3
327 Westwater Way
Fayetteville, NC 28301-3125
(H) (910) 488-2920
(B) (910) 678-8295
E-Mail: askia25@aol.com

Mr. Darrell Haire represents District 4. Council member Haire is a Fayetteville native who graduated from Terry Sanford High School in 1977. Mr. Haire attended North Carolina A&T State University in Greensboro and holds a Certificate in Industrial Technology in Construction Management. In 1992, Council member Haire received a Certificate of Completion in Bible Studies from Bethel Ministerial and Bible Institute,

Delaware, and is currently enrolled in Covenant Love Bible College in Fayetteville. For the past 20 years, Mr. Haire has owned and operated The Painting and Drywall People, a home improvement business. Mr. Haire also is the CEO for University Apartment Rentals, a family owned business. He also is the founder of the non-profit Love Thy Neighbor Foundation Inc., established in 1999. Mr. Haire is serving in his third term.

D.J. Haire
District 4
709-17 Filter Plant Drive
Fayetteville, NC 28301-4268
(Office) (910) 485-7048
(Mobile) (910) 574-5399
FAX (910) 485-3595

E-Mail: <u>buildingbridges@djhaire.org</u>
Web Site: <u>djhaire.org</u>

Mrs. Lois A. Kirby is a second-term council member representing District 5 and serves as mayor pro tem. Mrs. Kirby attended both St. Petersburg Community College and Methodist College. She is married to Ronald Kirby, a sergeant with the Fayetteville Police Department and a lieutenant colonel in the U.S. Army Reserves. She has one son, Douglas Austin. Mrs. Kirby previously was employed as a flight attendant with National Airlines, a loan officer with Tampa Central Credit Union, a customer service representative with Barclays Bank of North Carolina, a systems software trainer with Agency Technologies, a sales representative with Xerox Corporation, and as a customer service representative with Kodak. Her civic involvement includes serving as secretary of the Fayetteville Republican Women's Club, volunteer in the Cumberland County School System, chairman of the Coalition Committee for Seniors Call To Action (SCAT), member of the Board of Visitors at Methodist College, and as a member of the Business and Professional Women's Club.

Lois A. Kirby
District 5
112 N. Churchill Dr.
Fayetteville, NC 28303
(H) (910) 484-6055
FAX (910) 483-8014
E-Mail: Lahkirby@aol.com

Mr. Paul Williams is a second-term council member from District 6. He first served on the council from 1997 to 1999 when he won a minority seat in District 2.

Mr. Williams is a life-long resident of Fayetteville. He is the son of Paul and Norma Williams and he is the second youngest of nine boys. In 1986, he started his own business in roofing and guttering, known as P.A. Williams Roofing & Guttering, Inc. In July 2000, Mr. Williams was awarded a patent for a gutter cover that keeps leaves and pine needles out.

He attended Fayetteville Technical Community College after graduating from Douglas Byrd High School in 1983. He married Theresa Oruska in 1989 and has five children.

Mr. Curtis Worthy of District 7 is serving in his fourth term. He is a tax auditor with the U.S. Internal Revenue Service. Mr. Worthy was born in Spring Lake and is a 1966 graduate of Anne Chestnut High School in Fayetteville. He previously served as a deputy with the Cumberland County Sheriff's Department, and held positions as an assistant finance company manager. He also taught income tax courses at Fayetteville Technical Community College. Mr. Worthy in 1992 attended the Hampton Institute for ministerial and seminary studies. He received his B.S. Degree in accounting from Fayetteville State University in 1978. He also attended graduate school at North Carolina Central University.

Mr. Worthy is also a pastor and member of the Park Central Free Will Baptist Church where he served as a trustee for nine years and a deacon for three years and founded the E.A. Jackson Scholarship Fund in 1987. Mr. Worthy and his wife Janice McLaurin have two daughters and a son.

Curtis Worthy
District 7
6320 Lynette Circle
Fayetteville, NC 28314-2115
(H) (910) 868-3841
Pager: (910) 609-8246

Juanita Gonzalez is a second-term council member representing District 8. Ms. Gonzalez is the first active duty military dependent to hold public office in Cumberland County. She ran successfully for an at-large seat on the Cumberland County Board of Education in 1988. Wanting to improve funding to our school system, Ms. Gonzalez ran for an at-large seat on the Cumberland County Board of Commissioners in 1990 and graciously received the support of citizens as the top vote getter.

Ms. Gonzalez has lived in Fayetteville for 25 years. She was born in Portsmouth, Va., and as the daughter of a naval officer and the wife of an army officer, has lived on the west coast (Monterrey, CA) and the east coast (Boston, MA). Ms. Gonzalez spent the majority of her formative years living in the Midwest (St. Louis, MO). Ms. Gonzalez is the proud mother of three sons.

In her first term, Ms. Gonzalez chaired the city's Budget and Finance committee, served as a member of the City/County Liaison Committee, the Mayor's Committee for Electric Restructuring and is the liaison to the Cumberland County Civic Center Commission. Currently, she also serves on the City Manager/City Attorney Evaluation Committee.

Ms. Gonzalez has also served her community as:

- Cape Fear Valley Medical Center Trustee
- Dispute Resolution Board Member
- Cumberland County Mental Health Board Member
- Youth Services Advisory Board Member
- Cumberland County Juvenile Task Force Member
- Mid-Carolina Council of Governments Board Member

Profiles of the Mayor and Council

- North Carolina Human Resources Board Member
- Eastern North Carolina Executive Committee Member
- Liaison to Board of Education
- Liaison to Rape Crisis Center
- Ms. Gonzalez was an avid school volunteer, PTA President and a special education teacher assistant. Ms. Gonzalez is also a proud member of the Kiwanis Club of Cumberland County.

Juanita Gonzalez
District 8
222 Wickford Court,
Fayetteville, NC 28314-2115
(H) (910) 868-6466
FAX (910) 868-3124
E-Mail: jgonzalez6@nc.rr.com

Johnny Dawkins was born in Fayetteville at Highsmith Hospital. He is a first-term council member representing District 9. Mr. Dawkins received his B.A. in religion from Wake Forest University in 1981. While at Wake Forest, he created the Brian Piccolo Fund Drive for Cancer Research.

Mr. Dawkins owns Dawkins Insurance Services. He previously owned and operated a computer company for 15 years. Mr. Dawkins is a past chairman of the Fayetteville Chamber of Commerce, a past chairman of the Military Affairs Committee, a past president of SCAT, and a past board member of the Care Clinic Foundation, FTCC Foundation, and the Fayetteville Kiwanis Club. He currently serves as president of the Sandhills Association of Health Underwriters, as a board member of the Fayetteville State University Foundation, and as a member of the Duke Cancer Center Brain Tumor Board of Advisors.

Mr. Dawkins is the recipient of the E.J. Wells Cup, which is the highest award given by The Kiwanis Club of Fayetteville for "Outstanding Civic Contributions." Mr. Dawkins is also a deacon at Snyder Memorial Baptist Church. His city council responsibilities include the Economic Development committee and the Budget committee.

Mr. Dawkins is married to the former Donna Palmer, and they have two children: Jay and Jill.

> Johnny L. Dawkins District 9 122 Thorncliff Drive Fayetteville, NC 28303-5160 (O) (910) 321-0606 FAX (910) 486-4144

Boards, Committees and Commissions

Citizen participation on city of Fayetteville boards, committees and commissions serves two important purposes: citizens are directly involved in their local government and can influence the future of their community; and the city council receives timely information regarding issues and potential affects on citizens.

The various boards, committees and commissions serve in various capacities to the city council within their respective areas of municipal policy and operations. Members are generally unpaid volunteers who devote many hours of their personal time to these community activities. Anyone living in Fayetteville may serve on these boards, committees and commissions. Some boards may require appointees to have a special license or meet certain professional requirements.

· Airport Commission

Advises the City Council on policy matters concerning the management, care and control of the airport property.

(12 members, 6 At-large, 5 ex-officio, 1 travel industry representative, 2-year terms)

Joint Appearance Commission

Advises the City Council on proposed public buildings and site plans and develops programs to improve the City's visual quality.

(15 members, 2-year terms)

· Board of Adjustment

Hears appeals and requests for variances from City zoning ordinances. Also hears appeals from decisions of the Historic Resources Commission.

(5 members, 2 alternates, 3-year terms)

• Board of Appeals on Dwellings and Buildings

Advises the City Council on enforcement appeals or variances to the Minimum Housing Code.

(5 members, 3-year terms)

Fair Housing Board

Advises the City Council on fair housing issues and hears complaints on fair housing violations.

(5 members, 2-year terms)

Firemen's Relief Fund Board of Trustees

Controls and disburses pension and relief funds for its members.

(5 members, 2-year terms)

Historic Resources Commission

Advises and assists the City Council in policy matters pertaining to historic and cultural resource preservation.

(11 members, varied terms)

• Historic and Scenic Sites Committee

Advises the City Council in policy matters pertaining to the preservation and restoration of historic and scenic streams, parks, buildings and sites throughout the city.

(11 members, 2-year terms)

• <u>Fayetteville Metropolitan Housing</u> <u>Authority</u>

Manages, operates and controls public housing property of the City of Fayetteville.

(10 Mayor appointed members, 5-year terms)

Human Relations Commission

Advises the City Council on improving human relationships and encouraging harmony among racial and ethnic groups.

(11 members, 3 ex-officio, 1 alternate, 2-year terms)

Parks and Recreation Advisory Commission

Advises the City Council on policy matters pertaining to Fayetteville's park resources and recreation activities.

(13 members, 2-year terms)

• Personnel Review Board

Hears appeals of City employees pertaining to dismissal.

(6 members, 2-year terms)

• Planning Commission

Develops long-range, continuing and comprehensive planning programs for the orderly growth and development of the City.

(9 members, 2-year terms)

• Public Arts Commission

Review public art projects proposed for or existing on City property. Evaluates preservation needs of the existing public art collection.

(6 members, 2-year terms)

• Public Works Commission

Manages and operates the City's electric, water and sewer utilities.

(4 members, 4-year terms)

• Public Works Commission Retirement Board

Manages, controls and disburses pension benefits for its members.

(5 members, 5-year terms)

Redevelopment Commission

Formulates and recommends policy to the Council on housing and community revitalization issues with emphasis on older, declining or lower-income neighborhoods.

Plans and implements Community Development Block Grant programs.

(7 members, 5-year terms)

• Senior Citizens Advisory Commission

Advises the City Council on policies and programs pertaining to senior citizens.

(10 members, 2-year terms)

· Storm Water Advisory Board

Provides for joint operation of a single structural and natural storm water and drainage system service within Cumberland County.

(7 members, 2-year terms)

• Taxicab Review Board

Hears taxicab appeals for decisions of the Taxi Inspector or City Manager.

(5 members, 2 alternates, 2-year terms)

• Wrecker Review Board

Hears appeals for decisions of the Wrecker Inspector and reviews operational matters relating to the City Wrecker Ordinance.

(5 members, 2 alternates, 2-year terms)

• Zoning Commission

Conducts public hearings for the purpose of making recommendations to the City Council on initial zonings, rezoning and special use permits.

(5 members, 2 alternates, 2-year terms)

City of Fayetteville Linear Park

Assists in the financing, acquisition, improvement or leasing of real/personal property for the use of the citizens of the City of Fayetteville.

(7 members, term to be determined)

Public Works Commission (PWC)

The city has state legislative authority to provide water, sanitary sewer and electric services to the Cumberland County area. The Public Works Commission (PWC) of the city of Fayetteville was organized under provisions of the City Charter of 1905 to provide these utility services.

The PWC provides electricity, water and sanitary sewer services to the residents of the city and surrounding urban areas. The city has had its own electric system since 1896, its own water system since 1890 and its own sanitary sewer system since 1906.

The PWC purchases the majority of its annual energy requirements from Progress Energy Carolinas, Inc. (PGN), and less than 1 percent from the Southeastern Power Administration. The Power Supply and Coordination Agreement ("PSCA") with PGN was originally scheduled to expire June 30, 2004. During fiscal year 2000, as permitted by the PSCA, the PWC delivered written notification to PGN that the contract would not be extended past the end of its initial term and subsequently issued request for proposals. In March 2002, PWC signed a nine-year power supply agreement with PGN that became effective in July 2003. While savings were expected to reduce rates, the volatility of the fuel market has mitigated any savings at this time. However, the expected fuel pricing for FY 2004 would have raised the cost of power to over \$110,000,000 resulting in a need to raise rates under the old PSCA.

The PWC's generation plant consists of eight gas turbine generators and one steam turbine generator with a total capacity of 285 megawatts. The highest peak demand of the PWC was 443.4 megawatts occurring in July 2002 and the total energy requirement for the twelve-month period ending June 30, 2002, was 2,096,232-megawatt hours. PWC distributes power to 69,600 customers over approximately 1,712 pole miles and 850 cable miles of 25 kV and 15 kV lines.

The PWC operates two water treatment plants with a combined daily treatment capacity of 50 million gallons. The system's average daily usage is about 25 million gallons with a peak of 42.3 million gallons. The utility serves approximately 71,350 water customers through 1,210 miles of water mains. The PWC also operates two wastewater treatment plants with a treatment capacity of 41 million gallons per day. The highest monthly maximum treatment is approximately 31 million gallons per day. Approximately 58,900 sewer customers are served through 1,056 miles of sanitary sewer mains and 63 sanitary sewer lift station sites.

While the city wholly owns the utility system with the utility assets in the city's name, a four-member commission is responsible for establishing policy, setting rates, approving certain contracts and appointing a general manager to administer the policies and manage the daily operations of the utility system. The city council appoints the four commissioners for four-year staggered terms and is eligible for reappointment for one additional term.

In addition to the four-member commission, the commission has separate budget and accounting systems, compensation plans, benefits and pension plans, and finance and personnel departments. Overall, the operation of the PWC is separate from the daily activities of the city. While the PWC must comply with the provisions of the North Carolina Local Government Budget and Fiscal Control Act, such as the budget calendar, it maintains autonomous budget preparation systems. Although the utility appears operationally separate from the city, the utility's financial status is included in the city's annual audited financial statements and its budget is reviewed and approved by the Fayetteville City Council. The Public Works Commission budget is, therefore, subject to appropriation and authorization by council.

POLICIES & GOALS

Fayetteville City Council 2001-2006 Goals

- Greater Business Diversity, Strong Local Economy
- Regional Center, The Hub of Eastern North Carolina
- More Attractive City, Clean and Beautiful
- Revitalized Downtown as a Community Focal Point
- Community Unity Pride in Fayetteville
- More Efficient City Government Cost-Effective Services

Policy Agenda 2004: Target for Council Action

- Establish a Military Resource Center and Move Forward on a Military Industrial Park
- Explore Possibility of PWC Becoming a Department of the City
- Analyze and Evaluate the Solid Waste Services
- Subsidize Federal Representation on Economic Development (Lobbyist)
- Move Forward on Cape Fear River Projects
- Begin a 2020 Planning Process
- Combine Services with the County
- Thorough Discussion of Festival Park
- Achieve Market Competitive Employee Compensation
- Appoint a Committee to Discuss Items for a Bond Issue
- Use the City Website as a Marketing Tool
- Increase Parks and Recreation Opportunities to Citizens Including Additional Recreation Facilities

Financial Policies

Overview

The City of Fayetteville financial policies establish general guidelines for the fiscal management of the City. These guidelines, influenced by the North Carolina Local Government Budget and Fiscal Control Act and sound financial principles, provide the framework for budgetary and fiscal planning. Operating independently of changing circumstances and conditions, these policies assist the decision-making processes of the City Council and City Administration.

Operating Budget

- The City will annually adopt a balanced budget by June 30, which will provide an operational plan for the upcoming fiscal year.
- The City will maintain a system of budgetary controls to ensure adherence to the budget. Current operating revenues will be sufficient to support current operating expenditures. Fund balance appropriated will not exceed an amount that management can reasonably expect to save during the fiscal year. Fund balance may also be used to fund capital purchases or non-recurring expenditures.
- The City may maintain an appropriated contingency account. The contingency account will not exceed 5 percent of all other appropriations within the same fund.
- Debt or bond financing will not be used to finance current expenditures.

Accounting

- The City will establish and maintain an accounting system in accordance with the North Carolina Local Government Budget and Fiscal Control Act.
- An annual audit will be performed by an independent accounting firm in accordance with generally accepted accounting principles.
- Financial systems will be maintained to monitor revenues and expenditures on a continual basis.

Debt

- Outstanding general obligation bonds will not exceed 8 percent of the assessed valuation of taxable property of the City.
- Capital projects will be financed for a period not to exceed the expected useful life of the project.
- The City will maintain its financial condition in order to maintain a minimum bond rating of AA from at least one nationally recognized municipal debt rating service.
- The City currently dedicates 9.22 cents of its tax rate (17.4% of the 53 cent tax rate) toward the repayment of principal and interest on general obligation, long-term installment financing agreements and notes payable instruments. The City Manager recommends dedicating 7.58 cents of the recommended 53-cent tax rate (14.3%) for debt service in FY2005. This change is recommended due to the Phase V Annexation. The City will place the proceeds of this tax in a sinking fund.

Note: The City Council did not change the 53-cent and 10-cent tax rate for the General Fund and the Central Business Tax District respectively for FY2005.

Investments

- The City will monitor the receipt and disbursement of all funds to ensure the maximum investment of idle cash.
- The City will invest only in instruments that comply with the North Carolina Local Government Budget and Fiscal Control Act.

BUDGET OVERVIEW

	FY 2004	FY 2005	FY 2005	FY 2005
	Budget	Requested	Recommended	Adopted
General Fund				
Ad Valorem Taxes	36,402,536	46,448,214	46,448,214	46,448,214
Other Taxes	26,421,990	33,269,053	33,269,053	33,269,053
Intergovernmental	4,687,617	8,546,486	8,546,486	8,546,486
Functional Revenues	3,094,203	3,432,163	3,432,163	3,432,163
Other Revenues	982,613	1,243,283	1,243,283	1,243,283
Investment Income	722,504	623,000	623,000	623,000
Other Financing Sources	10,278,507	16,426,839	16,426,839	16,426,839
Fund Balance	1,673,126	1,696,565	1,696,565	1,696,565
TOTAL	\$84,263,096	\$111,685,603	\$111,685,603	\$111,685,603
Debt Service Fund				
Other Financing Sources	7,239,831	8,414,608	8,414,608	8,414,608
Fund Balance	0	0	0	0
TOTAL	\$7,239,831	\$8,414,608	\$8,414,608	\$8,414,608
Parking Fund				
Functional Revenues	*			
Parking	121,130	99,350	99,350	99,350
Other Revenues				
Refunds and Sundry	31,500	. 0	0	0
Other Financing Sources				
Interfund Transfers	61,433	82,574	82,574	82,574
TOTAL	\$214,063	\$181,924	\$181,924	\$181,924
Central Business Tax District Fund				
Ad Valorem Taxes	71,741	70,830	70,830	70,830
Other Taxes	0	0	0	0
Investment Income	9,595	6,000	6,000	6,000
TOTAL	\$81,336	\$76,830	\$76,830	\$76,830

Revenue Overview

	FY 2004	FY 2005	FY 2005	FY 2005
	Budget	Requested	Recommended	Adopted
Storm Water Fund		0 1 40 550	2 1 42 550	2 1 42 550
Storm Water Fees	2,023,280	2,143,550	2,143,550	2,143,550
Investment Income	55,000	20,000	20,000	20,000
Fund Balance	1,141,564	517,600	477,977	477,977
TOTAL	\$3,219,844	\$2,681,150	\$2,641,527	\$2,641,527
Enhanced 911 Fund				
Subscriber Fees	1,116,061	1,209,939	1,209,939	1,209,939
Investment Income	40,000	33,000	33,000	33,000
Fund Balance	43,368	266,338	136,897	136,897
TOTAL	\$1,199,429	\$1,509,277	\$1,379,836	\$1,379,836
Risk Management Funds				
Interfund Charges	9,929,534	11,034,416	11,034,416	11,034,416
Other Revenues				
Employee Contributions	1,392,000	2,023,000	2,023,000	2,023,000
Refunds and Sundry	25,500	33,252	33,252	33,252
Investment Income	94,000	95,000	95,000	95,000
Fund Balance	0	0	0	0
TOTAL	\$11,441,034	\$13,185,668	\$13,185,668	\$13,185,668
Transit Fund				
Federal Operating Grant	840,000	972,000	1,036,013	1,036,013
State Operating Grant	550,000	704,619	704,619	704,619
Fares				
Buses	535,000	508,434	508,434	508,434
Contract Transportation	582,830	247,000	247,000	247,000
Other Revenues	42,200	32,200	32,200	32,200
Other Financing Sources				
Interfund Transfers	1,443,415	1,683,133	1,347,133	1,347,133
TOTAL	\$3,993,445	\$4,147,386	\$3,875,399	\$3,875,399

	FY 2004 Budget	FY 2005 Requested	FY 2005 Recommended	FY 2005 Adopted
Airport Fund	Duuget	Requesteu	Hotominemada	, and poor
Intergovernmental Revenues	0	48,385	48,385	48,385
Property Leases	999,835	1,030,000	1,030,000	1,030,000
Franchise Fees	679,246	737,000	737,000	737,000
Landing Fees	166,010	153,760	153,760	153,760
Training Facility Fees	20,640	15,000	15,000	15,000
Passenger Facility Fees	0	0	0	0
Fuel Sales and Services	19,437	19,000	19,000	19,000
Other Revenues	117,198	117,908	117,908	117,908
Public Safety Reimbursements	84,297	84,297	84,297	84,297
Investment Income	20,000	20,000	20,000	20,000
Fund Balance	85,617	46,856	46,856	46,856
TOTAL	\$2,192,280	\$2,272,206	\$2,272,206	\$2,272,206
LEOSSA Fund			•	
Interfund Charges	309,825	395,041	395,041	395,041
Investment Income	28,000	31,000	31,000	31,000
111 0001101110 111001110		,	,	
TOTAL	\$337,825	\$426,041	\$426,041	\$426,041
Fleet Maintenance Fund				
Interfund Charges	1,592,388	1,701,345	1,673,059	1,673,059
Investment Income	0	0	0	0
TOTAL	\$1,592,388	\$1,701,345	\$1,673,059	\$1,673,059
Warranty Vehicle Lease Fund				
Interfund Charges	215,323	211,720	211,720	211,720
Investment Income	22,000	25,000	25,000	25,000
TOTAL	\$237,323	\$236,720	\$236,720	\$236,720
	4-2 / 3 -2	, ,	,	·
City of Fayetteville Finance Corporation			· · · · · · · · · · · · · · · · · · ·	
Other Financing Sources				
Interfund Transfers	1,520,418	1,526,153	1,526,153	1,526,153
TOTAL	\$1,520,418	\$1,526,153	\$1,526,153	\$1,526,153
GRAND TOTAL	\$117,532,312	\$148,044,911	\$147,575,574	\$147,575,574

Expenditure Overview

	FY 2004 Budget	FY 2005 Requested	FY 2005 Recommended	FY 2005 Adopted
General Fund				
Mayor and Council	561,797	675,095	607,595	607,595
City Attorney	712,183	820,589	820,589	820,589
City Manager	813,854	1,078,175	1,078,175	1,078,175
Support Services	1,846,874	2,069,267	2,069,267	2,069,267
Finance	1,770,579	1,997,951	1,974,579	1,974,579
Other Appropriations				
Transfers	8,887,679	11,053,316	9,917,316	9,917,316
Other	4,942,413	6,839,190	6,231,690	6,231,690
Agencies	387,700	337,700	273,700	273,700
Parks and Recreation	6,045,025	9,614,069	9,614,069	9,614,069
Police	26,711,811	39,687,610	38,295,812	38,295,812
Fire & Emergency Mgmt.	12,681,870	17,482,821	17,413,576	17,413,576
Inspections	1,871,263	2,442,665	2,442,665	2,442,665
Planning	590,907	598,827	598,827	598,827
Solid Waste Management	4,514,381	6,762,254	6,762,254	6,762,254
Human Relations	260,664	271,727	271,727	271,727
Community Development	263,132	284,983	254,983	254,983
Engineering & Maintenance	11,400,964	13,074,779	13,058,779	13,058,779
TOTAL	\$84,263,096	\$115,091,018	\$111,685,603	\$111,685,603
Debt Service Fund				
Debt Service	7,239,831	8,414,608	8,414,608	8,414,608
TOTAL	\$7,239,831	\$8,414,608	\$8,414,608	\$8,414,608
Parking Fund				
Parking Management	214,063	181,924	181,924	181,924
TOTAL	\$214,063	\$181,924	\$181,924	\$181,924
Central Business Tax District Fund				
Central Business District TOTAL	81,336 \$81,336	76,830 \$76,830	76,830 \$76,830	76,830 \$76,830
Storm Water Fund Storm Water Utility	3,219,844	3,266,324	2,641,527	2,641,527
TOTAL	\$3,219,844	\$3,266,324	\$2,641,527	\$2,641,527

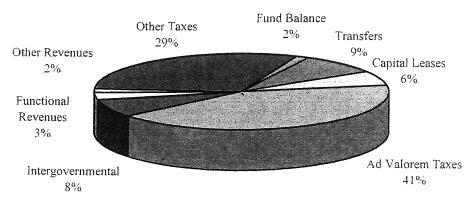
	FY 2004	FY 2005	FY 2005	FY 2005
- 1 1011 F 1	Budget	Requested	Recommended	Adopted
Enhanced 911 Fund Communications	1,199,429	1,509,277	1,379,836	. 1,379,836
Communications	1,199,429	1,309,277	1,577,650	1,579,050
TOTAL	\$1,199,429	\$1,509,277	\$1,379,836	\$1,379,836
Risk Management Funds				
Medical, Dental, & Life	8,772,938	10,478,511	10,478,511	10,478,511
Worker's Compensation	1,355,917	1,440,935	1,440,935	1,440,935
Property & Liability	1,312,179	1,266,222	1,266,222	1,266,222
TOTAL	\$11,441,034	\$13,185,668	\$13,185,668	\$13,185,668
Transit Fund				
Transit Operations	3,993,445	4,147,386	3,875,399	3,875,399
TOTAL	\$3,993,445	\$4,147,386	\$3,875,399	\$3,875,399
Airport Fund				
Operations	2,151,922	2,190,575	2,190,575	2,190,575
Fire Training	40,358	81,631	81,631	81,631
TOTAL	\$2,192,280	\$2,272,206	\$2,272,206	\$2,272,206
LEOSSA Fund				
Police Benefits	337,825	426,041	426,041	426,041
TOTAL	\$337,825	\$426,041	\$426,041	\$426,041
Fleet Maintenance Fund				•
Operations	1,592,388	1,701,345	1,673,059	1,673,059
TOTAL	\$1,592,388	\$1,701,345	\$1,673,059	\$1,673,059
Warranty Vehicle Lease Fund				
Warranty Vehicles	237,323	236,720	236,720	236,720
•	•			000 C M00
TOTAL	\$237,323	\$236,720	\$236,720	\$236,720
City of Fayetteville Finance Corporation			·	
Finance Corporation	1,520,418	1,526,153	1,526,153	1,526,153
TOTAL	\$1,520,418	\$1,526,153	\$1,526,153	\$1,526,153
GRAND TOTAL	\$117,532,312	\$152,035,500	\$147,575,574	\$147,575,574

General Fund

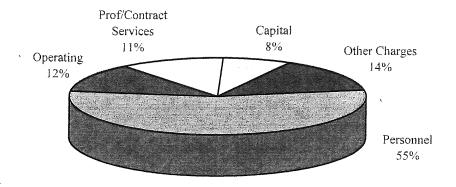
	·					
	FY 2003	FY 2004	FY 2004	FY 2005	FY 2005	FY 2005
Ad Valorem Taxes	Actual	Budget	Estimated	Requested	Recommended	Adopted
Current Year Taxes	32,457,443	35,453,561	36,503,000	45,270,214	45,270,214	45,270,214
Prior Years Taxes	988,925	778,975	1,143,288		978,000	
Penalties & Interest	207,970	170,000	240,000	-	200,000	
renantes & interest	\$33,654,338	\$36,402,536	\$37,886,288	•	46,448,214	
Other Taxes	455,05 1,556	фоо, 102,000	42.,000,000	,	,,	4 , ,
Local Option Sales Taxes	16,876,147	19,296,143	19,778,996	24,579,648	24,579,648	24,579,648
Utility Franchise Tax	5,239,363	4,375,400	5,234,000	5,604,525	5,604,525	5,604,525
Intangibles Taxes	0	0	0	0	0	0
Tax Reimbursements	0	0	. 0	0	0	0
Vehicle License Tax	408,016	407,372	420,749	412,500	412,500	412,500
Privilege License Tax	691,860	695,000	681,505	717,031	717,031	717,031
Franchise Fees	1,249,399	1,349,075	1,950,000	1,587,393	1,587,393	1,587,393
E911 Subscriber Tax	0	0	0	0	0	0
Vehicle Gross Receipts	302,685	299,000	288,000	367,956	367,956	367,956
1	\$24,767,470	\$26,421,990	\$28,353,250	\$33,269,053	\$33,269,053	\$33,269,053
Intergovernmental Revenues		_			_	
Federal	31,903	0	16,000		0	
State	4,305,206	4,221,892	4,252,708	5,491,738	5,491,738	
Local	547,249	465,725	487,400		3,054,748	
Functional Revenues	\$4,884,358	\$4,687,617	\$4,756,108	\$8,546,486	\$8,546,486	\$8,546,486
Permits and Fees	1,209,220	1,159,407	1,259,283	1,180,700	1,180,700	1,180,700
Property Leases	222,765	242,800	276,037		278,205	278,205
Engineering/Planning Svcs	750,980	646,571	826,691	784,040	784,040	
Public Safety Services	564,324	362,221	556,812	578,314	578,314	578,314
Environmental Services	44,486	32,138	2,324	1,400	1,400	1,400
Recreation Fees	475,962	584,933	531,683	506,730	506,730	506,730
Other Fees and Services	126,453	66,133	112,743	102,774	102,774	102,774
Other 1 des and bervices	\$3,394,190	\$3,094,203	\$3,565,573	\$3,432,163	\$3,432,163	\$3,432,163
Other Revenues	Ψυ,υν-1,100	Ψυ,συ,τ,μου	φυ,υου,υ/υ	00,102,100	40,102,100	£2,122,132
Refunds & Sundry	174,666	22,313	59,130	312,073	312,073	312,073
Indirect Cost Allocation	714,562	857,000	722,039	801,210	801,210	801,210
Special Use Assessments	86,926	73,300	88,000	80,000	80,000	80,000
Sale of Assets & Materials	189,519	30,000	14,000	50,000	50,000	50,000
	\$1,165,673	\$982,613	\$883,169	\$1,243,283	\$1,243,283	\$1,243,283
Investment Income	\$859,455	\$722,504	\$627,059	\$623,000	\$623,000	\$623,000
Other Financing Sources						
Refunding Bonds	5,543,741	0	3,751,384	0	0	0
Interfund Transfers	9,257,917	9,507,507	9,522,880	9,591,161	9,591,161	9,591,161
Capital Leases	1,162,548	771,000	8,332,158	6,835,678	6,835,678	6,835,678
77 . 179 .	15,964,206	10,278,507	21,606,422	16,426,839	16,426,839	16,426,839
Fund Balance	\$0	\$1,673,126	\$0	\$1,696,565	\$1,696,565	\$1,696,565
TOTAL	\$84,689,690	\$84,263,096	\$97,677,869	\$111,685,603	\$111,685,603	\$111,685,603

					'	
Expenditures	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimated	FY 2005 Requested	FY 2005 Recommended	FY 2005 Adopted
Mayor and Council	467,044	561,797	680,113	675,095	607,595	607,595
City Attorney	673,887	712,183	681,382	820,589	820,589	820,589
City Manager	667,078	813,854	727,995	1,078,175	1,078,175	1,078,175
Support Services	1,415,894	1,846,874	2,524,667	2,069,267	2,069,267	2,069,267
Finance	1,610,783	1,770,579	1,694,327	1,997,951	1,974,579	1,974,579
Other Appropriations						
Transfers	8,628,920	8,887,679	9,053,848	11,053,316	9,917,316	9,917,316
Other	6,355,841	4,942,413	7,804,984	6,839,190	6,231,690	6,231,690
Agencies	420,709	387,700	499,015	337,700	273,700	273,700
Parks and Recreation	6,061,815	6,045,025	6,661,849	9,614,069	9,614,069	9,614,069
Police	25,950,049	26,711,811	30,694,042	39,687,610	38,295,812	38,295,812
Fire & Emg. Mgmt.	11,702,935	12,681,870	13,718,982	17,482,821	17,413,576	17,413,576
Inspections	1,817,455	1,871,263	1,902,094	2,442,665	2,442,665	2,442,665
Planning	477,290	590,907	532,232	598,827	598,827	598,827
Solid Waste Mgmt.	4,101,477	4,514,381	6,983,608	6,762,254	6,762,254	6,762,254
Human Relations	236,783	260,664	256,256	271,727	271,727	271,727
Community Dev.	267,338	263,132	280,019	284,983	254,983	254,983
Eng. & Maintenance	10,278,509	11,400,964	12,739,703	13,074,779	13,058,779	13,058,779
TOTAL	\$81,133,807	\$84,263,096	\$97,435,116	\$115,091,018	\$111,685,603	\$111,685,603

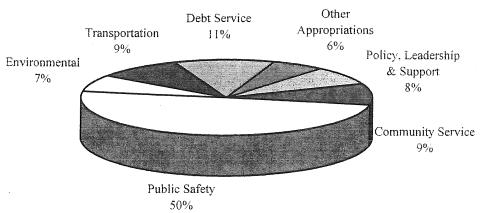
FY2005 Revenues



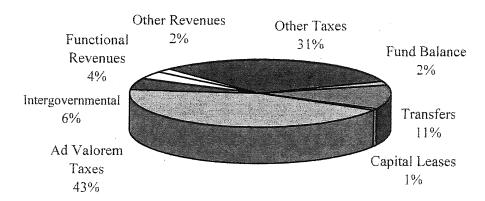
FY2005 Expenditures by Object



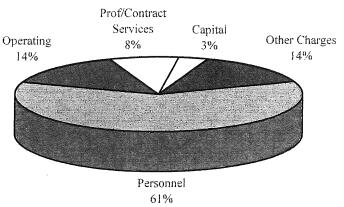
FY2005 Expenditures by Function



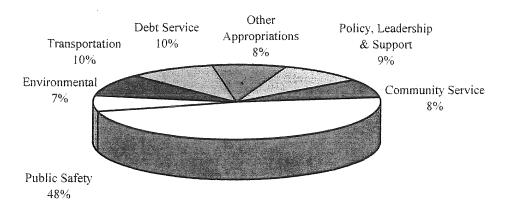
FY2004 Revenues



FY2004 Expenditures by Object



FY2004 Expenditures by Function



LEOSSA Fund

Revenues					
	FY 2003	FY 2004	FY 2005	FY 2005	FY 2005
	Actual	Budget	Requested	Recommended	Adopted
Interfund Charges	310,972	309,825	395,041	395,041	395,041
Investment Income	41,402	28,000	31,000	31,000	31,000
TOTAL	\$352,374	\$337,825	\$426,041	\$426,041	\$426,041
Expenditures					
	FY 2003	FY 2004	FY 2005	FY 2005	FY 2005
	Actual	Budget	Requested	Recommended	Adopted
Personnel	214,893	217,453	314,338	314,338	314,338
Operating	0	0	0	0	0
Contract Services	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	0	120,372	111,703	111,703	111,703
TOTAL	\$214,893	\$337,825	\$426,041	\$426,041	\$426,041

Revenues					
	FY 2003	FY 2004	FY 2005	FY 2005	FY 2005
	Actual	Budget	Requested	Recommended	Adopted
Intergovernmental	0	0	0	0	0
Interfund Charges	1,187,264	1,592,388	1,701,345	1,673,059	1,673,059
Other Revenues	550	0	0	0	0
Investment Income	0	0	0	0	0
TOTAL	\$1,187,814	\$1,592,388	\$1,701,345	\$1,673,059	\$1,673,059
Expenditures				•	
	FY 2003	FY 2004	FY 2005	FY 2005	FY 2005
	Actual	Budget	Requested	Recommended	Adopted
Personnel	1,027,606	1,428,691	1,526,352	1,526,352	1,526,352
Operating	124,918	162,997	138,682	138,682	138,682
Contract Services	833	700	1,500	1,500	1,500
Capital Outlay	4,211	0	28,286	0	0
Other Charges	1,687	0	6,525	6,525	6,525
TOTAL	\$1,159,255	\$1,592,388	\$1,701,345	\$1,673,059	\$1,673,059

Warranty Vehicle Lease Fund

Revenues	FY 2003 Actual	FY 2004 Budget	FY 2005 Requested	FY 2005 Recommended	FY 2005 Adopted
Interfund Charges	177,393	215,323	211,720	211,720	211,720
Investment Income	34,189	22,000	25,000	25,000	25,000
TOTAL	\$211,582	\$237,323	\$236,720	\$236,720	\$236,720
Expenditures					
	FY 2003	FY 2004	FY 2005	FY 2005	FY 2005
	FY 2003 Actual	FY 2004 Budget	FY 2005 Requested	FY 2005 Recommended	FY 2005 Adopted
Personnel		,			
Personnel Operating	Actual	Budget	Requested		Adopted
	Actual 0	Budget 0	Requested 0	Recommended 0	Adopted 0
Operating	Actual 0 70,964	Budget 0 85,323	Requested 0 81,720	Recommended 0 81,720	Adopted 0 81,720
Operating Contract Services	Actual 0 70,964 0	Budget 0 85,323 0	Requested 0 81,720 0	Recommended 0 81,720 0	Adopted 0 81,720 0

City of Fayetteville Finance Corporation

Revenues	FY 2003 Actual	FY 2004 Budget	FY 2005 Requested	FY 2005 Recommended	FY 2005 Adopted
Investment Income	247	0	0	0	U
Other Financing Sources Interfund Transfers	1,529,229	1,520,418	1,526,153	1,526,153	1,526,153
TOTAL	\$1,529,476	\$1,520,418	\$1,526,153	\$1,526,153	\$1,526,153
Expenditures					
	FY 2003	FY 2004	FY 2005	FY 2005	FY 2005
	Actual	Budget	Requested	Recommended	Adopted
Personnel	0	. 0	0	0	0
Operating	0	0	0	0	0
Contract Services	0	150	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	1,531,863	1,520,268	1,526,153	1,526,153	1,526,153
TOTAL	\$1,531,863	\$1,520,418	\$1,526,153	\$1,526,153	\$1,526,153

Fund Balance Projections

	General Fund	Debt Fund	Parking Fund	CBTD Fund
IT ID 1	runu	r unu	I unu	Tunu
Unreserved Fund Balance at June 30, 2003	\$19,067,940	\$1,942,674	\$0	\$283,445
FY04 Estimated Revenues and Other Sources	97,677,869	7,425,638	179,223	78,102
FY04 Estimated Expenditures and Other Uses	97,435,116	6,772,830	179,223	52,201
Projected Unreserved Fund Balance at June 30, 2004	\$19,310,693	\$2,595,482	\$0	\$309,346
FY05 Estimated Revenues and Other Sources	109,989,038	8,414,608	181,924	76,830
FY05 Estimated Expenditures and Other Uses	111,685,603	8,198,478	181,924	76,830
Projected Unreserved Fund Balance at June 30, 2005	\$17,614,128	\$2,811,612	\$0	\$309,346
	Storm Water Fund	E-911 Fund	Risk Fund	Transit Fund
Unreserved Fund Balance at June 30, 2003	\$2,356,722	\$1,670,965	\$2,109,017	\$358,757
FY04 Estimated Revenues and Other Sources	2,149,150	1,314,121	10,694,692	3,838,138
FY04 Estimated Expenditures and Other Uses	3,663,271	1,477,579	10,751,854	3,838,138
Projected Unreserved Fund Balance at June 30, 2004	\$842,601	\$1,507,507	\$2,051,855	\$358,757
FY05 Estimated Revenues and Other Sources	2,163,550	1,242,939	13,185,668	3,875,399
FY05 Estimated Expenditures and Other Uses	2,641,527	1,379,836	13,185,668	3,875,399
Projected Unreserved Fund Balance at June 30, 2005	\$364,624	\$1,370,610	\$2,051,855	\$358,757

Fund Balance Projections

	Airport Fund	LEOSSA Fund	Fleet Fund	Warranty Fund
Unreserved Fund Balance at June 30, 2003	\$682,603	\$1,576,031	\$191,000	\$1,305,548
FY04 Estimated Revenues and Other Sources	2,344,463	350,701	1,286,375	222,877
FY04 Estimated Expenditures and Other Uses	2,563,838	252,832	1,266,536	68,427
Projected Unreserved Fund Balance at June 30, 2004	\$463,228	\$1,673,900	\$210,839	\$1,459,998
FY05 Estimated Revenues and Other Sources	2,225,350	426,041	1,673,059	236,720
FY05 Estimated Expenditures and Other Uses	2,272,206	426,041	1,673,059	236,720
Projected Unreserved Fund Balance at June 30, 2005	\$416,372	\$1,673,900	\$210,839	\$1,459,998
	Finance Corporation			
Unreserved Fund Balance at June 30, 2003	\$0			
FY04 Estimated Revenues and Other Sources	1,520,088			
FY04 Estimated Expenditures and Other Uses	1,520,088			
Projected Unreserved Fund Balance at June 30, 2004	\$0			
FY05 Estimated Revenues and Other Sources	1,526,153			
FY05 Estimated Expenditures and Other Uses	1,526,153			
Projected Unreserved Fund Balance at June 30, 2005	\$0			

Summary of Revenues, Expenditures & Changes in Fund Balance

	General	Debt	Parking	CBTD	Storm Water
	Fund	Fund	Fund	Fund	Fund
Beginning Balance		A CONTROL OF THE CONT			
June 30, 2004	\$19,310,693	\$2,595,482	\$0	\$309,346	\$842,601
REVENUES					
Ad Valorem Taxes	46,448,214	0	0	70,830	0
Other Taxes	33,269,053	0	0	0	2,143,550
Intergovernmental	8,546,486	0	0	0	0
Functional Revenues	3,432,163	0	99,350	0	0
Other Revenues	1,243,283	0	0	0	0
Interfund Charges	0	0	. 0	0	0
Investment Income	623,000	0	. 0	6,000	20,000
Other Financing Sources	16,426,839	8,414,608	82,574	0	0
Total Revenues	\$109,989,038	\$8,414,608	\$181,924	\$76,830	\$2,163,550
Total Available Resources	\$129,299,731	\$11,010,090	\$181,924	\$386,176	\$3,006,151
EXPENDITURES			•		
Policy, Leadership and					
Support Services	8,644,579	3,500	0	1,160	0
Other Appropriations	6,505,390	0	0	0	. 0
Transportation	10,443,453	0	181,924	50,000	0
Environmental Services	8,216,274	0	0	0	2,641,527
Public Safety	55,219,066	0	0	0	0
Community Services	10,282,209	0	0	25,670	0
Debt Service	12,374,632	8,194,978	0	0	0
Total Expenditures	\$111,685,603	\$8,198,478	\$181,924	\$76,830	\$2,641,527
Ending Balance					
June 30, 2005	\$17,614,128	\$2,811,612	\$0	\$309,346	\$364,624

Summary of Revenues, Expenditures & Changes in Fund Balance

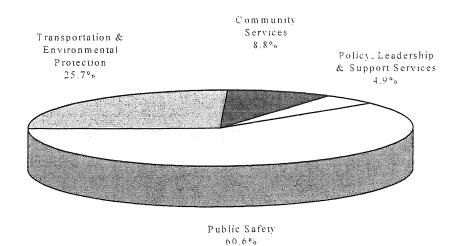
	E-911	Risk	Transit	Airport	LEOSSA
	Fund	Fund	Fund	Fund	Fund
Beginning Balance			P		
June 30, 2004	\$1,507,507	\$2,051,855	\$358,757	\$463,228	\$1,673,900
REVENUES					
Ad Valorem Taxes	0	0	0	0	0
Other Taxes	1,209,939	0	0	. 0	0
Intergovernmental	0	0	1,740,632	48,385	0
Functional Revenues	0	0	755,434	2,039,057	0
Other Revenues	0	2,056,252	32,200	117,908	0
Interfund Charges	. 0	11,034,416	0	0	395,041
Investment Income	33,000	95,000	0	20,000	31,000
Other Financing Sources	0	0	1,347,133	0	0
Total Revenues	\$1,242,939	\$13,185,668	\$3,875,399	\$2,225,350	\$426,041
Total Available Resources	\$2,750,446	\$15,237,523	\$4,234,156	\$2,688,578	\$2,099,941
EXPENDITURES					
Policy, Leadership and					
Support Services	0	13,185,668	0 -	0	0
Other Appropriations	. 0	0	0	0	0
Transportation	0	0	3,875,399	2,272,206	0
Environmental Services	0	0	0	0	0
Public Safety	1,379,836	0	0	0	426,041
Community Services	0	0	0	0	0
Debt Service	0	0	0	0	0
Total Expenditures	\$1,379,836	\$13,185,668	\$3,875,399	\$2,272,206	\$426,041
Ending Balance					
June 30, 2005	\$1,370,610	\$2,051,855	\$358,757	\$416,372	\$1,673,900

Summary of Revenues, Expenditures & Changes in Fund Balance

	Fleet	Warranty	Finance
	Fund	Fund	Corporation
Beginning Balance		0.000	
June 30, 2004	\$210,839	\$1,459,998	\$0
REVENUES			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Functional Revenues	. 0	0	0
Other Revenues	0	0	0
Interfund Charges	1,673,059	211,720	0
Investment Income	0	25,000	0
Other Financing Sources	0	0	1,526,153
Total Revenues	\$1,673,059	\$236,720	\$1,526,153
Total Available Resources	\$1,883,898	\$1,696,718	\$1,526,153
EXPENDITURES			
Policy, Leadership and	•		
Support Services	1,673,059	236,720	3,500
Other Appropriations	0	0	0
Transportation	0	0	0
Environmental Services	0	0.	0
Public Safety	0	0	0
Community Services	0	0	0
Debt Service	0	0	1,522,653
Total Expenditures	\$1,673,059	\$236,720	\$1,526,153
Ending Balance			
June 30, 2005	\$210,839	\$1,459,998	\$0

DEPARTMENT	Actual	Actual	Actual	Budget	Proposed	Adopted
	2000-01	2001-02	2002-03	2003-04	2004-05	2004-05
Mayor and Council	2	2	2	2	2	2
City Attorney	5	5	5	5	6	6
City Manager	9	9	9	9	10	10
Support Services	24	25	22	22	21	21
Finance	28	27	22	20	22	22
Parks & Recreation 1	116	112	90	96	104	104
Police ²	387	386	444	455	525	525
Fire & Emergency Mgmt.	253	257	225	210	261	261
Inspections	28	30	30	30	40	40
Planning	7	7	7	7	7	7
Solid Waste Management	91	92	99	87	107	107
Human Relations	4	4	4	4	4	4
Community Development ²	12	12	12	11	11	11
Engineering & Maintenance	160	129	140	141	160	160
Risk Management	6	6	5	5	5	5
Transit	68	65	65	65	59	59
Airport	20	19	19	16	16	16
Administrative Services	0	0	0	0	0	0
Rec./Community Facilities	0	0	0	0	0	0
TOTAL ³	1220	1187	1200	1185	1360	1360

¹ Does not reflect positions to be transferred from Cumberland County ² Includes grant funded positions ³ Reflects all full-time positions





DEPARTMENT SUMMARIES

GENERAL FUND

Department Summaries

General Fund

Mayor and Council	42
City Attorney	
City Manager	
Support Services	
Finance	
Other Appropriations	
Parks and Recreation	
Police	
Fire & Emergency Management	
Inspections	
Planning	
Solid Waste Management	
Human Relations	
Community Development	
Engineering & Maintenance	70

Mayor and Council

Vision Statement

The City of Fayetteville, a partnership of citizens with a diverse culture and rich heritage, is committed to creating a vibrant community that will promote an atmosphere of confidence, cooperation and unity.

Budget Summary

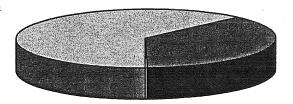
	2	003-04		2004-05		2004-05		2004-05	%
	F	Budget	R	equested	Re	ecommended	A	Adopted	Change
Expenditures									
Personnel		339,566		379,974		379,974		379,974	11.90%
Operating		114,231		119,389		119,389		119,389	4.52%
Contract Services		108,000		174,522		107,022		107,022	-0.91%
Capital Outlay		0		0		0		0	0.00%
Other Charges		0		1,210		1,210	,	1,210	100.00%
Total	\$	561,797	\$	675,095	\$	607,595	\$	607,595	8.15%
Revenues									
General Fund		561,797		675,095		607,595		607,595	8.15%
Total	\$	561,797	\$	675,095	\$	607,595	\$	607,595	8.15%
Personnel									
Full-time		2		2		2		2	
Part-time		0		0		0		0	
Temporary		1		1		1		1	

Budget Highlights

- Personnel includes \$12,661 for market-based pay range and employee pay adjustments
- Personnel includes temporary executive assistant budgeted for one year instead of six months
- Contract Services includes \$65,000 for a federal lobbyist, \$22,500 for annexation and redistricting costs and \$16,000 for the City Council annual retreat
- Other Charges includes department's portion of debt service for city-wide phone system purchase

Budget by Expenditure Category

Personnel 62.54%



Operating 37.26%

Other Charges 0.20%

City Attorney

Mission Statement	To provide timely and effective legal services to the City Council and City departments.					
Goals and Objectives	·					
• Increase code enforcement	Reduce outside litigation costs					
Services and Programs						
 Litigation Services Condemnation Execution Civil Cases Small Claims Legal Advice Mayor and Council Boards and Commissions City Manager City Departments Enforcement of Ordinance Violations Draft and Approve Legal Documents 	 Assessment Roll Preparation Custodian of Official Records Ordinance Books Resolution Books Contracts Leases Agreements Boards and Commissions Special Meeting Notices City Council Minutes Ordinance and Legislative Drafting 					

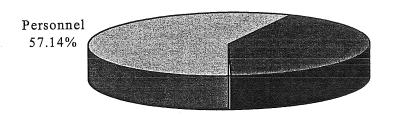
Budget Summary

	2	003-04		2004-05		2004-05		2004-05	%
	1	Budget	R	equested	Re	commended	1	Adopted	Change
Expenditures									
Personnel		363,452		468,878		468,878		468,878	29.01%
Operating		48,731		50,157		50,157		50,157	2.93%
Contract Services		300,000		300,000		300,000		300,000	0.00%
Capital Outlay		0		0		0		0	0.00%
Other Charges		0		1,554		1,554		1,554	100.00%
Total	\$	712,183	\$	820,589	\$	820,589	\$	820,589	15.22%
Revenues									
General Fund		712,183		820,589		820,589		820,589	15.22%
Total	\$	712,183	\$	820,589	\$	820,589	\$	820,589	15.22%
Personnel									
Full-time		5		6		6		6	
Part-time		0		0		0		0	
Temporary		0		0		0		0	

Budget Highlights

- Personnel includes \$14,939 for market-based pay range and employee pay adjustments
- Other Charges includes department's portion of debt service for city-wide phone system purchase
- Operating includes \$27,521 for supplies, \$7,250 for travel and training and \$1,446 for telephone expenses
- Annexation costs reflect the addition of an assistant city attorney position

Budget by Expenditure Category



Operating 42.67%

Other Charges 0.19%

City Manager

Mission Statement

To promote a dynamic partnership among citizens, City Council and our employees that fosters decisions and solutions based on community values and participation. We seek to manage the human and financial resources of the City effectively to achieve the leadership goals of the City Council. We accomplish our mission through impartial and professional service that reflects our respect for this community and for those with whom we serve.

Services and Programs

- City Council Services
- Citizen Services
- Internal Administration/Leadership
- Intergovernmental Relations

- Organizational Development
- Customer Focus
- Special Projects
- Growth Management

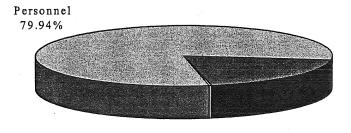
Budget Summary

	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	757,892	861,971	861,971	861,971	13.73%
Operating	47,622	171,576	171,576	171,576	260.29%
Contract Services	8,340	41,000	41,000	41,000	391.61%
Capital Outlay	0	0	0	0	0.00%
Other Charges	0	3,628	3,628	3,628	100.00%
Total	\$ 813,854	\$ 1,078,175	\$ 1,078,175	\$ 1,078,175	32.48%
Revenues			4		·
General Fund	813,854	1,078,175	1,078,175	1,078,175	32.48%
Total	\$ 813,854	\$ 1,078,175	\$ 1,078,175	\$ 1,078,175	32.48%
Personnel					
Full-time	9	10	10	10	
Part-time	0	0	0	0	٠.
Temporary	0	0	0	0	

Budget Highlights

- Personnel includes \$34,216 for market-based pay range and employee pay adjustments
- Formalizes realignment of funding for two Assistant City Manager positions
- Other Contract Services includes funds for business development and utility planning
- Operating includes \$118,647 for Internal Development funding
- Other Charges includes department's portion of debt service for city-wide phone system purchase

Budget by Expenditure Category



Operating 19.72%

Other Charges 0.34%

Mission Statement

To plan, coordinate and deliver personnel and information technology services to citizens and supported departments.

Goals and Objectives

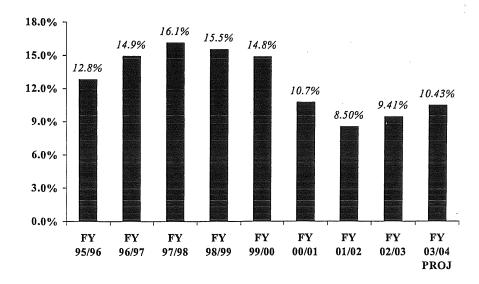
- Integrate technology management and services with PWC
- Expand citizen services at remote City facilities through fiber optic connectivity
- Enhance citywide phone system at reduced cost through fiber optic network
- Expand citywide intranet to improve staff efficiency and information sharing
- Expand community GIS with County/PWC
- Assist departments to manage staffing and other human resource challenges

- Manage benefit and pay plans effectively to maintain competitiveness and control costs; integrate selected benefits with PWC
- Implement a physical assessment and screening program to reduce costs
- Enhance recruitment/selection, orientation, performance management and employee recognition programs
- Develop and implement a comprehensive diversity management program

Services and Programs

- Wide Area Network Management
- Computer Operation and User Support
- Technology Planning and Coordination
- Geographic Information System (GIS)
- Telecommunications Management
- Employee Recruitment and Selection
- Classification/Compensation Management
- Benefits Management and Administration
- Employee Relations
- Records/Performance Management

Gross Turnover Percentage



Budget Summary

***************************************	200	03-04		2004-05		2004-05	2004-05	%	
	Bu	ıdget	F	Requested	Re	commended	Adopted	Chang	e
Expenditures									
Personnel	1,	061,876		1,137,980		1,137,980	1,137,980		17%
Operating		714,796		657,779		657,779	657,779		98%
Contract Services		58,000		42,600		42,600	42,600	-26.5	
Capital Outlay		45,575		212,095		212,095	212,095	365.3	38%
Other Charges		(33,373)		18,813		18,813	18,813	156.3	
Total	\$ 1,	846,874	\$	2,069,267	\$	2,069,267	\$ 2,069,267	12.0	04%
Revenues									
General Fund	1,	846,874		2,069,267		2,069,267	2,069,267		04%
Total	\$ 1,	846,874	\$	2,069,267	\$	2,069,267	\$ 2,069,267	12.0	04%
							•		
Personnel							21		
Full-time		22		21		21	21		
Part-time		1		2		2	2		
Temporary		0		0		0	 0		

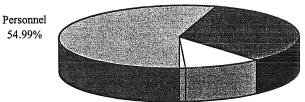
Budget Highlights

- Personnel includes \$41,922 for market-based pay range and employee pay adjustments
- Personnel includes a strategic initiatives manager and the elimination of two graphics positions
- Reduction in Contract Services due to the network audit budgeted in FY2004
- Capital Outlay includes \$115,795 for AS400 hardware, \$26,400 for JDE printer software upgrade, \$20,000 for Cisco Works, and \$49,900 for other capital outlay requests
- Annexation budget includes funding for one part-time human resources specialist

Operating

33.85%

Budget by Expenditure Category



Other Charges 0.91%

Capital 10.25%

Finance

Mission Statement

To serve as stewards of the City's financial resources and provide timely and meaningful financial information to allow City management to maximize those resources in service to the community.

Goals and Objectives

- Obtain financing for two recreation centers, fire stations, 800 MHz system upgrade and public safety vehicles
- Increase collection of City revenues through enhancement of collection procedures
- Develop a financial plan to fund proposed bond financing for infrastructure needs identified in the Capital Improvement Plan
- Reorganize department to develop a budget and evaluation program

Services and Programs

- Investments
- Debt Management
- Accounts Payable
- Licenses and Assessments
- Payroll
- Budget and Research

- Andi
- Financial Reporting and Planning
- Accounts Receivable
- Formal and Informal Bids
- Purchase Orders and Contracts

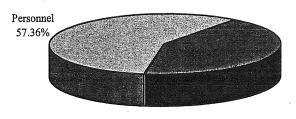
Budget Summary

	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures				-	
Personnel	1,013,260	1,153,026	1,132,654	1,132,654	11.78%
Operating	82,934	78,976	75,976	75,976	-8.39%
Contract Services	674,385	760,250	760,250	760,250	12.73%
Capital Outlay	0	0	0	0	0.00%
Other Charges	0	5,699	5,699	5,699	100.00%
Total	\$ 1,770,579	\$ 1,997,951	\$ 1,974,579	\$ 1,974,579	11.52%
Revenues				•	
General Fund	1,770,579	1,997,951	1,974,579	1,974,579	10.33%
Total	\$ 1,770,579	\$ 1,997,951	\$ 1,974,579	\$ 1,974,579	10.33%
Personnel					
Full-time	20	22	22	22	
Part-time	1	1	0	0	
Temporary	0	0	0	0	_

Budget Highlights

- Personnel includes \$39,863 for market-based pay range and employee pay adjustments
- Contracts with PWC to provide purchasing management function. Three (3) positions and other operating costs still included in budget
- Other Charges includes department's portion of debt service for city-wide phone system purchase
- Contract Services includes funding for tax collection, arbitrage services and annual audit services
- Annexation budget includes funding for two accounting clerk positions

Budget by Expenditure Category



Other Charges 0.29%

Operating 42.35%

Other Appropriations

Description

Other Appropriations is used to account for general City expenditures such as payments to non-profit organizations and other governmental agencies, transfers to other funds, insurance, debt service payments, Transit subsidy and other miscellaneous financial requirements. The annual appropriation for general vehicle replacement is also budgeted in this cost center.

Budget Summary

	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommende	ed Adopted	Change
Expenditures					
Personnel	589,000	21,000	21,0	00 21,000	-96.43%
Operating	1,021,413	1,199,974	1,192,4	74 1,192,474	16.75%
Contract Services	2,164,000	4,384,216	4,384,2	16 4,384,216	102.60%
Capital Outlay	1,200,000	1,200,000	600,00	00 600,000	-50.00%
Other Charges	9,243,379	11,425,016	10,225,0	16 10,225,016	10.62%
Total	\$ 14,217,792	\$ 18,230,206	\$ 16,422,70	06 \$16,422,706	15.51%
Revenues			-		
Functional Revenues	0	0		0 0	0.00%
Interfund Transfer	1,074,666	1,142,947	1,142,94	1,142,947	6.35%
General Fund	13,143,126	17,087,259	15,279,75	59 15,279,759	16.26%
Total	\$ 14,217,792	\$ 18,230,206	\$ 16,422,70	06 \$16,422,706	15.51%
Personnel					
Full-time	0	0		0 0	
Part-time	0	0		0 0	
Temporary	0	0		0 0	

Budget Highlights

- Decrease in Personnel is due to the \$500 bonuses budgeted for each full-time employee in FY2004
- Contract Services includes \$2,100,000 payment to the County for the sales tax agreement
- Other Charges includes interfund transfers for Transit operating, planning and capital, Parking Fund and Debt Service
- Other Charges also includes funding for CCBC (\$148,700) and Arts Council (\$125,000)
- Capital Outlay consists of \$600,000 for general vehicle replacement
- Revenues include a PWC transfer of \$1,142,947 for infrastructure debt service

This page is intentionally left blank

Mission Statement

To provide quality and affordable recreation programs for youth, special populations and adults

Goals and Objectives

- Implement a successful consolidation of City and County Parks and Recreation Department
- Provide the annexed area with services
- Train and implement process improvement
- Coordinate development of Parks and Recreation Master Plan with users and Parks and Recreation Advisory Commission
- Continue to develop partnerships with new and existing agencies
- Develop a new program emphasis on outdoor adventures

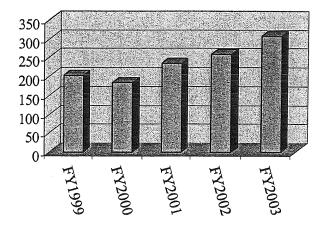
- Open and staff a new recreation center at Westover Park
- Develop design for the recreation center at E. E. Miller park/school
- Complete construction of Phase I Cape Fear River Trail
- Construct Phase I of Warrenwood and Sherwood school/park
- Construct Ray Avenue to Green Street Phase I of the Linear Park

Services and Programs

- After School Care
- Youth Athletics (Baseball, Basketball, Football, Track, Wrestling, Volleyball, Softball & Golf)
- Adult Athletics (Softball, Basketball, Football & Volleyball)
- Senior Citizens Services
- Neighborhood/Community building facilitation
- Senior Games Training and Tournament

- Special Population activities
- Special Olympics
- Structural programs and open play at recreation centers
- Building rentals at recreation centers
- Mentoring program for children
- Park Maintenance
- Park Rangers
- Cemetery Maintenance
- Urban Forestry

Total Participation - Youth Teams



	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	4,198,942	4,977,887	4,977,887	4,977,887	18.55%
Operating	1,307,486	1,425,524	1,425,524	1,425,524	9.03%
Contract Services	204,835	2,957,963	2,957,963	2,957,963	1344.07%
Capital Outlay	271,000	118,300	118,300	118,300	-56.35%
Other Charges	62,762	134,395	134,395	134,395	114.13%
Total	\$ 6,045,025	\$ 9,614,069	9,614,069	\$ 9,614,069	59.04%
Revenues					
Functional Revenues	381,587	287,650	287,650	287,650	-24.62%
Intergovernmental	24,000	2,436,178	2,436,178	2,436,178	10050.74%
Other Revenue	0	60,000	60,000	60,000	100.00%
General Fund	5,639,438	6,830,241	6,830,241	6,830,241	21.12%
Total	\$ 6,045,025	\$ 9,614,069	9,614,069	\$ 9,614,069	59.04%
Personnel				104	
Full-time	96	104	104	_	
Part-time	0		0	0	
Temporary	88	108	3 108	108	

Budget Highlights

- Personnel includes \$161,097 for marketbased pay range and employee pay adjustments
- Personnel includes the increase of 8 full time positions and 20 seasonal positions due to annexation
- Capital Outlay includes purchasing 3 play units (\$115,000) and a kiln (\$3,300)
- Contract Services includes funding for athletic program referees and recreation program instructors
- Contract Services includes \$ 2,412,178 for the City/County Parks and Recreation Merger
- Personnel does not reflect positions to be transferred from Cumberland County

Budget by Expenditure Category

Personnel 51.78%



Other Charges 1.40%

Capital 1.23% Operating 45.59%

Mission Statement

To lead the community problem solving efforts that improves the quality of life for all citizens of Fayetteville. To work assertively with the community to address the underlying conditions that lead to crime and disorder.

Goals and Objectives

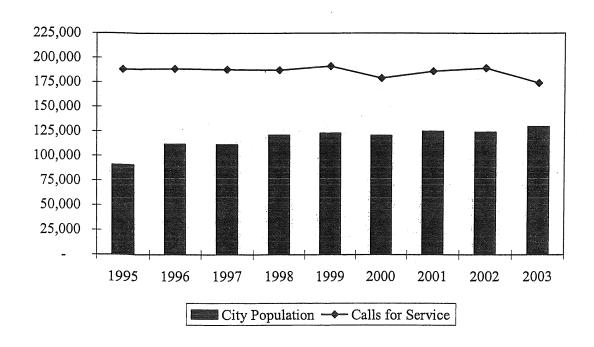
- Intensify efforts to interact with youth in a positive manner through the Police Explorer Program.
- Reduce the volume of narcotics coming into the City by public transportation through drug interdiction
- Continue to place officers in the Police Law Institute course with a goal of 100 percent departmental attendance
- Provide quality patrol and investigative services that will enhance Community
 Policing Strategies and Problem Oriented
 Policing
- Develop and implement traffic programs designed to promote compliance with traffic laws, resulting in a reduction of motor vehicle collisions and personal injury

Services and Programs

- Chief's Office/Community Affairs/Professional Standards
- Operations Bureau
- Campbellton and Cross Creek Patrol Districts
- Operations Support Division
- Public Safety Dispatching

- Detective Division
- Juvenile Restitution Program
- Narcotics / Vice Suppression Unit
- Service Bureau
- Technical Services
- Training and Education
- Enhanced 911 System and Data Base Maintenance

City Population / Calls for Service



	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	22,957,572	27,171,05	4 27,049,884	27,049,884	17.83%
Operating	2,849,380	3,327,41	6 3,166,507	3,166,507	11.13%
Contract Services	98,369	124,90	4 112,104	112,104	13.96%
Capital Outlay	96,436	6,483,92	5,484,648	5,484,648	5587.34%
Other Charges	710,054	2,580,31	1 2,482,669	2,482,669	249.65%
Total	\$ 26,711,811	\$ 39,687,61	0 \$ 38,295,812	\$ 38,295,812	43.37%
Revenues					
Functional Revenues	221,297	266,92	0 266,920	266,920	20.62%
Intergovernmental	190,000	195,00	0 195,000	195,000	2.63%
Capital Leases	0	5,370,67	8 5,370,678	5,370,678	100.00%
General Fund	26,300,514	33,855,01	2 32,463,214	32,463,214	23.43%
Total	\$ 26,711,811	\$ 39,687,61	0 \$ 38,295,812	\$ 38,295,812	43.37%
Personnel					
Full-time	438	50	502	502	:
Part-time	2	:	2 2	2	
Temporary	1		2 2	2	

- Personnel includes \$903,121 for marketbased pay range and employee pay adjustments
- Other Charges includes \$110,000 for various police grant matches and \$1,471,268 for debt service for an 800MHz radio system upgrade, the city-wide phone system purchase, and vehicle replacement
- Increase in Capital Leases is due to the biennial vehicle patrol replacement program and 800 MHz System (\$5,370,678)
- Capital Outlay includes \$4,720,500 for an 800MHz radio system upgrade, \$650,178 for biennial vehicle replacement, \$75,000 for C-Cop software upgrade, \$20,000 for a fire suppression system, and \$18,970 in other capital outlay requests
- Annexation budget includes funding for fifty-eight police officers and six public safety dispatcher positions

Fire & Emergency Management

Mission Statement

To promote life safety and reduce human suffering and property loss through public education and fire prevention programs. To mitigate the consequences of fire, accident, sudden illness or disaster in the community. To provide the highest standard of excellence in public safety dispatching in order to maximize the safety and protection of the citizens of Fayetteville.

Goals and Objectives

- Hold fire losses to less than 5% of total property value
- Confine 97% of structure fires to building of origin
- Maintain response time average of four minutes
- Answer 96% of all emergencies in six minutes or less

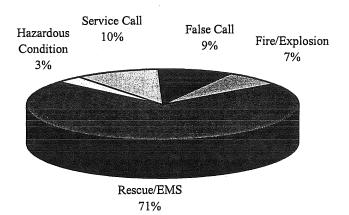
- Accomplish City Council's stated objectives
- Prevent or minimize the loss of life and property through effective dispatching, fire protection, emergency medical services, emergency operations planning and implementation
- Conduct fire inspections at required levels

Services and Programs

- Public Fire Education
- Code Enforcement
- Fire Prevention Inspections
- Basic Life Support/EMT Defibrillator
- Fire Suppression
- HazMat Response
- Pre-Disaster Planning
- Disaster Response

- Rescue Services
- Aircraft Fire and Rescue Protection
- Regional HazMat Protection
- Regional Airport/Aircraft Firefighter Training Facility
- F.I.R.E.S. Program
- Emergency Management Coordination

2003 Incidents



,	2003-04	2004-05		2004-05	2004-05	%	
	Budget	Requested	Re	commended	Adopted	Change	
Expenditures							
Personnel	10,356,024	13,258,595		13,258,595	13,258,595	28.03%	
Operating	830,188	1,277,008		1,207,763	1,207,763	45.48%	
Contract Services	644,486	463,223		463,223	463,223	-28.13%	
Capital Outlay	561,500	1,832,000		1,832,000	1,832,000	226.27%	
Other Charges	289,672	651,995		651,995	651,995	125.08%	
Total	\$ 12,681,870	\$ 17,482,821	\$	17,413,576	\$ 17,413,576	37.31%	
Revenues							
Functional Revenues	140,924	311,394		311,394	311,394	120.97%	
Intergovernmental	261,725	83,800		93,800	93,800	-64.16%	
Other Revenue	31,000	28,880		28,880	28,880	-6.84%	
Capital Lease	475,000	1,465,000		1,465,000	1,465,000	208.42%	
General Fund	11,773,221	15,593,747		15,514,502	15,514,502	31.78%	
Total	\$ 12,681,870	\$ 17,482,821	\$	17,413,576	\$ 17,413,576	37.31%	
Personnel							
Full-time	204	255		255	255		
Part-time	1	0		0	0		
Temporary	0	0		0	0		

- Personnel includes \$399,324 for marketbased pay range and employee pay adjustments
- FY2004 Capital Outlay includes a grant match for video conferencing equipment (\$140,000), three in-car computers (\$17,000) and testing equipment for terrorism response (\$10,000)
- Other Charges includes an allocation of HazMat costs to Storm Water (-\$75,000), indirect cost allocation for Hazmat (\$28,880) and vehicle debt service payments (\$399,327)
- Annexation budget includes fifty positions, assumption of operations at the Lafayette Village and Lake Rim fire departments, and acquisition of land for a new fire station
- Annexation Contract Services reflects a reduction in payments made to Lafayette Village fire department (-\$399,491) offset by fire contracts with other volunteer fire departments in the Phase V annexation area (\$234,264)

Inspections

Mission Statement

To provide for public safety, health and general welfare, through the effective and efficient administration and enforcement of the North Carolina State Building Codes and City Ordinances.

Goals and Objectives

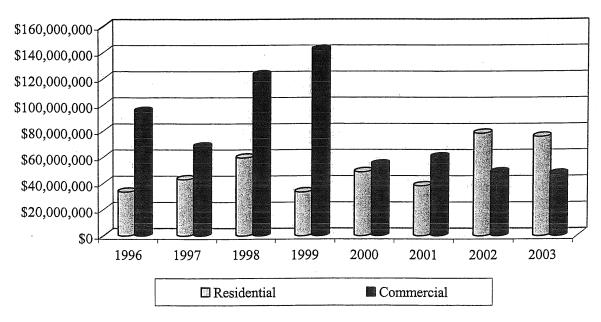
- Continue training for the new International Building Codes
- Utilize neighborhood task force frequently and efficiently to enhance the safety of citizens and visual impact of the city
- Continue efforts to integrate available technology, such as GIS, into Inspection's operating systems

Services and Programs

- Construction Compliance
 Building
 Electrical
 Mechanical
 Plumbing
- Contractor's Licenses
- Taxicabs

City Ordinance Compliance
 Zoning
 Substandard Housing
 Lot Cleaning
 Junked Vehicles
 Advertising Regulations
 Watershed Protection
 Landscaping

Value of Residential and Commercial Building Permits



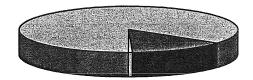
	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	1,581,603	2,078,746	2,078,746	2,078,746	31.43%
Operating	163,315	190,910	190,910	190,910	16.90%
Contract Services	95,400	160,400	160,400	160,400	68.13%
Capital Outlay	30,945	0	0	0	-100.00%
Other Charges	0	12,609	12,609	12,609	100.00%
Total	\$ 1,871,263	\$ 2,442,665	\$ 2,442,665	\$ 2,442,665	30.54%
Revenues		•			
Functional Revenues	1,034,257	1,080,900	1,080,900	1,080,900	4.51%
Other Revenue	50,000	60,000	60,000	60,000	20.00%
General Fund	787,006	1,301,765	1,301,765	1,301,765	65.41%
Total	\$ 1,871,263	\$ 2,442,665	\$ 2,442,665	\$ 2,442,665	30.54%
Personnel					
Full-time	30	40	40	40	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel includes \$64,827 for marketbased pay range and employee pay adjustments
- Personnel includes a fire inspector position transferred from the fire department
- Contract Services funding provides for demolition and lot cleanings
- Other Charges includes department's portion of debt service for city-wide phone system purchase
- Functional Revenues includes various permit sales and violation fines
- Annexation budget includes four inspectors, four code enforcement administrators and an office assistant II position

Budget by Expenditure Category

Personnel 85.10%



Other Charges 0.52%

Operating 14.38%

Planning

Mission Statement

To be a highly successful team, providing planning services to citizens, businesses, groups, boards, commissions and City Council on ways to enhance the livability and the vitality of our community. Our efforts are guided by the core values of honesty, trust, openness and respect for people.

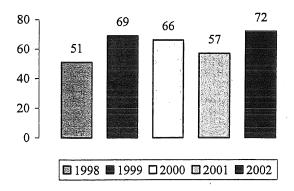
Goals and Objectives

- Work closely with Cumberland County Planning on urban area issues
- Work with the Planning Commission on the action items for the Glensford Study and the North Fayetteville Study
- Assist with utility extension planning
- Administer a joint appearance commission
- Develop guides and examples for zoning and variance applications

Services and Programs

- Review development plans
- Provide staff support to the Planning Commission, Zoning Commission, Board of Adjustment, Appearance Commission and Historic Resources Commission
- Lead agency for City on transportation issues
- Review preliminary and final plats
- Provide review and update of zoning and subdivision ordinances
- Provide assistance to property owners within the historic districts and owners of individual historic properties on methods to preserve and rehabilitate their property
- Provide assistance to groups and individuals on issues pertaining to the history of our community
- Encourage and assist development that will have a positive impact on the City

Certificates of Appropriateness Issued by the Historic Resources Commission for Exterior Improvements in Downtown and Haymount Districts



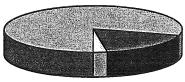
	200	03-04	2	004-05		2004-05	2	2004-05	%
	Bu	ıdget	Re	equested	Rec	ommended	A	Adopted	Change
Expenditures									
Personnel		468,470		476,145		476,145		476,145	1.64%
Operating		57,394		53,519		53,519		53,519	-6.75%
Contract Services		52,043		54,782		54,782		54,782	5.26%
Capital Outlay		. 0		0		0		0	0.00%
Other Charges		13,000		14,381		14,381		14,381	10.62%
Total	\$	590,907	\$	598,827	\$	598,827	\$	598,827	1.34%
Revenues									
Functional Revenues		35,987		29,400		29,400		29,400	-18.30%
General Fund		554,920		569,427		569,427		569,427	2.61%
Total	\$	590,907	\$	598,827	\$	598,827	\$	598,827	1.34%
Personnel									
Full-time		7		7		7		7	
Part-time		0		0		0		0	
Temporary		0		0		0		0	

Budget Highlights

- Personnel includes \$18,485 for marketbased pay range and employee pay adjustments
- Other Charges consists of \$13,000 for the Historic Resource Commission
- Contract Services decrease due to studies budgeted in FY2004 not budgeted in FY2005
- Contract Services include the Metropolitan Planning Organization project with the County

Budget by Expenditure Category

Personnel 79.51%



Other Charges 2.40%

Operating 18.09%

Solid Waste Management

Mission Statement

To provide timely and efficient solid waste collection-services in compliance with local, state and federal guidelines.

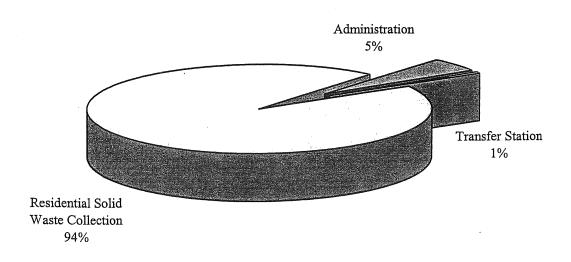
Goals and Objectives

- Provide equitable solid waste and containerized yard debris collection for city residents
- Improve the appearance of the city by enforcing Chapter 22 of the city's code of ordinances
- Coordinate with other city departments to meet City Council objectives
- Revisit and explore a recycling program

Services and Programs

- Residential Solid Waste Collection
- Residential Containerized Yard Waste Collection
- Special Backdoor Collection

Budget by Services Provided

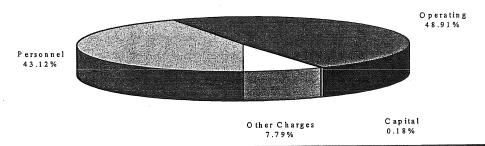


	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	2,202,854	2,915,504	2,915,504	2,915,504	32.35%
Operating	858,077	1,169,357	1,169,357	1,169,357	36.28%
Contract Services	1,516,450	2,138,344	2,138,344	2,138,344	41.01%
Capital Outlay	0	12,000	12,000	12,000	100.00%
Other Charges	(63,000)	527,049	527,049	527,049	-936.59%
Total	\$ 4,514,381	\$ 6,762,254	\$ 6,762,254	\$ 6,762,254	49.79%
Revenues					
Functional Revenues	81,138	76,400	76,400	76,400	-5.84%
Capital Leases	296,000	C	0	0	-100.00%
General Fund	4,137,243	6,685,854	6,685,854	6,685,854	61.60%
Total	\$ 4,514,381	\$ 6,762,254	\$ 6,762,254	\$ 6,762,254	49.79%
Personnel					
Full-time	53	74	1 74	74	
Part-time	0	(0	0	
Temporary	0	() 0	0	

Budget Highlights

- Personnel includes \$98,469 for market-based pay range and employee pay adjustments
- Budget reflects the transfer of the street sweeping, right-of-way maintenance, limbs and bulky items collection functions to Engineering and Maintenance
- Capital Outlay includes two trucks washers (\$12,000)
- Personnel change reflects the increase of 17 permanent positions to provide services to 12,903 customers
- The assumption of 12,903 customers increases the operating budget and reduces other contracted services
- Other Charges includes debt service for 10 garbage trucks and one pick-up truck, purchased to provide services to 12,903 customers

Budget by Expenditure Category



Human Relations

Mission Statement

To protect civil rights, promote equal opportunity and positive community relations in the City of Fayetteville and within the city's workforce. Also, to provide efficient and effective staff support to the Fayetteville Human Relations Commission.

Goals and Objectives

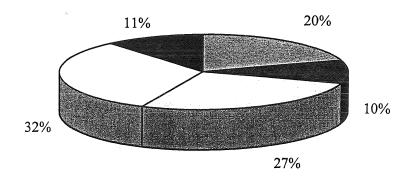
- Expand the Study Circles Program
- Establish a working relationship with area law enforcement and other Human Relations Commissions on issues of bias crimes and hate organizations
- Develop relationships with all minority groups within our community
- Improve the Martin Luther King Scholarship/Endowment
- Provide opportunities to publicly recognize individuals, businesses and organizations that have been actively involved in improving race and human relations

Services and Programs

- Receive and investigate all equal opportunity complaints
- Administer the City's Fair Housing Ordinance
- Provide staff support to the Human Relations Commission and Fair Housing Board
- Develop and foster programs and activities aimed at addressing and improving race and human relations, diversity and multiculturalism issues to promote a meaningful quality of life for all citizens
- Provide training to the City's workforce on equal opportunity and human relations matters

Calendar Year 2002

Resolution Type



☐ Counseling ☐ Referral ☐ Mediation ☐ Investigation ☐ Training

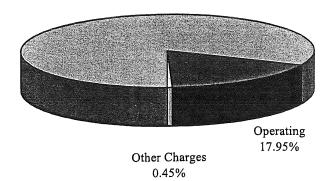
	20	003-04	2	004-05		2004-05	2	004-05	%
	В	udget	Re	equested	Rec	ommended	A	dopted	Change
Expenditures									
Personnel		209,965		221,737		221,737		221,737	5.61%
Operating		47,699		44,780		44,780		44,780	-6.12%
Contract Services		3,000		4,000		4,000		4,000	33.33%
Capital Outlay		0		0		0		0	0.00%
Other Charges		0		1,210		1,210		1,210	100.00%
Total	\$	260,664	\$	271,727	\$	271,727	\$	271,727	4.24%
Revenues									
Functional Revenues		1,200		1,200		1,200		1,200	0.00%
Other Revenue		2,000		2,000		2,000		2,000	0.00%
General Fund	-	257,464		268,527		268,527		268,527	4.30%
Total	\$	260,664	\$	271,727	\$	271,727	\$	271,727	4.24%
Personnel									
Full-time		4		4		4		4	
Part-time		0		0		0		0	
Temporary		.0		0		0		0	

Budget Highlights

- Personnel includes \$8,104 for market-based pay range and employee pay adjustments
- Other Charges includes department's portion of debt service for city-wide phone system purchase

Budget by Expenditure Category

Personnel 81.60%



Community Development

Mission Statement

Provide quality services and opportunities to citizens in need of decent, safe and affordable housing; creating positive economic development situations resulting in job opportunities for low to moderate income persons and expansion of the tax base.

Goals and Objectives

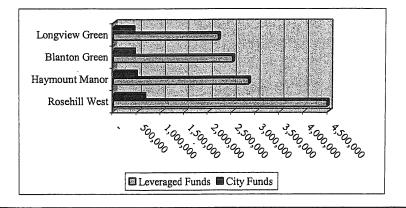
- Administer the Community Development Block Grant and HOME Programs
- Develop, recommend and implement economic development programs and strategies to attract community investment and build the tax base
- Continue to partner with Consumer Credit Counseling Services to assist low to moderate-income homebuyers
- Establish additional Neighborhood Resource Centers in low to moderate income neighborhoods
- Leverage program/project funds to maximize return on the City's investment and its positive economic impact on the community
- Provide support to homeless programs

- Continue to support the "Renaissance Plan" through economic development and housing development programs
- Partner with Community Housing Development Organizations (CHDO) to develop affordable housing
- Aggressively seek out and assist in projects that increase affordable housing
- Provide appropriate support to homeless programs
- Continue to support Fayetteville Area Habitat for Humanity
- Advocate and facilitate activities by other groups/individuals to fulfill community objectives and seek opportunities to build community capacity
- Support new construction affordable housing project on an annual basis

Services and Programs

- Housing Rehabilitation
- Economic Development Programs/Activities
- Neighborhood Resource Center Network
- Assessment Fee Assistance Program (Water/Sewer & Street Paving)
- Mortgage and Down payment assistance Programs
- Downtown FACADE Improvement Program
- Neighborhood/Community Development
- Utility Assistance to Homeless Shelters
- Downtown Loan Pool
- Small Business Loan Pool
- Multifamily Housing Development

Leveraged Funding for Multi-Family Housing Developments



	20	03-04	2	004-05		2004-05	2	004-05	%
	В	Budget		equested	Rec	ommended	A	dopted	Change
Expenditures									
Personnel		68,477		68,861		68,861		68,861	0.56%
Operating		9,956		11,977		11,977		11,977	20.30%
Contract Services		98,212		117,612		87,612		87,612	-10.79%
Capital Outlay		. 0		0		0		0	0.00%
Other Charges		86,487		86,533		86,533		86,533	0.05%
Total	\$	263,132	\$	284,983	\$	254,983	\$	254,983	-3.10%
Revenues									
General Fund		263,132		284,983		254,983		254,983	-3.10%
Total	\$	263,132	\$	284,983	\$	254,983	\$	254,983	-3.10%
Personnel									
Full-time		1		1		1		1	
Part-time		0		0		. 0		0	
Temporary		0		0		0		0	

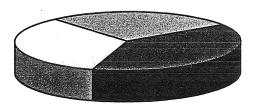
Budget Highlights

- Personnel includes \$2,318 for market-based pay range and employee pay adjustments
- Contract Services includes \$87,612 for the Cingular Wireless location inducement
- Other Charges includes \$86,015 for the local match share of the HOME program

Budget by Expenditure Category

Personnel 27.01%

Other Charges 33.94%



Operating 39.05%

Engineering & Maintenance

Mission Statement

To provide quality maintenance and development of the City's infrastructure, consisting of streets, drainage, buildings, and signals.

Goals and Objectives

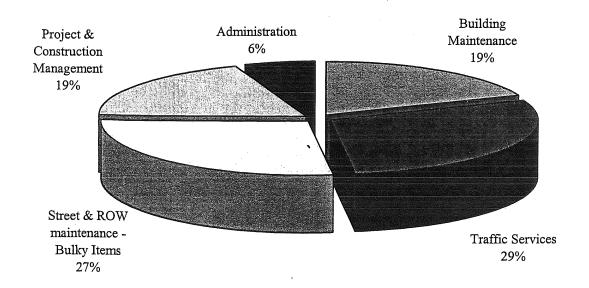
- Provide quality services to the newly annexed areas and the existing City
- Improve City beautification through rightof-way maintenance and efficient removal of non-containerized trash
- Continue departmental process improvement training and implementation
- Construct gateway improvement at the 200 block of Person Street
- Implement a new parking contract in conjunction with the Downtown Alliance

Services and Programs

- Storm Water & Drainage
- Street Sweeping and Maintenance
- Street resurfacing, construction and inspection
- Right-of-Way Maintenance
- Real Estate
- Building Maintenance
- Parking

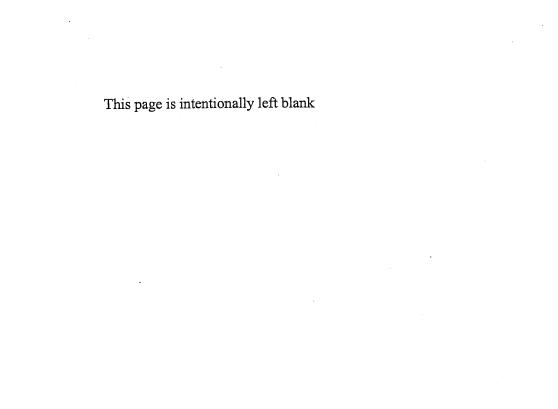
- Engineering
- Upgrade & maintain the city's existing traffic signal system
- Install and maintain street markings and street signs
- Signs & Signals Management
- Non-containerized trash and limb collection

Engineering & Maintenance Budget per Function



	2003-04	2004-05		2004-05	2004-05	%
	Budget	Requested	Re	commended	Adopted	Change
Expenditures						
Personnel	4,996,673	6,084,223		6,084,223	6,084,223	21.77%
Operating	3,773,336	4,193,463		4,177,463	4,177,463	10.71%
Contract Services	629,999	904,040		904,040	904,040	43.50%
Capital Outlay	534,632	331,800		331,800	331,800	-37.94%
Other Charges	1,466,324	1,561,253		1,561,253	1,561,253	6.47%
Total	\$ 11,400,964	\$ 13,074,779	\$	13,058,779	\$ 13,058,779	14.54%
Revenues						
Capital Leases	0	0		0	0	0.00%
Functional Revenues	964,292	1,077,054		1,077,054	1,077,054	11.69%
PWC Transfer	1,419,627	1,435,000		1,435,000	1,435,000	1.08%
General Fund	9,017,045	10,562,725		10,546,725	13,050,379	44.73%
Total	\$ 11,400,964	\$ 13,074,779	\$	13,058,779	\$ 13,058,779	14.54%
Personnel						
Full-time	115	139		139	139	
Part-time	0	0		0	0	
Temporary	5	5	WIDOLOGO AND STREET	5	5	

- Personnel includes \$181,863 for marketbased pay range and employee pay adjustments
- Budget reflects the transfer of the street sweeping, right of way maintenance, bulky item and limb collection functions from Solid Waste
- Capital Outlay includes purchasing a scissor lift (\$9,000), sand spreader rack (\$15,000) asphalt grinding machine (\$55,000), 2 LED message boards (\$42,000) and a signalized intersection improvement (\$35,000)
- PWC Transfer represents reimbursement for City street lights
- Other Charges reflect a transfer to the Transportation Fund for street resurfacing (\$1,316,674)
- Other Charges also reflects a redistribution of costs relating to street sweeping and supervision (-\$92,200)
- Budget includes leaf season operating budget of \$128,710 and a capital purchase of \$172,000 (2 Leaf Vacuum Trucks)



SPECIAL REVENUE FUNDS

Department Summaries

Special Revenue Funds	
Storm Water Fund	74
Central Business Tax District Fund	76
Enhanced 911 Fund	77
City of Fayetteville Finance Corporation Fund	78

Mission Statement

To provide effective programs and services to ensure adequate storm water drainage systems while reducing runoff pollution to improve our environment. Results will occur by deliberately focusing resources in areas of creek cleaning, street sweeping, drainage improvement projects and regular system maintenance as well as various water quality programs.

Goals and Objectives

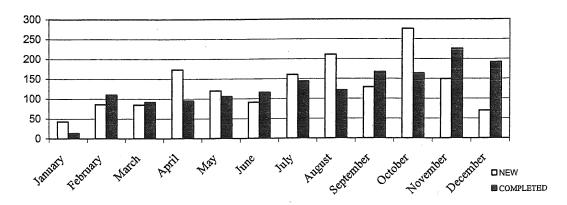
- Complement the ongoing joint city-county storm water quality program with quantityrelated drainage infrastructure improvements
- Undertake specific identified projects to repair existing drainage infrastructure funded by storm water fees
- Record and maintain an accurate database of inquiries and requests for service to provide a high level of customer service and better identify problem areas
- Continue storm water public awareness and education activities through a variety of programs involving personal contact and media undertakings; promote recycling and litter reduction
- Continue the storm drainage system inventory throughout the urbanized areas of the city and county accumulating data in GIS format
- Continue creek cleaning and coordination of beaver management to reduce pollution runoff and localized flooding

Services and Programs

- Maintain and continuously review the local Storm Water Quality Management Plan (SWQMP) to control, limit, and monitor storm water discharges
- Drainage projects in identified problem areas, based on priority
- Infrastructure improvements, maintenance and repair
- Countywide beaver management program coordinated with USDA Wildlife Services

- Monitoring non-point source pollutants through sampling and laboratory analysis
- Partner with local business and industry to identify illegal discharges and connections
- Public awareness and education programs including volunteer groups
- Drainage system inventory development
- Limited cleaning of waterways
- Provide customer service Hotline for 24-hour problem reporting and prompt referrals

New vs. Completed Drainage Work Orders During calendar year 2003



Budget Summary					0./
	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	1,150,220	1,203,233	971,025	971,025	-15.58%
Operating	247,258	242,628	232,039	232,039	-6.16%
Contract Services	753,920	753,920	571,920	571,920	-24.14%
Capital Outlay	750,000	785,000	585,000	585,000	-22.00%
Other Charges	318,446	281,543	281,543	281,543	-11.59%
Total	\$ 3,219,844	\$ 3,266,324	\$ 2,641,527	\$ 2,641,527	-17.96%
Revenues		·			
Investment Income	55,000	20,000	20,000	20,000	-63.64%
Intergovernmental	0	0	0	0	0.00%
Stormwater Fee	2,023,280	2,143,550	2,143,550	2,143,550	5.94%
General Fund Transfer	0	0	0	0	0.00%
Fund Balance	1,141,564	517,600	477,977	477,977	-58.13%
Total	\$ 3,219,844	\$ 2,681,150	\$ 2,641,527	\$ 2,641,527	-17.96%
Personnel					
Full-time	29	29	21	21	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

- Personnel includes \$33,014 for market-based pay range and employee pay adjustments
- Personnel decrease reflects the elimination of 8 permanent positions that were vacant
- Contract Services includes \$571,920 to continue the inventory of the storm water system and other miscellaneous engineering services
- Capital Outlay includes \$500,000 for drainage projects

- Other Charges include a transfer of HazMat costs to the Storm Water Fund (\$75,000) and indirect cost allocation (\$112,270)
- Other Charges reflect a redistribution of costs from the General Fund for street sweeping and supervisory personnel (\$92,200)

Central Business Tax District Fund

Description

This fund is used to account for the proceeds from the tax levied on downtown business property. The tax is levied in order to provide resources for the economic development and beautification of the downtown area. The tax district, established in 1978 and proposed to be re-authorized in June 2008, extends from Cool Spring Street to Bragg Boulevard, Russell Street and Rowan Street.

Budget Summary

	20	03-04	20	004-05		2004	-05	20	04-05	%
	Bı	udget	Rec	quested	Rec	omn	nended	Ad	opted	Change
Expenditures										
Personnel		0		0			0		0	0.00%
Operating		0		0			0		0	0.00%
Contract Services		81,336		76,830			76,830		76,830	-5.54%
Capital Outlay		0		0			0		0	0.00%
Other Charges		0		0			0		0	0.00%
Total	\$	81,336	\$	76,830	\$		76,830	\$	76,830	-5.54%
Revenues										
Ad Valorem Taxes		71,741		70,830			70,830		70,830	-1.27%
Other Taxes		0		0			. 0		0	0.00%
Investment Income		9,595		6,000			6,000		6,000	-37.47%
Total	\$	81,336	\$	76,830	\$		76,830	\$	76,830	-5.54%
Personnel									•	
Full-time		0		0			0		0	
Part-time		0		0			0		0	
Temporary		0		0			0		0	

- Budget reflects \$1,160 tax collection fee and \$50,000 for the parking management contract
- Tax rate remains at 10 cents per \$100 of assessed valuation
- Approximately \$25,670 is available in FY 2005 budget for center city improvements

Description

This fund is used to account for the proceeds from the Enhanced 911 subscriber fee. This fee is levied on telephone subscribers and cell phone users located within the City. Proceeds pay for the cost of maintaining the Enhanced 911 and the Wireless Enhanced 911 system, associated telephone company fees, street addressing and construction of street identifiers.

Budget Summary

	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	465,739	793,473	677,859	677,859	45.54%
Operating	480,723	389,934	389,334	389,334	-19.01%
Contract Services	78,154	101,030	101,030	101,030	29.27%
Capital Outlay	40,000	94,182	80,955	80,955	102.39%
Other Charges	134,813	130,658	130,658	130,658	-3.08%
Total	\$ 1,199,429	\$ 1,509,277	\$ 1,379,836	\$ 1,379,836	15.04%
Revenues					
Investment Income	40,000	33,000	33,000	33,000	-17.50%
Subscriber Fees	1,116,061	1,209,939	1,209,939	1,209,939	8.41%
Fund Balance	43,368	266,338	136,897	136,897	215.66%
Total	\$ 1,199,429	\$ 1,509,277	\$ 1,379,836	\$ 1,379,836	15.04%
Personnel					
Full-time	14	24	20	20	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

- Personnel includes \$18,816 for market-based pay range and employee pay adjustments
- Capital Outlay consists of ten computers with monitors (\$31,390), a power 911 software upgrade (\$15,560), a backup server for dictaphone system (\$11,568), positron trunk boards (\$13,227), and other capital items (\$9,210)
- Other Charges include cost allocation (\$28,840), street identifiers (\$51,400) and support service costs (\$23,594)

City of Fayetteville Finance Corporation Fund

Description

The City of Fayetteville Finance Corporation (COFFC) leases assets to the City. This fund accounts for transfers received from the City, as well as debt service related to the assets. The COFFC's construction projects are accounted for in the corporation's capital project fund.

Budget Summary

	2003-04		2004-05			2004-05	- 2	2004-05	%
	Budget	R	equested		Re	commended	A	Adopted	Change
Expenditures									
Personnel	0			0		0		0	0.00%
Operating	0			0		0.		0	0.00%
Contract Services	150			0		0		0	-100.00%
Capital Outlay	0			0		0		0	0.00%
Other Charges	1,520,268		1,526,15	3		1,526,153		1,526,153	0.39%
Total	\$ 1,520,418	\$	1,526,15	3	\$	1,526,153	\$	1,526,153	0.38%
Revenues			•						
Interfund Transfer	1,520,418		1,526,15	3		1,526,153		1,526,153	0.38%
Total	\$ 1,520,418	\$	1,526,15	3	\$	1,526,153	\$	1,526,153	0.38%
Personnel									
Full-time	0			0		0		0	
Part-time	0			0		0		0	
Temporary	0		•	0		0		. 0	

- Other charges includes \$1,522,653 for bond interest and principal payments on City Hall and the Police Administration Building
- Interfund Transfer represents the lease payment from the General Fund for City Hall and the Police Administration Building

PROPRIETARY FUNDS

Department Summaries

Proprietary Funds	
Transit Fund	80
Airport Fund	82
Risk Management Fund	84
Fleet Maintenance Fund	
Warranty Vehicle Lease Fund	88

Transit Fund

Mission Statement

To provide safe, efficient, reliable, courteous and innovative public transportation.

Goals and Objectives

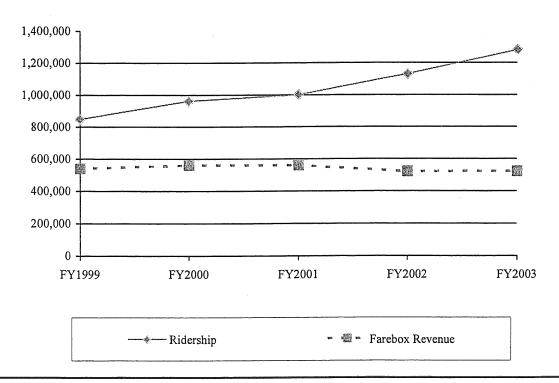
- Provide Human Service Transportation for qualifying individuals of Cumberland County
- Continue to provide ADA para-transit service in compliance with the Americans with Disabilities Act
- Efficiently and effectively extend Public Transportation to newly annexed areas within the City of Fayetteville
- Improve awareness of transit's impact and mobility contribution to the Fayetteville area

- Aid in the decline of traffic congestion and environmental pollution in Cumberland County
- Continue the process to implement countywide transportation through long-range planning, ridesharing and other congestion management techniques
- Supply accessible transportation for the physically challenged

Services and Programs

- General Administration
- Fixed Route Transportation
- ADA Para-Transit Service
- Human Service Transportation Service
- Transportation Planning
- Fleet Operations
- General Maintenance
- Transit Marketing

Transit Ridership and Farebox Revenue



	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	2,622,353	2,723,952	2,541,633	2,541,633	-3.08%
Operating	1,058,045	1,135,330	1,045,662	1,045,662	-1.17%
Contract Services	1,500	1,500	1,500	1,500	0.00%
Capital Outlay	0	0	0	0	0.00%
Other Charges	311,547	286,604	286,604	286,604	-8.01%
Total	\$ 3,993,445	\$ 4,147,386	\$ 3,875,399	\$ 3,875,399	-2.96%
Revenues					
Functional Revenues	1,160,030	787,634	787,634	787,634	-32.10%
Federal Grant	840,000	972,000	1,036,013	1,036,013	23.33%
State Grant	550,000	704,619	704,619	704,619	28.11%
General Fund Transfer	1,443,415	1,683,133	1,347,133	1,347,133	-6.67%
Total	\$ 3,993,445	\$ 4,147,386	\$ 3,875,399	\$ 3,875,399	-2.96%
	-				
Personnel					
Full-time	65	65	59	59	
Part-time	0	0	0	0	
Temporary	18	18	18	18	

- Personnel includes \$90,140 for market-based pay range and employee pay adjustments
- Personnel reflects the elimination of six bus operator positions due to decrease in demand for HSTS services
- Operating Services reflects a decrease for HSTS related expenses and a continuation of general maintenance, supply purchases and employee development primarily at prior year levels for all other transit services
- Contract Services reflects cost associated with medical services
- Other Charges includes cost allocation (\$369,770) and redistribution of personnel costs to the planning grant (-\$86,448)
- Increase in federal and state revenues reflects additional budgeted federal ADA and state operating assistance funds
- Decrease in Functional Revenues is due to Cumberland County's decrease in demand for HSTS services

Mission Statement

To provide safe and efficient airport operations to meet the aviation needs of the community.

Goals and Objectives

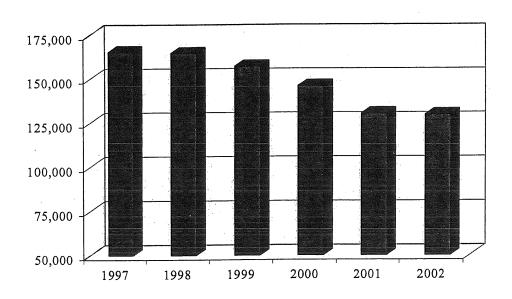
- Market airlines, terminal services and facilities
- Involve economic development and other community organizations in the development of air service, public relations, and business/industry development
- Monitor and facilitate administrative handling of passenger facility charges
- Initiate general aviation development and service improvements
- Enhance overall appearance of all airport properties, to include terminal facility, entranceway signage, roads and architectural standards
- Maintain beautification

Services and Programs

- Terminal Facilities
- Aircraft Fire and Rescue Protection
- Parking and Access Roads
- General Aviation T-hangars

- Management and Operations Support
- Airside Facilities
- Revenue Generation
- Regional Airport / Aircraft Firefighting

1997-2002 Enplanements



·	2003-04	2004-05	2004-05	2004-05	%
1	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	1,026,881	1,041,665	1,041,665	1,041,665	1.44%
Operating	595,718	641,767	641,767	641,767	7.73%
Contract Services	77,030	77,173	77,173	77,173	0.19%
Capital Outlay	33,000	170,000	170,000	170,000	415.15%
Other Charges	459,651	341,601	341,601	341,601	-25.68%
Total	\$ 2,192,280	\$ 2,272,206	\$ 2,272,206	\$ 2,272,206	3.65%
Revenues					
Functional Revenues	1,885,168	1,954,760	1,954,760	1,954,760	3.69%
Investment Income	20,000	20,000	20,000	20,000	0.00%
Other Revenue	201,495	250,590	250,590	250,590	24.37%
Fund Balance	85,617	46,856	46,856	46,856	-45.27%
Total	\$ 2,192,280	\$ 2,272,206	5 \$ 2,272,206	\$ 2,272,206	3.65%
Personnel					
Full-time	22	22	2 22	22	
Part-time	0	(0	
Temporary	0	() 0	0	

- Personnel includes \$28,162 for market-based pay range and employee pay adjustments
- Capital Outlay includes purchases of a minivan (\$20,000), improvements to the parking lot, rental properties upgrades and cargo facility improvements (\$120,000) and an upgrade to the Fire Training facility (\$30,000)
- Other Charges include a transfer to the General Fund for debt service on the t'hangar loan (\$43,314), indirect cost allocation (\$149,350), public safety reimbursement (\$132,673) and debt service for the telephone system (\$6,564)

Risk Management Fund

Mission Statement

To provide a safe and healthy workplace for employees through effective and efficient management of the Employee Safety and Workers' Compensation Programs; to protect the City's income and assets relating to personnel, property and equipment resources, through the administration of risk management and healthcare insurance programs.

Goals and Objectives

- Reduce costs associated with the workers' compensation program and the property and casualty insurance program
- Implement a new risk management information system
- Re-invent the employee safety program

• Enhance substance abuse testing program

Services and Programs

- Property and Casualty Insurance Programs
- Employee Wellness Program
- Workers' Compensation Program
- Employee Safety Program

- Substance Abuse Testing Program
- Reinsurance Programs
- Employee Medical Treatment Facility
- Medical, Dental and Life Benefit Programs

Notes:

	2003-04	2004-05		2004-05	2004-05	%
	Budget	Requested	Rec	commended	Adopted	Change
Expenditures						
Personnel	387,336	401,957		401,957	401,957	3.77%
Operating	10,473,434	12,584,191		12,584,191	12,584,191	20.15%
Contract Services	88,100	136,100		136,100	136,100	54.48%
Capital Outlay	0	0		. 0	. 0	0.00%
Other Charges	492,164	63,420		63,420	63,420	-87.11%
Total	\$ 11,441,034	\$ 13,185,668	\$	13,185,668	\$ 13,185,668	15.25%
Revenues						
Interfund Charges	9,929,534	11,034,416		11,034,416	11,034,416	11.13%
Investment Income	94,000	95,000		95,000	95,000	1.06%
Functional Revenues	1,417,500	2,056,252		2,056,252	2,056,252	45.06%
Fund Balance	0	0		0	0	0.00%
Total	\$ 11,441,034	\$ 13,185,668	\$	13,185,668	\$ 13,185,668	15.25%
Personnel						
Full-time	5	5		5	5	
Part-time	1	1		1	1	
Temporary	0	0		0	0	

Budget Highlights

- Personnel includes \$12,842 for market-based pay range and employee pay adjustments
- Other Charges includes a contingency for claims (\$62,210)
- Operating includes \$12,478,893 for claim payments, processing and reinsurance programs: health, life and dental (\$10,349,594), property and liability (\$1,064,299), and Workers' Compensation (\$1,065,000)

Budget by Expenditure Category



Personnel Other Charges 3.05% 0.48%

Operating 96.47%

Fleet Maintenance Fund

Mission Statement

To provide timely and cost efficient maintenance for city vehicles and ensure the mechanical safety of the vehicles.

Goals and Objectives

- Maintain a safe and economical city fleet
- Remain informed of and respond to all EPA and OSHA laws and regulations relating to storing products and work site safety
- Successfully repair or service all vehicles on initial visit
- Reduce lost time
- Reduce utilization of outside repair services

Services and Programs

- Vehicle Maintenance
- Small Engine Repair
- Vehicle Inspections
- Road Service
- Vehicle Disposal

- Emergency Generator Maintenance
- Motor Pool Operation
- Preventative Maintenance
- Vehicle Replacement
- Parts and Supply Inventory

Notes:

	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					,
Personnel	1,428,691	1,526,352	1,526,352	1,526,352	6.84%
Operating	162,997	138,682	138,682	138,682	-14.92%
Contract Services	700	1,500	1,500	1,500	114.29%
Capital Outlay	0	28,286	0	0	0.00%
Other Charges	0	6,525	6,525	6,525	100.00%
Total	\$ 1,592,388	\$ 1,701,345	\$ 1,673,059	\$ 1,673,059	5.07%
Revenues					
Interfund Charges	1,592,388	1,588,020	1,673,059	1,672,781	5.05%
Investment Income	0	(0	0	0.00%
Functional Revenues	0	. (0	0	0.00%
Fund Balance	0	(0	0	0.00%
Total	\$ 1,592,388	\$ 1,588,020	\$ 1,673,059	\$ 1,672,781	5.05%
Personnel					
Full-time	31	33	33	33	
Part-time	0	(0	0	
Temporary	0	(0	0	

Budget Highlights

- Personnel includes \$43,788 funds for market-based pay range or employee pay adjustments
- The Fleet Maintenance function is supported by interfund charges to user departments

Budget by Expenditure Category

Other Charges 0.39%

Operating 8.38%



Personnel 91.23%

Warranty Vehicle Lease Fund

Description

The warranty vehicle lease program provides general service vehicles to departments for a fixed monthly lease fee. The fee is designed to recover current maintenance and future replacement costs. Approximately 50 vehicles are currently leased to City departments.

Budget Summary

	20	03-04	2	2004-05		2004-05		2004-05	%
	Bı	udget	R	equested	Re	commended	Adopted .		Change
Expenditures					,				
Personnel		0		0		0		0	0.00%
Operating		85,323		81,720		81,720		81,720	-4.22%
Contract Services		0		0		0		0	0.00%
Capital Outlay		0		155,000		155,000		155,000	100.00%
Other Charges		152,000		0		0		0	-100.00%
Total	\$	237,323	\$	236,720	\$	236,720	\$	236,720	-0.25%
Revenues									
Interfund Charges		215,323		211,720		211,720		211,720	-1.67%
Investment Income		22,000		25,000		25,000		25,000	13.64%
Total	\$	237,323	\$	236,720	\$	236,720	\$	236,720	-0.25%
Personnel									
Full-time		0		0		0		0	
Part-time		. 0		0		0		0	
Temporary		0		0		0		0	

- Operating reflects the continuation of vehicle operations costs for parts, labor and general maintenance of vehicles leased to City departments
- The useful life of the leased vehicles is currently estimated at 10 years
- 155,000 is budgeted for vehicle replacement

OTHER FUNDS

Department Summaries

Other Funds	
Debt Service Fund	
Parking Fund	91
LEOSSA Fund	92

Debt Service Fund

Description

This fund is used to account for the accumulation of funds for, and the payment of general long-term debt principal and interest.

Budget Summary

	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	0	0	0	0	0.00%
Operating	0	0	0	0	0.00%
Contract Services	0	0	0	0	0.00%
Capital Outlay	0	0	0	0	0.00%
Other Charges	7,239,831	8,250,742	8,414,608	8,414,608	16.23%
Total	\$ 7,239,831	\$ 8,250,742	\$ 8,414,608	\$ 8,414,608	16.23%
Revenues			•		
General Fund Transfer	7,239,831	8,250,742	8,414,608	8,414,608	16.23%
Fund Balance	0	0	0	0	0.00%
Total	\$ 7,239,831	\$ 8,250,742	\$ 8,414,608	\$ 8,414,608	16.23%
Personnel					
Full-time	0	0	0	0	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Other Charges includes principal and interest payments for general obligation bonds
- Also, includes a transfer to the City of Fayetteville Finance Corporation for debt service associated with the Police Administration Building and City Hall
- A PWC transfer of \$1,142,947 will cover water and sewer related infrastructure debt service payments
- Includes debt service funds for a Phase V annexation fire station, recreation center and fire station rollover debt/purchase
- Debt Service Plan reserves 14.3 percent (7.58 cents) of FY2005 projected tax collections (based on a recommended rate of 53 cents) for long-term debt payments
- Includes estimated debt service for Westover Recreation Center, Langdon Street Fire Station and Phase V area fire stations

Description

This fund is used to account for revenues and expenditures associated with on-street parking and off-street parking lot operations. The City owns and operates parking lots in the downtown area.

Budget Summary

	2003-04		2004-05		2004-05	- 2	2004-05	%
	Budget	F	Requested	Re	commended	E	Adopted	Change
Expenditures								
Personnel	0		0		0		0	0.00%
Operating	74,439		74,800		74,800		74,800	0.48%
Contract Services	139,624		107,124		107,124		107,124	-23.28%
Capital Outlay	O		0		. 0		0	0.00%
Other Charges	C)	0		0		0	0.00%
Total	\$ 214,063	\$	181,924	\$	181,924	\$	181,924	-15.01%
Revenues								- 4 0404
Functional Revenues	152,630)	99,350		99,350		99,350	-34.91%
General Fund Transfer	61,433	}	82,574		82,574		82,574	34.41%
Fund Balance	()	0		0		0	0.00%
Total	\$ 214,063	\$	181,924	\$	181,924	\$	181,924	-15.01%
Personnel							_	
Full-time	()	0		0	-	0	
Part-time	()	0		0		0	
Temporary	()	0		0		0	

Budget Highlights

- Contract Services includes \$105,124 for the parking management contract (an additional \$50,000 is budgeted in the Central Business Tax District for the contract)
- Functional revenues consists of property leases and parking violation fees
- Operating services includes annual rent and taxes on the Franklin Street Parking Lot (\$61,500), telephone (\$300) and utilities (\$13,000)
- Includes \$82,574 operating transfer from the General Fund

Description

The Law Enforcement Officer's Special Separation Allowance (LEOSSA) Fund is a pension trust fund established for officers retired from the City of Fayetteville on or after January 1, 1987. The allowance is paid to an officer who either retires at age 55 with five years of service; or upon completion of 30 years of service, whichever is earlier.

Budget Summary

	2003-04	2004-05	2004-05	2004-05	%
	Budget	Requested	Recommended	Adopted	Change
Expenditures					
Personnel	217,453	314,338	314,338	314,338	44.55%
Operating	0	C	0	0	0.00%
Contract Services	0	C	. 0	0	0.00%
Capital Outlay	0	C	0	0	0.00%
Other Charges	120,372	111,703	111,703	111,703	-7.20%
Total	\$ 337,825	\$ 426,041	\$ 426,041	\$ 426,041	26.11%
Revenues	·				
Interfund Charges	309,825	395,041	395,041	395,041	27.50%
Investment Income	28,000	31,000	31,000	31,000	10.71%
Total	\$ 337,825	\$ 426,041	\$ 426,041	\$ 426,041	26.11%
Personnel					
Full-time	0	(0	0	
Part-time	0	C	0	0	
Temporary	0		0	0	

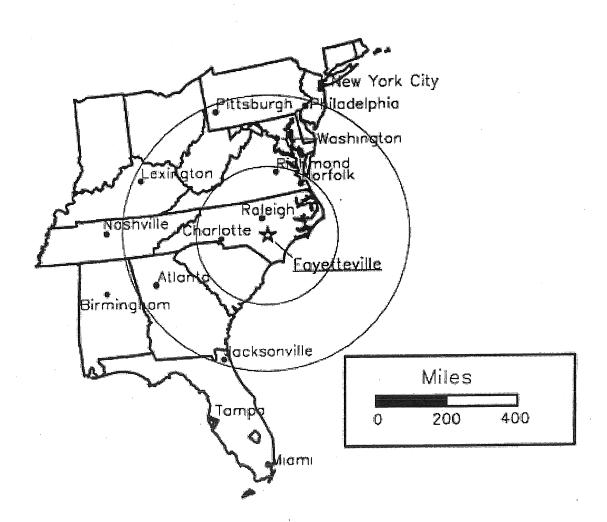
Budget Highlights

- Payments to the LEOSSA fund are based on an actuarial valuation which determines the City's annual required contribution to fund the plan (currently 2.56% of annual "covered payroll")
- Twenty retired officers currently receive LEOSSA benefits
- Annual allowance for each officer ranges from \$5,278 to \$16,458
- Personnel consists of projected benefit payments for FY2005
- Other Charges reflects the appropriation of resources for future LEOSSA benefit payments based on the actuarial study

FAYETTEVILLE AT A GLANCE

The City is approximately 65 miles south of Raleigh, the State capital. The City of Charlotte, a major commercial center, is about 200 miles to the west. The City is located adjacent to Interstate Highway 95, a major north-south corridor that links the City to Washington D.C., Baltimore and New York to the north, and to Charleston, Orlando and Miami to the south. State highways also link the City to the beaches along the southeast coast of the State and to the mountains in the west.

Adjacent to the City are Fort Bragg Army Post and Pope Air Force Base, which form one of the largest military complexes in the world. The bases add significantly to the Fayetteville area economy and to the culture of the community.



Fayetteville at a Glance

Demographic Characteristics

Population – 173,449 (Includes Area Phase 5 Annexation)

Median Age – 32 (2000 Census)

Median Education - 18% residents with 4 or

more years of college (2002 MSA)

Median Household Income - \$41,900 (2000 Census)

Median Value of Owner Occupied Housing

Unit - \$93,520 (Association of Realtors)

Climate

Average Annual Sunny Days - 216

Average Annual Precipitation - 47 inches

Average Relative Humidity

Sunrise - 85%

Afternoon - 55%

Average Daily Temperature

January -41.9° (F)

 $July - 80.5^{\circ} (F)$

October – 61.9° (F)

Annual - 61° (F)

Economy/Employment

Rates of Unemployment (March 2004)

Fayetteville MSA – 4.2%

North Carolina – 5.2% (seasonally adjusted)

United States – 5.7% (seasonally adjusted)

Major Employers (# of employees)

Cumberland County Schools (6,313)

U.S. Government (DOD Civilian – 5,155)

Cumberland County Hospital System (3,650)

Wal-Mart (3,064)

Kelly Springfield Tire Company (2,850)

Cumberland County (2,388)

City of Fayetteville (1,489)

Black & Decker (1,310)

Purolator, Inc. (1,300)

M.J. Soffee Company Inc. (1,200)

Fayetteville Community College (1,150)

Cutler-Hammer (1,070)

Cingular (700)

Building Construction

<u>Year</u>	<u># of Permits</u>	<u>\$ Value</u>
1998	1,941	182.8M
1999	1,424	175.9M
2000	1,983	103.4M
2001	2,683	99.4M
2002	2,134	126.9M
2003	1,654	123.0M

Fayetteville's ten largest taxpayers:

		Assessed	% of
		Valuation	Total
<u>Name</u>	Type of Enterprise	<i>FY 2003</i>	<u>Valuation</u>
Cumberland Associates	Investment Company	\$68,500,000	1.07%
Carolina Telephone & Telegraph	Utility	60,416,109	0.94%
NC Natural Gas Corporation	Utility	27,351,953	0.43%
UDRT of North Carolina	Property Rentals	26,900,000	0.42%
Fayetteville Publishing Company	Publications	26,725,092	0.42%
Edward Rose Building Company	Property Rentals	14,130,851	0.22%
Progress Energy Carolinas, Inc.	Utility	13,089,760	0.20%
Kings Pointe Apartments	Property Rentals	12,580,000	0.20%
MJ Soffe Company	Apparel	12,240,323	0.19%
BNP Chason Ridge LLC	Property Rentals	11,780,400	0.18%

FISCAL INFORMATION

What is a Budget?

The City of Fayetteville is a full-service, chartered municipality governed by the General Statutes of the State of North Carolina.

The City provides a wide variety of services to its over 173,000 plus residents. Municipal services are financed through a variety of taxes, fees, intergovernmental assistance and charges for services. In order to plan for the delivery of effective services and efficiently manage the revenues, which support those services, the City adopts an annual budget.

Constituencies often ask governmental entities, "What is a budget?" The answer to this question can have different meanings to different cities, counties, states or agencies. All governmental agencies prepare a budget. Only the number of governmental entities that prepare a budget limits the variety of budgetary systems and philosophies. Fayetteville's budget should be viewed as a tool to help plan, manage and control expenditures for the coming year. Using the budget as a guide, residents of Fayetteville can see how resources are allocated and what programs are to receive priority funding.

As A Policy and Planning Tool

The annual budget is the City's service and financial plan for the year ahead, a strategic tool that matches the services desired by the community with the resources required in order to provide those services. As such, the budget is a plan of financial operation incorporating estimates of proposed expenditures for a given period and a proposed means of financing. The effective period of a budget is a single fiscal year. The budget should also be looked upon as more than a financial plan, for it represents the process by which legislative and administrative controls are established.

While the budget provides a legal framework for the expenditure of funds, it also provides the basis for fiscal procedures, a systematic reexamination of internal operations for improved efficiency and economy, a delegation of operating authority and responsibility and a basis for central controls. Therefore, in addition to the budget's usefulness in planning, it also acts as an estimate of the future, and as the fiscal year unfolds, becomes the basis for monitoring and controlling both the City's fiscal position and the levels of service provided.

So, the budget is much more than just a legal requirement or a financial plan for raising and spending money. It is City Council's primary mechanism for describing the scope of services to be performed and the improvements to be made during the year. The budget is the major fiscal policy document of the City.

The budget process does not end with the adoption of the completed budget, but rather continues throughout the fiscal year. Budget preparation and implementation is not a seasonal event, but a year round process of review, analysis and reassessment.

Development of the Budget

The budget is prepared over a five- to sixmonth period. The process begins with a "goal-setting retreat" of the City Council. The forum provides City Council with an opportunity to develop a number of goals and set forth the Council workplan for the coming and ensuing fiscal years. Approximately every two years, revenues, expenditures, fund balances and major initiatives are projected for the five-year financial plan. Potential additional resources are identified. The process is followed several months later by obtaining more current and accurate estimates of available revenues and beginning fund balances.

Basics of Budgeting

Coincident with the development of the revenue estimates, the anticipated expenditures for the current year are analyzed. At the beginning of the annual budget process, departments review with the City Manager program priorities, propose new initiatives and focus on developing a budget and workplan consistent with City Council's goals. The City Manager formulates a budget recommendation designed to maintain services and meet Council policy goals during the next fiscal year. These estimates are developed in the budget preparation phase and are based on numerous considerations including compliance with federal, state and local regulations, Council goals and priorities, known cost factors for operating expenses, proposed changes in the employee compensation plan, cost increases in various employee benefits such as medical and workers' compensation and a conservative projection of general economic fluctuations.

Once all the anticipated expenditures have been taken into consideration, the challenge then becomes adjusting the expenditures to the available revenues. This process typically involves cutting some requested new initiatives while expanding others to meet the community's priorities.

Budget Approval

The North Carolina Local Government Budget and Fiscal Control Act governs the annual budget calendar, preparation, submission and review of the budget. The fiscal year begins on July 1. The City's budget calendar, which is on the following page, is somewhat more restrictive than the Act requires.

The City Manager, who also serves as budget officer, is required under the Act to submit the budget with a budget message to the City Council not later than June 1. Following budget submission, the City Council receives public testimony and reviews the service and expenditure proposals contained in the proposed budget. Also, during this period copies of the budget are filed with the City Clerk, public library and news media. The City Council holds an advertised public hearing and may make further changes to the budget. City Council may adopt the budget and establish appropriations not earlier than 10 days after having received the budget from the City Manager and after it has held the required public hearing. Because appropriations are the legal authority to spend money in the new fiscal year, the budget must be adopted before July 1 each year.

	December		January		February		March
2)	Finance prepares five-year financial forecast (Approximately every two years). Finance prepares budget instructions.	2)	Department prepares current year estimates and new year base operating requirements. Budget workshop for department heads and representatives to review budget process. Departments prepare new year budget initiatives and capital requests.	2)	City Council holds goal setting retreat and establishes work plan priorities. Departments submit new capital requests, new initiatives and program priorities to the City Manager.	2)	Finance submits current year estimates and new year base operating requirements to the City Manager. City Manager and his staff review capital and new initiative requests. Council provides direction to PWC
-	April		May		June		July
2)	City Manager determines program priorities and develops recommended budget. Submit PWC budget with response to Council priorities.	1) 2)	Recommended budget sent to the print shop. City Manager presents the recommended budget to the City Council.	2)	City Council conducts workshops to review the recommended budget. City Council holds a public hearing on the budget. City Council formally adopts the budget ordinance for the next fiscal year.	1) 2) 3)	Beginning of new fiscal year. Budget for the new fiscal year is implemented. Adopted budget document is printed and distributed.

Budget Implementation and Monitoring

Once the City's budget is adopted it must be implemented, closely monitored and professionally managed. Quarterly reports, monthly monitoring procedures and various accounting checks and balances are utilized to ensure legal compliance with the appropriation authorizations.

The budget contains estimated revenues to be received and anticipated expenditures. Revenues are constantly monitored throughout the fiscal year to detect significant fluctuations in receipts.

If upon close examination of the budget, it is discovered that revenues are not sufficient to support planned expenditures or planned expenditures are exceeding original projections, City administration reports such to the Mayor and City Council. City staff also makes recommendations for addressing the budget imbalance. If an unforeseen spending need arises or revenues are not sufficient to support planned expenditures, the City may transfer money from contingency or other activities or appropriate money from its reserves.

Basics of Budgeting

Basis of Budgeting

The City budgets revenues and expenditures on a modified accrual basis. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred, except for bond principal and interest, which is reflected as an expenditure as it becomes due. This basis of budgeting is used for all funds of the City - governmental and proprietary.

Budgetary Amendment and Control

The appropriation authorization of City Council is at the department level. Prior year's carryover encumbrances and designated reserves are re-appropriated by City Council. Encumbrances and designated reserves increase the department level budget. Unanticipated revenues require appropriation by City Council prior to their expenditure. Generally, appropriations that are unspent at the end of the year lapse into fund balance. The City Manager, as the City's statutory designated budget officer, is authorized to transfer funds among line-items within each departmental appropriation; however, amending the overall appropriation level of a department requires the approval of City Council.

Although the legal appropriation is at the departmental level, control of expenditures is exercised at various levels within each department appropriation. Department directors are authorized to allocate available resources as they deem appropriate within several expenditure categories consistent with the City's work plan.

Fund Accounting

The accounts of the City of Fayetteville are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues and expenditures. Government resources are allocated to and accounted for in individual funds based on the purposes for which they are to be spent. The various funds are grouped into three broad fund categories and several sub-fund types. The fund categories are summarized below:

Governmental Funds

Governmental funds are those used to account for the City's expendable financial resources and related liabilities (except those accounted for in proprietary and similar trust funds). The measurement focus is upon determination of changes in financial position, rather than upon net income. The following are the City's governmental funds:

- General Fund The General Fund is the principal fund of the City of Fayetteville. This fund accounts for all financial transactions except those more appropriately recorded in another fund. This fund includes the majority of city services including police, fire, emergency communications, inspections, sanitation, streets, parks, recreation and administrative functions. Revenues come from sales and use taxes, property taxes, user fees, permits and licenses, internal transfers and other sources of revenues.
- **Debt Service Fund** The Debt Service Fund is used to account for the accumulation of funds for, and the payment of general long-term debt principal and interest.
- Parking Fund The Parking Fund is used to account for revenues and expenditures associated with operating City-owned parking lots and monitoring on and off street parking areas.

- Central Business Tax District Fund The Central Business Tax District Fund is used to account for taxes levied on businesses in the downtown area. These funds are used for the promotion and economic redevelopment of the downtown area.
- Storm Water Fund The Storm Water Fund is a special revenue fund used to account for the proceeds from the Storm Water Fee, which are legally restricted to providing storm water quantity and quality programs.
- Enhanced 911 Fund The Enhanced 911 Fund is a special revenue fund used to account for the proceeds from the Enhanced 911 Subscriber Fee which are legally restricted to expenditures associated with providing Enhanced 911 service.
- Federal and State Financial Assistance Fund The Federal and State Financial Assistance Fund is a special revenue fund used to account for proceeds from various sources that are legally restricted to expenditures associated with specific projects such as community development and public safety. Revenues in the fund include federal forfeiture funds, donations and grants.

Budget Format

- Capital Project Funds Capital Project Funds provide budgetary accountability for financial resources used for the acquisition or construction of major capital facilities and improvements, other than those financed and accounted for in proprietary funds. Principal resources for these activities include proceeds of general obligation bonds and transfers from other funds. The City has capital project funds for the following activities: general government, public safety, recreation and culture, transportation and bond improvements.
- City of Fayetteville Finance Corporation The Finance Corporation acquires assets through the issuance of revenue bonds and then leases those assets to the City. This fund accounts for lease payments received from the City, as well as debt service related to the assets.

Proprietary Funds

Proprietary Funds are used to account for activities that are similar to those often found in the private sector. Proprietary Funds are separated into two categories: Enterprise Funds and Internal Service Funds.

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- Transit Fund The Transit Fund is used to account for all revenues and expenses associated with the local intra-City public transportation system operated by the City.
- **Airport Fund** The Airport Fund is used to account for all revenues and expenses associated with operating the Fayetteville Regional Airport.

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments on a cost reimbursement basis.

- Risk Management Fund The Risk Management Fund is used to account for the revenues and expenses associated with providing medical, dental, life, property, fleet and general liability, and workers' compensation insurance for the City.
- Fleet Maintenance Fund This fund is used to account for the revenues and

- expenses associated with operating the central garage function.
- Warranty Vehicle Lease Fund This warranty vehicle lease program provides general service vehicles to departments for a fixed monthly fee. The fee is designed to recover maintenance and future replacement costs.

Fiduciary Funds

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organization or other government units.

• LEOSSA Fund - The Law Enforcement Officers Special Separation Allowance Fund is used to account for funds transferred from the General Fund for retired police officers. Retired police officers that are eligible for this benefit receive a monthly allowance from this fund.

Basis of Accounting

All funds of the City are accounted for during the year on the modified accrual basis of accounting in accordance with North Carolina General Statutes. Under the modified accrual basis, revenues are recognized in the accounting period in which they become measurable and available to pay liabilities of the current period. Expenditures are recognized in the accounting period in which a fund liability is incurred, if measurable, except for unmatured principal and interest on general long-term debt which is recognized when due.

Revenues are classified by funds and sources with the following categories being used in the budget document: ad valorem taxes, other taxes, intergovernmental revenue, other functional revenues, other revenues, investment earnings and other financing sources.

Expenditures are classified by fund, department, category and object of expenditure. Expenditures are separated into five major categories: personnel, operating, professional and contract services, capital outlay and other charges. The categories are defined below:

- **Personnel** Services provided by regular and temporary City employees. This category includes salaries and wages and fringe benefit costs such as social security, medical, pension, 401K, workers' compensation and dental expenses.
- Operating Supplies and services used in the daily operation of City departments. The category includes utilities, supplies, maintenance services, vehicle operations, communication services (printing, postage, telephone, etc.), travel and training expenditures, insurance coverage and other services (rents, etc.).
- **Professional/Contract Services** Services that are performed by persons or firms with specialized skills and knowledge. Examples include legal, medical, engineering and consulting services.
- Capital Outlay Expenditures for the acquisition, construction, renovation or improvement of land, buildings, other structures or equipment. Equipment classified in this category costs \$5,000 or more and has a useful life of more than one year.
- Other Charges This category includes all other expenditures that are not classified in the above categories and other financing uses including transfers, capital lease payments and bond debt service payments.

Overview

Different techniques and methods are used to assist the City in estimating future revenue sources. The following information outlines the various revenue assumptions used to project revenues for the 2004 - 2005 fiscal year. The analysis excludes Phase V Annexation revenues; however, a description of estimating those revenues appears at the end of the section on Revenue Assumptions.

Ad Valorem Taxes

The recommended tax rate is 53 cents per 100 dollars of property valuation with an estimated 95.3 collection rate. This tax and collection rate is projected to generate a slight increase in property tax collections over the 2004 fiscal year. This increase in property tax is attributable to the growth in property tax receipts. Based on a tax rate of 53 cents per \$100 and a 95.3 percent collection rate, the FY 2005 tax levy will generate \$36,682,000 in current year's property taxes. FY 2004 current year property tax collections are projected at \$36,503,000.

The Central Business District tax rate is recommended at 10 cents per 100 dollars of property valuation with an estimated 95.3 percent collection rate. Based on a tax rate of 10 cents per \$100 and a 95.3 percent collection rate, the FY 2005 tax levy will generate \$69,730 in current year's property taxes.

Note: The City Council adopted a 53-Cent and 10-Cent tax rate for the General Fund and Central Business Tax District respectively for FY2005.

Other Taxes

Revenues received from the one-cent and the 3 one-half cent sales taxes and utility franchise tax are estimated based on historical trends and projections by the State. Statewide retail sales are projected to increase 3.5 - 4.5% for the two half-cent taxes (Article 40 and 42) and a portion of the new half-cent tax (Article 44). The increase in the 3 one-half cent sales taxes (Article 40, 42 and 44) can be attributed to guidance provided by the North Carolina League of Municipalities on the statewide economic forecast for fiscal year 2005. The revenue for the one-cent tax (Article 39) and a portion of the new half-cent tax (Article 44) is based on local retail sales. The projected increase in local retail sales is 1.75%.

In addition, in fiscal year 2004, the distribution of sales tax was changed from a quarterly distribution to a monthly distribution.

The utility franchise tax is projected to be \$5,200,000 in fiscal year 2005. This revenue source is very volatile since it is impacted by the weather. The projection for 2005 is based on forecast information provided by the North Carolina League of Municipalities on electric, natural gas and telecommunications sales

Other taxes also include privilege licenses, vehicle licenses, cablevision franchise fees and gross receipts tax on short-term lease and rental vehicles. Privilege license tax revenue totals \$692,000, a slight increase compared to projected collections of 682,000 in fiscal year 2004. Vehicle license taxes for fiscal year 2005 of \$412,500 are slightly below projections for fiscal year 2004. Cablevision franchise taxes are projected at \$1,375,000, for fiscal year 2005. Vehicle gross receipts tax is projected to increase slightly from fiscal year 2004 to 2005 at \$290,000 per year.

Intergovernmental Revenues

This revenue source represents funds received from other governmental units.

Depending on the source and nature of the resource, occasionally restrictions are placed on the use of these proceeds.

The State levies a tax on sales of beer and wine. This revenue is shared with the City. The beer and wine revenue estimate for fiscal year 2005 is \$553,563, consistent with the amount received in fiscal year 2004.

State street aid, commonly referred to as Powell Bill revenues, is estimated based on projections supplied by the State. The proceeds of this tax are distributed based 75 percent on population and 25 percent on the number of miles of non-state streets. The per capita rate is projected to be \$22.70 with a population estimate of 130,762, before Phase V Annexation. The per mile rate is projected to be \$1,651 with a reported municipal street mileage estimate of 523.52. Powell Bill revenues are expected to increase from \$3,597,658 to \$3,832,000. This increase can be attributed to the increase in gas prices and an improving economy. This revenue source must be used for street and sidewalk construction and maintenance.

County and housing authority reimbursements are based on formulas specified in interlocal agreements with the City for the operations of the housing authority police officer program, Fire Hazardous Materials Response Team and various youth and senior citizens programs. The reimbursement formulas and methodologies for the other programs are projected to continue in fiscal year 2005 under the same provisions that existed in fiscal year 2004.

Other Functional Revenues

This category is comprised of various revenues for services provided by the City, licenses and permits issued by the City and the rental of City property. Estimates are based on historical trends and data supplied by the various departments.

License and permits are based on a continuation of the level of economic activity experienced in the past fiscal year. Property use revenues include charges to the Public Works Commission and the Cumberland County Sheriff's Office for use of the City's 800MHz system and a continuation of a \$28,000 rental charge to the Storm Water Fund for the Alexander Street building.

Other Revenues

Miscellaneous revenue sources which are estimated based on historical trends and information supplied from various departments.

Investment Earnings

The amount of revenue received from the investment of idle cash. This source of revenue is estimated based on the projected daily cash position of the City and future investment earning rates.

Other Financing Sources

Other financing sources include transfers and proceeds from capital leases. Transfers represent an appropriation from one fund to another fund within the same governmental unit. The Electric Fund transfer from PWC to the General Fund is generally based on 5 percent of kilowatt-hour sales.

The electric sales transfer is budgeted at \$6,969,900 for fiscal year 2005. The transfer represents no change compared to fiscal year 2004. Even if five percent of actual electric sales fall below the amount budgeted, the Electric Fund will hold the General Fund "harmless" and transfer the budgeted amount. In addition to the electric sales transfer, PWC street lighting and infrastructure debt service reimbursements are projected at \$1,435,000 and \$1,142,947 respectively for fiscal year 2005.

Fund Balance

The appropriation of fund balance is necessary to balance projected revenues and expenditures. The level of appropriation is determined by the difference between recommended expenditures and estimated revenues for the upcoming fiscal year.

Interfund Charges

Charges for goods and services from one fund to another fund within the City. Charges are projected based on historical trends or actuarially determined charges needed to finance liabilities.

Employee Contributions

Payment from employees and retirees for individual and dependent medical and dental insurance. Contributions are projected based on the estimated number of participants in the program and rates needed to finance claim liabilities.

Bus Fares

Fees charged to individuals and agencies for bus service provided by the Fayetteville Area System of Transit (F.A.S.T.). Estimates are based on data supplied by the Transit Department.

Federal Operating Grants

Grants received from the federal government for the operation of a department. The Transit capital maintenance grant (budgeted at \$1,036,013 for fiscal year 2005) funds ADA services, vehicle and general maintenance and is reflected in the Transit operating fund. The remaining costs in the Transit operating fund must be funded through farebox receipts; other revenues and a General Fund transfer of \$1,347,133.

State Operating Grants

Grants received from the State for the general operation of a department. Estimates are based on data supplied by the department. The Transit Fund includes \$704,619 in State operating assistance for transit route operations.

Property Leases

Leases paid by companies for the use of City property at the Fayetteville Regional Airport. Estimates are based on data supplied by the Airport.

Landing Fees

Fees paid by various companies for landing at the Fayetteville Regional Airport. Estimates are based on data supplied by the Airport.

Public Safety Reimbursements

Reimbursements received from airlines and companies for security service provided by the Fayetteville Regional Airport. Estimates are based on data supplied by the Airport. The amount is reimbursed to the General Fund for law enforcement services provided to the airport.

Revenue Assumptions

Phase V Annexation

The Phase V Annexation (City limits to Hoke County, North & South of Raeford Rd., Lagrange, McArthur Road, Oakmont Circle, Oates Dr., Andover Road, Raynor, North Fayetteville and Plymouth Street) will be effective June 30, 2004. The revenues for this annexation include property

taxes estimated at \$8,588,214, sales tax at \$4,346,213, utility franchise tax at \$404,525, state street aid at \$917,485, beer and wine tax at \$178,690, other various revenues at \$412,828 and capital lease proceeds at \$1,465,000.

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
-				0.61.005	261 287	261,387
Salaries & Wages	240,245	238,722	252,776	261,387	261,387	
Social Security & Pension	22,557	22,698	23,525	24,658	24,658	24,658
Insurance & Benefits	23,484	78,146	57,673	93,929	93,929	93,9 2 9 0
Temporary Services	0	0	. 0	0	0	U
Personnel Services	286,286	339,566	333,974	379,974	379,974	379,974
Utilities	0	0	0	0	0	0
Supplies	17,942	17,745	17,437	19,830	19,830	19,830
General Maintenance	58	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0	0
Communications	16,050	17,083	14,604	14,888	14,888	14,888
Travel and Development	14,763	24,521	42,680	24,521	24,521	24,521
Memberships and Dues	59,926	54,717	58,484	59,985	59,985	59,985
Insurance	0	0	0	0	0	0
Other Services	165	165	165	165	165	165
Operating Expenses	108,904	114,231	133,370	119,389	119,389	119,389
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	0	0	0
Other Contract Services	71,829	108,000	212,769	174,522	107,022	107,022
Professional/Cont Services	71,829	108,000	212,769	174,522	107,022	107,022
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	. 0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	. 0	0	0	0
Non-Profit/Gov't Agencies	25	0	0	1,210	1,210	1,210
Debt Service	0	0	0	0	0	0
	. 0	0	0	0	0	0
Inventory Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	. 0	0	0	. 0	0	. 0
Other Charges	25	0	0	1,210	1,210	1,210
Total Expenditures	467,044	561,797	680,113	675,095	607,595	607,595

City Attorney

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
C-1 0 XX					,	
Salaries & Wages	245,004	283,762	287,880	365,342	365,342	365,342
Social Security & Pension	29,712	35,697	34,597	45,962	45,962	45,962
Insurance & Benefits	42,022	43,993	48,853	57,574	57,574	57,574
Temporary Services	0	0	. 0	0	0	0
Personnel Services	316,738	363,452	371,330	468,878	468,878	468,878
Utilities	0	0	0	0	0	0
Supplies	37,099	26,521	38,733	27,921	27,921	27,921
General Maintenance	2,702	2,640	1,861	2,640	2,640	2,640
Vehicle Maintenance	0	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0	0
Communications	7,565	10,450	6,922	9,946	9,946	9,946
Travel and Development	7,945	7,250	7,250	7,250	7,250	7,250
Memberships and Dues	1,325	1,870	1,850	2,400	2,400	2,400
Insurance	0	0	0	0	0	0
Other Services	0	. 0	0	0	0	0
Operating Expenses	56,636	48,731	56,616	50,157	50,157	50,157
Accounting, Auditing & Legal	300,513	300,000	253,436	300,000	300,000	300,000
Medical Services	0	0	0	. 0	0	0
Other Contract Services	0	0	0	0	0	0
Professional/Cont Services	300,513	300,000	253,436	300,000	300,000	300,000
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0 .
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
Other Charges	0	0	0	0	. 0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	. 0	0	0
Debt Service	0	0	0	1,554	1,554	1,554
Inventory	0	0	0	0	0	0
Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Other Charges	0	0	0	1,554	1,554	1,554
Total Expenditures	673,887	712,183	681,382	820,589	820,589	820,589

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	458,115	609,108	453,818	687,704	687,704	687,704
Social Security & Pension	54,041	76,626	53,164	86,519	86,519	86,519
Insurance & Benefits	47,106	72,158	53,659	87,748	87,748	87,748
Temporary Services	0	0	0	0	0	0
Personnel Services	559,262	757,892	560,641	861,971	861,971	861,971
Utilities	0	0	0	0	0	0
Supplies	9,744	13,935	29,966	14,279	14,279	14,279
General Maintenance	894	1,500	1,852	2,000	2,000	2,000
Vehicle Maintenance	1,403	1,693	2,192	1,597	1,597	1,597
Vehicle Fuel	366	525	534	300	300	300
Communications	14,502	14,937	14,113	12,317	12,317	12,317
Travel and Development	47,223	12,832	70,581	135,846	135,846	135,846
Memberships and Dues	2,310	2,200	2,249	5,237	5,237	5,237
Insurance	2,510	0	0	0	0	0
Other Services	0	. 0	0	0	0	0
Operating Expenses	76,442	47,622	121,487	171,576	171,576	171,576
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	0	. 0	0
Other Contract Services	31,374	8,340	39,146	41,000	41,000	41,000
Professional/Cont Services	31,374	8,340	39,146	41,000	41,000	41,000
Land	0	0	0	. 0	0	0
Buildings	0	. 0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	6,721	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	6,721	0	0	0
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	. 0	0	0
Debt Service	0	0	0	3,628	3,628	-3,628
Inventory	0	0	0	0	0	0
Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	. 0
Other Charges	0	0	0	3,628	3,628	3,628
Total Expenditures	667,078	813,854	727,995	1,078,175	1,078,175	1,078,175

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
2 doctription	Actual	Dauget	Estimate	Requesteu	Reconfinenti	Adopted
Salaries & Wages	735,175	808,177	753,674	858,217	858,217	858,217
Social Security & Pension	89,659	101,669	90,940	107,961	107,961	107,961
Insurance & Benefits	112,775	152,030	123,145	168,922	168,922	168,922
Temporary Services	9,312	0	12,500	2,880	2,880	2,880
Personnel Services	946,921	1,061,876	980,259	1,137,980	1,137,980	1,137,980
Utilities	0	0	0	0	0	0
Supplies	100,362	106,358	115,270	132,333	132,333	132,333
General Maintenance	160,887	390,622	373,848	356,611	356,611	356,611
Vehicle Maintenance	7,037	3,631	8,260	8,396	8,396	8,396
Vehicle Fuel	241	252	350	350	350	350
Communications	148,910	153,269	153,068	93,342	93,342	93,342
Travel and Development	12,240	29,008	18,315	33,278	33,278	33,278
Memberships and Dues	2,778	3,456	3,743	4,769	33,276 4,769	33,278 4,769
Insurance	2,778	5,450 0	3,743	4,709	4,709	4,709
Other Services	22,675	28,200	28,423	28,700	28,700	28,700
Operating Expenses	455,130	714,796	701,277	657,779	657,779	657,779
Anna di Artiti Artiti	_	_	_	_		
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	0	0	0
Other Contract Services	22,861	58,000	88,105	42,600	42,600	42,600
Professional/Cont Services	22,861	58,000	88,105	42,600	42,600	42,600
Land	0	0	0	0	0	0
Buildings	0	0	0	3,000	3,000	3,000
Improvements	23,800	0	18,998	0	0	0
Equipment - Office	0	45,575	660,877	209,095	209,095	209,095
Equipment - Other	0	0	80,530	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	23,800	45,575	760,405	212,095	212,095	212,095
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	3,241	29,463	29,463	29,463
Inventory	122,678	133,102	148,000	135,000	135,000	135,000
Cost Redistribution	(155,496)	(166,475)	(156,620)	(145,650)	(145,650)	(145,650)
Other Financing Uses	0	0	(150,020)	0	(145,050)	(145,050)
Other Charges	(32,818)	(33,373)	(5,379)	18,813	18,813	18,813
Total Expenditures	1,415,894	1,846,874	2,524,667	2,069,267	2,069,267	2,069,267

Description _	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	659,304	754,361	687,538	848,374	836,481	836,481
Social Security & Pension	80,347	94,899	83,730	106,732	105,236	105,236
Insurance & Benefits	148,743	164,000	156,750	197,920	190,937	190,937
Temporary Services	10,255	0	0	0	-	0
Personnel Services	898,649	1,013,260	928,018	1,153,026	1,132,654	1,132,654
Utilities	9,744	0	0	0	. -	0
Supplies	17,291	21,013	27,536	23,437	23,437	23,437
General Maintenance	3,616	4,300	3,400	3,650	3,650	3,650
Vehicle Maintenance	671	621	276	338	338	338
Vehicle Fuel	251	350	132	0	0	0
Communications	31,936	41,400	34,530	33,601	33,601	33,601
Travel and Development	15,172	13,100	14,507	16,500	13,500	13,500
Memberships and Dues	1,385	2,150	1,390	1,450	1,450	1,450
Insurance	0	0	0	0	0	0
Other Services	0	0	0	0	0	0
Operating Expenses	80,066	82,934	81,771	78,976	75,976	75,976
Accounting, Auditing & Legal	71,656	76,000	107,643	54,200	54,200	54,200
Medical Services	. 0	0	35	0	. 0	0
Other Contract Services	560,412	598,385	576,860	706,050	706,050	706,050
Professional/Cont Services	632,068	674,385	684,538	760,250	760,250	760,250
Land	0	0	. 0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	. 0	5,699	5,699	5,699
Inventory	0	0	0	0	Ò	0
Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	0	0	. 0	0	0	0
Other Charges	0	0	0	5,699	5,699	5,699
Total Expenditures	1,610,783	1,770,579	1,694,327	1,997,951	1,974,579	1,974,579

Other Appropriations

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	0	5/1 /00	0	0		
Social Security & Pension	0	541,480	0	0	0	0
Insurance & Benefits	•	0 47 520	•	•	•	. 0
·-	10,724	47,520	20,700	21,000	21,000	21,000
Temporary Services	0	0	0	0	0	0
Personnel Services	10,724	589,000	20,700	21,000	21,000	21,000
Utilities	17,269	24,000	18,600	24,000	24,000	24,000
Supplies	0	10,000	5,700	7,500	0	0
General Maintenance	0	0	0	0	0	0
Vehicle Maintenance	0	16,686	0	0	0	0
Vehicle Fuel	0	0	0	700	700	700
Communications	0	0	57,600	0	0	0
Travel and Development	350	0	0	0	0	0
Memberships and Dues	0	0	0	0	0	0
Insurance	758,523	970,727	881,489	1,167,774	1,167,774	1,167,774
Other Services	0	0	0	0	0	0
Operating Expenses	776,142	1,021,413	963,389	1,199,974	1,192,474	1,192,474
Accounting, Auditing & Legal	0	0	0	25,000	25,000	25,000
Medical Services	0	0	0	0	0.	. 0
Other Contract Services	0	2,164,000	2,218,597	4,359,216	4,359,216	4,359,216
Professional/Cont Services	. 0	2,164,000	2,218,597	4,384,216	4,384,216	4,384,216
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	600,000	408,000	600,000	0	0
Equipment - Office	0	. 0	. 0	0	. 0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	600,000	317,375	600,000	600,000	600,000
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	1,200,000	725,375	1,200,000	600,000	600,000
Other Charges	28,103	25,000	22,000	25,000	25,000	25,000
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	420,709	323,700	499,015	337,700	273,700	273,700
Debt Service	5,540,872	7,000	3,854,923	9,000	9,000	9,000
Inventory	0	0	0	0	0	0
Cost Redistribution	0	0	0	0	. 0	0
Other Financing Uses	8,628,920	8,887,679	9,053,848	11,053,316	9,917,316	9,917,316
Other Charges	14,618,604	9,243,379	13,429,786	11,425,016	10,225,016	10,225,016
Total Expenditures	15,405,470	14,217,792	17,357,847	18,230,206	16,422,706	16,422,706

	FY 2003	FY 2004	FY 2004	FY 2005	FY 2005	FY 2005
Description _	<u>Actual</u>	Budget	Estimate	Requested	Recommend	Adopted
~ 1 1 ^ ***	0.002.506	2 002 566	2,714,012	3,457,010	3,457,010	3,457,010
Salaries & Wages	2,983,526	3,002,566 365,798	325,204	420,964	420,964	420,964
Social Security & Pension	354,311	647,011	488,253	809,290	809,290	809,290
Insurance & Benefits	535,333		188,773	290,623	290,623	290,623
Temporary Services	211,735	183,567	100,775	270,023	250,025	
Personnel Services	4,084,905	4,198,942	3,716,242	4,977,887	4,977,887	4,977,887
Utilities	160,728	187,000	183,934	218,500	218,500	218,500
Supplies	529,582	550,058	611,033	616,542	616,542	616,542
General Maintenance	8,993	22,112	70,347	28,112	28,112	28,112
Vehicle Maintenance	309,234	357,767	342,631	357,198	357,198	357,198
Vehicle Fuel	57,092	47,789	61,661	58,370	58,370	58,370
Communications	74,860	99,663	96,986	101,305	101,305	101,305
Travel and Development	28,937	31,819	29,330	32,819	32,819	32,819
Memberships and Dues	4,136	3,333	3,333	3,733	3,733	3,733
Insurance	360	250	150	1,250	1,250	1,250
Other Services	6,628	7,695	31,600	7,695	7,695	7,695
Operating Expenses	1,180,550	1,307,486	1,431,005	1,425,524	1,425,524	1,425,524
Atime Anditime & Local	0	0	0	0	0	0
Accounting, Auditing & Legal Medical Services	731	196	231	1,096	1,096	1,096
Other Contract Services	207,135	204,639	264,299	2,956,867	2,956,867	2,956,867
Other Contract Services	207,133	201,000	,	-, -,		
Professional/Cont Services	207,866	204,835	264,530	2,957,963	2,957,963	2,957,963
Land	0	85,000	85,000	0	0	. 0
Buildings	0	0	0	0	0	0
Improvements	113,030	150,000	455,108	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	189,781	36,000	268,602	3,300	3,300	3,300
Equipment - Motor Vehicles	95,102	0	228,602	0	0	0
Non-Inventory Assets	71,332	0	0	115,000	115,000	115,000
Capital Outlay	469,245	271,000	1,037,312	118,300	118,300	118,300
Other Charges	. 0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	. 0
	62,762	62,762	82,760	134,395	134,395	134,395
Debt Service	02,702	02,702	0	0	0	0
Inventory Cost Redistribution	(52,913)	0	0	0	0	0
Other Financing Uses	109,400	0	130,000	0	0	0
Other Financing Oses	109,400	Ü	•			12.1.205
Other Charges	119,249	62,762	212,760	134,395	134,395	134,395
Total Expenditures	6,061,815	6,045,025	6,661,849	9,614,069	9,614,069	9,614,069

Police

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	16,110,441	16,620,118	16,832,819	19,441,157	19,336,457	19,336,457
Social Security & Pension	2,901,914	3,037,320	3,010,813	3,563,783	3,550,611	3,550,611
Insurance & Benefits	2,694,475	3,300,134	3,051,322	4,166,114	4,162,816	4,162,816
Temporary Services	14,431	0	12,131	0	0	0
Personnel Services	21,721,261	22,957,572	22,907,085	27,171,054	27,049,884	27,049,884
Utilities	158,266	175,288	174,210	182,770	182,770	182,770
Supplies	470,096	527,164	843,196	665,630	542,380	542,380
General Maintenance	204,149	224,928	237,182	231,628	231,628	231,628
Vehicle Maintenance	858,694	979,319	813,669	1,087,532	1,072,277	1,072,277
Vehicle Fuel	334,767	377,111	385,605	533,495	528,095	528,095
Communications	318,413	324,104	313,549	287,501	281,873	281,873
Travel and Development	57,324	63,527	63,781	92,927	92,927	92,927
Memberships and Dues	3,525	5,423	5,255	5,255	5,255	5,255
Insurance	0	0	0	1,800	0	0
Other Services	202,185	172,516	226,616	238,878	229,302	229,302
Operating Expenses	2,607,419	2,849,380	3,063,063	3,327,416	3,166,507	3,166,507
Accounting, Auditing & Legal	812	0	1,050	1,050	1,050	1,050
Medical Services	11,487	12,175	52,641	20,529	20,529	20,529
Other Contract Services	101,049	86,194	104,722	103,325	90,525	90,525
Professional/Cont Services	113,348	98,369	158,413	124,904	112,104	112,104
Land	0	0	0	0	0	0
Buildings	0	8,500	160,272	0	0	0
Improvements	0	0	0	215,200	0	0
Equipment - Office	25,268	33,056	30,756	4,400	4,400	4,400
Equipment - Other	22,279	47,980	1,624,455	5,412,667	4,830,070	4,830,070
Equipment - Motor Vehicles	960,011	6,900	1,684,569	851,658	650,178	650,178
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	1,007,558	96,436	3,500,052	6,483,925	5,484,648	5,484,648
Other Charges	121,430	121,000	121,000	231,000	171,000	171,000
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	3,000	3,000	3,000	3,000	3,000	3,000
Debt Service	367,594	506,182	871,823	2,222,263	2,222,263	2,222,263
Inventory	0	0	0	0	0	0
Cost Redistribution	(45,527)	(32,489)	(23,594)	(23,594)	(23,594)	(23,594)
Other Financing Uses	53,966	112,361	93,200	147,642	110,000	110,000
Other Charges	500,463	710,054	1,065,429	2,580,311	2,482,669	2,482,669
Total Expenditures	25,950,049	26,711,811	30,694,042	39,687,610	38,295,812	38,295,812

Fire & Emergency Management

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	7,712,412	7,792,169	7,763,198	9,852,502	9,852,502	9,852,502
Social Security & Pension	938,518	980,255	916,637	1,228,624	1,228,624	1,228,624
Insurance & Benefits	1,564,475	1,583,600	1,742,995	2,177,469	2,177,469	2,177,469
Temporary Services	4,467	. 0	0	0	0	0
Personnel Services	10,219,872	10,356,024	10,422,830	13,258,595	13,258,595	13,258,595
Utilities	73,861	80,000	80,000	136,000	136,000	136,000
Supplies	274,511	263,848	421,192	515,547	446,302	446,302
General Maintenance	25,380	20,831	27,220	27,699	27,699	27,699
Vehicle Maintenance	228,132	303,915	273,427	413,891	413,891	413,891
Vehicle Fuel	44,747	54,556	45,000	75,775	75,775	75,775
Communications	53,983	76,613	65,811	77,456	77,456	77,456
Travel and Development	23,817	25,342	22,630	25,492	25,492	25,492
Memberships and Dues	4,784	5,083	6,693	5,148	5,148	5,148
Insurance	0	0	0	0	0	0
Other Services	17	0	0	. 0	. 0	. 0
Operating Expenses	729,232	830,188	941,973	1,277,008	1,207,763	1,207,763
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	16,071	19,085	43,205	20,200	20,200	20,200
Other Contract Services	326,722	625,401	640,000	443,023	443,023	443,023
Professional/Cont Services	342,793	644,486	683,205	463,223	463,223	463,223
Land	0	0	0	200,000	200,000	200,000
Buildings	0	0	0	830,000	830,000	830,000
Improvements	0	0	0	0	0	0
Equipment - Office	0	24,500	4,682	17,000	17,000	17,000
Equipment - Other	6,485	62,000	210,126	150,000	150,000	150,000
Equipment - Motor Vehicles	34,571	475,000	1,167,040	635,000	635,000	635,000
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	41,056	561,500	1,381,848	1,832,000	1,832,000	1,832,000
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	34,690	31,000	28,039	28,880	28,880	28,880
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	278,412	333,672	305,787	698,115	698,115	698,115
	0	0	0	0	0	0
Inventory Cost Redistribution	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Other Financing Uses	131,880	0	30,300	0	0	0
Other Charges	369,982	289,672	289,126	651,995	651,995	651,995
Total Expenditures	11,702,935	12,681,870	13,718,982	17,482,821	17,413,576	17,413,576

Inspections

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
·					A	
Salaries & Wages	1,137,438	1,214,002	1,234,726	1,567,718	1,567,718	1,567,718
Social Security & Pension	139,345	152,721	144,640	197,206	197,206	197,206
Insurance & Benefits	159,805	214,880	199,714	313,822	313,822	313,822
Temporary Services	0	0	0	0	0	0 .
Personnel Services	1,436,588	1,581,603	1,579,080	2,078,746	2,078,746	2,078,746
Utilities	0	. 0	0	0	0	0
Supplies	40,860	19,000	38,300	19,000	19,000	19,000
General Maintenance	3,747	3,800	3,937	4,000	4,000	4,000
Vehicle Maintenance	0	0	0	0	0	0
Vehicle Fuel	0	0	. 0	0	0	0
Communications	38,939	45,500	35,510	39,160	39,160	39,160
Travel and Development	85,561	93,104	93,541	126,600	126,600	126,600
Memberships and Dues	1,840	1,761	1,905	2,000	2,000	2,000
Insurance	0	0	0	0	0	0
Other Services	136	150	150	150	150	150
Operating Expenses	171,083	163,315	173,343	190,910	190,910	190,910
Accounting, Auditing & Legal	300	400	100	400	400	400
Medical Services	0	0	0	0	0	0
Other Contract Services	97,776	95,000	100,000	160,000	160,000	160,000
Professional/Cont Services	98,076	95,400	100,100	160,400	160,400	160,400
Land	0	0	0	0	0	0
Buildings	0	0	0	0	. 0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	30,945	18,420	0	0	0
Equipment - Other	0	0	30,000	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	30,945	48,420	0	0	0
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	1,151	12,609	12,609	12,609
Inventory	0	0	0	0	0	0
Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	111,708	0	0	0	0	0
Other Charges	111,708	. 0	1,151	12,609	12,609	12,609
Total Expenditures	1,817,455	1,871,263	1,902,094	2,442,665	2,442,665	2,442,665

	FY 2003	FY 2004	FY 2004	FY 2005	FY 2005	FY 2005
Description	Actual	Budget	Estimate	Requested	Recommend	Adopted
C-1i P- W/	314,419	369,197	320,360	371,452	371,452	371,452
Salaries & Wages	38,936	46,445	39,443	46,740	46,740	46,740
Social Security & Pension	-	52,828	36,680	57,953	57,953	57,953
Insurance & Benefits	35,058	32,828 0	0,000	0	0	0
Temporary Services	0	Ü	U	V	o o	
Personnel Services	388,413	468,470	396,483	476,145	476,145	476,145
Utilities	0	0	0	0	0	0
Supplies	6,115	10,189	5,703	11,000	11,000	11,000
General Maintenance	844	1,020	1,400	1,500	1,500	1,500
Vehicle Maintenance	2,827	3,532	3,000	3,000	3,000	3,000
Vehicle Fuel	415	600	300	400	400	400
Communications	29,856	34,333	36,808	29,119	29,119	29,119
Travel and Development	2,684	4,539	5,000	5,000	5,000	5,000
Memberships and Dues	2,340	3,181	5,000	3,500	3,500	3,500
Insurance	0	0	0	0	0	0
Other Services	0	0	0	0	0	. 0
Operating Expenses	45,081	57,394	57,211	53,519	53,519	53,519
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	.0	. 0	0	0
Other Contract Services	21,943	52,043	31,413	54,782	54,782	54,782
Professional/Cont Services	21,943	52,043	31,413	54,782	54,782	54,782
Land	0	0	0	0	0	0
Buildings	. 0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	. 0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	22,852	13,000	47,125	13,000	13,000	13,000
Debt Service	0	0	0	1,381	1,381	1,381
Inventory	0	0	0	0	0	0
•	(999)	0	0	0	0	0
Cost Redistribution	` '	0	0	0	0	0
Other Financing Uses	0	U	U		,	
Other Charges	21,853	13,000	47,125	14,381	14,381	14,381
Total Expenditures	477,290	590,907	532,232	598,827	598,827	598,827

Solid Waste Management

Description	FY 2003	FY 2004	FY 2004 Estimate	FY 2005	FY 2005 Recommend	FY 2005 Adopted
Description	Actual	Budget	Estimate	Requested	Recommend	Auopieu
Salaries & Wages	1,427,888	1,567,558	1,412,725	2,050,915	2,050,915	2,050,915
Social Security & Pension	175,377	197,258	164,506	257,976	257,976	257,976
Insurance & Benefits	375,807	438,038	387,690	606,613	606,613	606,613
Temporary Services	63,772	0	90,235	0	0	0
Personnel Services	2,042,844	2,202,854	2,055,156	2,915,504	2,915,504	2,915,504
Utilities	7,781	10,400	8,710	8,963	8,963	8,963
Supplies	240,717	161,678	873,343	206,439	206,439	206,439
General Maintenance	7,511	11,886	10,063	10,740	10,740	10,740
Vehicle Maintenance	462,872	543,587	515,028	631,971	631,971	631,971
Vehicle Fuel	68,287	91,174	74,400	143,628	143,628	143,628
Communications	18,433	34,343	34,465	30,747	30,747	30,747
Travel and Development	1,589	4,687	4,687	4,459	4,459	4,459
Memberships and Dues	125	322	322	350	350	350
Insurance	0	0	0	0	0	0
Other Services	0	0	0	132,060	132,060	132,060
Operating Expenses	807,315	858,077	1,521,018	1,169,357	1,169,357	1,169,357
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	435	200	460	460	460
Other Contract Services	1,320,299	1,516,015	1,498,402	2,137,884	2,137,884	2,137,884
Professional/Cont Services	1,320,299	1,516,450	1,498,602	2,138,344	2,138,344	2,138,344
Land	0	0	0	. 0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	63,000	12,000	12,000	12,000
Equipment - Motor Vehicles	0	0	1,838,614	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	1,901,614	12,000	12,000	12,000
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	73,218	593,349	593,349	593,349
Inventory	635,694	687,000	720,000	791,700	791,700	791,700
Cost Redistribution	(704,675)	(750,000)	(786,000)	(858,000)	(858,000)	(858,000)
Other Financing Uses	0	0	0	0	0	0
Other Charges	(68,981)	(63,000)	7,218	527,049	527,049	527,049
Total Expenditures	4,101,477	4,514,381	6,983,608	6,762,254	6,762,254	6,762,254

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
	456.605	156 024	150.076	163,248	163,248	163,248
Salaries & Wages	156,687	156,234	159,076	20,526	20,526	20,526
Social Security & Pension	18,941	19,654	19,552		20,520 37,963	37,963
Insurance & Benefits	31,863	34,077	34,600	37,963 0	37,903	0
Temporary Services	0	0	1,655	. 0	U	· ·
Personnel Services	207,491	209,965	214,883	221,737	221,737	221,737
Utilities	0	0	0	0	0	0
Supplies	8,457	16,050	13,212	16,051	16,051	16,051
General Maintenance	504	654	654	675	675	675
Vehicle Maintenance	2,096	2,769	1,547	2,059	2,059	2,059
Vehicle Fuel	706	1,020	650	750	750	750
Communications	6,181	14,678	9,849	12,427	12,427	12,427
Travel and Development	7,185	12,018	11,351	12,218	12,218	12,218
Memberships and Dues	598	510	510	600	600	600
Insurance	0	0	0	0	0	0
Other Services	0	0	. 0	0 ,	0	0
Operating Expenses	25,727	47,699	37,773	44,780	44,780	44,780
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	. 0	0	0
Other Contract Services	. 3,565	3,000	3,600	4,000	4,000	4,000
Professional/Cont Services	3,565	3,000	3,600	4,000	4,000	4,000
Land	0	0 .	0	0	0	0
Buildings	0	. 0	0	0	. 0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	. 0	0	0	0	0	0
Debt Service	0	0	0	1,210	1,210	1,210
	0	0	0	0	0	0
Inventory Cost Redistribution	. 0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
_			-		1 210	1 210
Other Charges	0	0	0	1,210	1,210	1,210
Total Expenditures	236,783	260,664	256,256	271,727	271,727	271,727

Community Development

	FY 2003	FY 2004	FY 2004	FY 2005	FY 2005	FY 2005
Description	Actual	Budget	Estimate	Requested	Recommend	Adopted
Salaries & Wages	112,229	47,940	40,620	16 916	46 916	46,816
Social Security & Pension	•	•	·	46,816	46,816	5,897
Insurance & Benefits	10,373	6,031	5,046	5,897	5,897	•
Temporary Services	21,242	14,506	7,422	16,148	16,148	16,148
Temporary Services	0	0	0	0	0	0
Personnel Services	143,844	68,477	53,088	68,861	68,861	68,861
Utilities	12	13	13	15	15	15
Supplies	1,569	2,050	1,600	1,800	1,800	1,800
General Maintenance	0	0	0	0	0	0
Vehicle Maintenance	0	. 0	960	2,880	2,880	2,880
Vehicle Fuel	0	0	0	250	250	250
Communications	3,368	2,996	3,036	2,332	2,332	2,332
Travel and Development	2,537	3,501	3,363	3,400	3,400	3,400
Memberships and Dues	321	1,396	1,100	1,300	1,300	1,300
Insurance	0	0	0	. 0	0	0
Other Services	0	0	0	0	0	0
Operating Expenses	7,807	9,956	10,072	11,977	11,977	11,977
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	0	0	0
Other Contract Services	22,649	98,212	130,372	117,612	87,612	87,612
Professional/Cont Services	22,649	98,212	130,372	117,612	87,612	87,612
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	. 0	0	0
Capital Outlay	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	0	518	518	518
Inventory	0	0	0	0	0	0
Cost Redistribution	0	0	0	0	. 0	0
Other Financing Uses	93,038	86,487	86,487	86,015	86,015	86,015
Other Charges	93,038	86,487	86,487	86,533	86,533	86,533
Total Expenditures	267,338	263,132	280,019	284,983	254,983	254,983

Engineering & Maintenance

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
G-1i 0 W	2,994,301	3,671,849	3,217,979	4,291,707	4,291,707	4,291,707
Salaries & Wages		461,566	396,220	535,241	535,241	535,241
Social Security & Pension	364,308	847,235	692,253	1,053,904	1,053,904	1,053,904
Insurance & Benefits	648,080 91,357	16,023	127,771	203,371	203,371	203,371
Temporary Services	91,337	10,023	127,771	202,271	,	·
Personnel Services	4,098,046	4,996,673	4,434,223	6,084,223	6,084,223	6,084,223
Utilities	1,669,665	1,814,091	1,773,152	1,825,167	1,809,167	1,809,167
Supplies	469,692	555,991	586,214	721,335	721,335	721,335
General Maintenance	403,398	477,034	409,999	498,734	498,734	498,734
Vehicle Maintenance	542,258	612,474	487,065	704,656	704,656	704,656
Vehicle Fuel	112,291	162,625	127,980	247,622	247,622	247,622
Communications	106,176	121,281	121,756	147,202	147,202	147,202
Travel and Development	11,645	20,914	14,313	26,321	26,321	26,321
Memberships and Dues	2,038	4,621	4,001	5,471	5,471	5,471
Insurance	0	0	0	0	0	0
Other Services	637	4,305	20,245	16,955	16,955	16,955
Operating Expenses	3,317,800	3,773,336	3,544,725	4,193,463	4,177,463	4,177,463
Accounting, Auditing & Legal	0	0	0	0	. 0	0
Medical Services	40	500	335	740	740	740
Other Contract Services	579,949	629,499	1,343,376	903,300	903,300	903,300
Professional/Cont Services	579,989	629,999	1,343,711	904,040	904,040	904,040
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	57,283	0	0	35,000	35,000	35,000
Equipment - Office	9,740	66,632	80,392	0	0	0
Equipment - Other	43,943	20,000	818,384	124,800	124,800	124,800
Equipment - Motor Vehicles	0	448,000	922,930	172,000	172,000	172,000
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	110,966	534,632	1,821,706	331,800	331,800	331,800
Other Charges	0	0	3,632	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	74,148	104,724	52,296	254,629	254,629	254,629
	74,148	0	0	0	0	0
Inventory Cost Redistribution	(424,589)	(178,974)	(198,400)	(144,200)	(144,200)	(144,200)
Other Financing Uses	2,522,149	1,540,574	1,737,810	1,450,824	1,450,824	1,450,824
Other Charges	2,171,708	1,466,324	1,595,338	1,561,253	1,561,253	1,561,253
Total Expenditures	10,278,509	11,400,964	12,739,703	13,074,779	13,058,779	13,058,779

Storm Water Management

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	686,857	845,818	657 020	062 251	700 307	700 207
Social Security & Pension	·	•	657,939	863,251	708,287	708,287
Insurance & Benefits	83,866	104,440	83,130	108,596	89,101	89,101
Temporary Services	124,307 79,576	199,962 0	144,038 119,385	231,386 0	173,637 0	173,637 0
	·			-	-	
Personnel Services	974,606	1,150,220	1,004,492	1,203,233	971,025	971,025
Utilities	6,871	7,000	7,000	7,000	7,000	7,000
Supplies	35,887	28,585	46,935	28,585	27,585	27,585
General Maintenance	1,169	1,520	1,500	1,520	1,520	1,520
Vehicle Maintenance	72,867	98,905	81,128	89,048	89,048	89,048
Vehicle Fuel	10,180	10,800	16,000	18,000	18,000	18,000
Communications	35,483	51,358	108,770	49,285	39,696	39,696
Travel and Development	1,216	2,448	2,448	2,448	2,448	2,448
Memberships and Dues	481	428	563	528	528	528
Insurance	6,497	7,454	5,208	7,454	7,454	7,454
Other Services	33,206	38,760	38,760	38,760	38,760	38,760
Operating Expenses	203,857	247,258	308,312	242,628	232,039	232,039
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	50	0	35	0	0	0
Other Contract Services	1,346,689	753,920	1,116,162	753,920	571,920	571,920
Professional/Cont Services	1,346,739	753,920	1,116,197	753,920	571,920	571,920
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0 ،	3,650	0	0	0
Equipment - Other	0	20,000	33,852	85,000	85,000	85,000
Equipment - Motor Vehicles	0	130,000	117,000	0	0	0
Non-Inventory Assets	420,991	600,000	803,768	700,000	500,000	500,000
Capital Outlay	420,991	750,000	958,270	785,000	585,000	585,000
Other Charges	0	0	0	0	0 .	0
Indirect Cost Allocation	71,611	139,736	109,000	112,270	112,270	112,270
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	0	2,073	2,073	2,073
Inventory	0	0	0	2,075	2,075	0
Cost Redistribution	361,238	178,710	167,000	167,200	167,200	167,200
Other Financing Uses	0	0	0	0	0	0
Other Charges	432,849	318,446	276,000	281,543	281,543	281,543
Total Expenditures	3,379,042	3,219,844	3,663,271	3,266,324	2,641,527	2,641,527

Central Business Tax District

Description _	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	0	0	0	0	0	
Social Security & Pension	. 0	0	0	0	0	
Insurance & Benefits	0	0	0	0	0	
Temporary Services	0	0	0	0	0	
Personnel Services	0	0	0	. 0	0	
Utilities	0	0	0	0	0	
Supplies	0	0	1,181	0	0	
General Maintenance	0	0	0	0	0	
Vehicle Maintenance	0	0	0	0	0	
Vehicle Fuel	0	0	0	0	0	
Communications	0	0	0	0	0	
Fravel and Development	0	0	0	0	0	
Memberships and Dues	0	0	0	0	0	
nsurance	0	0	0	0	0	
Other Services	0	0	0	0 -	0	
Operating Expenses	0	0	1,181	0	0	
Accounting, Auditing & Legal	0	0	0	0	0	
Medical Services	0	0	0	0	0	
Other Contract Services	51,000	81,336	51,020	76,830	76,830	76,8
Professional/Cont Services	51,000	81,336	51,020	76,830	76,830	76,8
Land	0	0	0	0	0	
Buildings	0	0	0	0	0	
mprovements	0	0	0	0	0	
Equipment - Office	0	0	0	0	0	
Equipment - Other	0	0	0	0	0	
Equipment - Motor Vehicles	0	0	0	0	0	
Non-Inventory Assets	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	
Other Charges	0	0	0	. 0	0	
Indirect Cost Allocation	0	0	0	0	0	
Non-Profit/Gov't Agencies	0	0	0	0	0	
Debt Service	0	0	0	0	0	
Inventory	0	0	0	0	0	
Cost Redistribution	0	. 0	0	0	0	
Other Financing Uses	0		0	0	0	
Other Charges	0	0	0	0	. 0	
Total Expenditures	51,000	81,336	52,201	76,830	76,830	76,83

Enhanced 911 Fund

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	285,400	332,262	390,946	571,411	471,511	471,511
Social Security & Pension	35,101	40,851	46,774	71,889	59,322	59,322
Insurance & Benefits	53,091	92,626	86,153	150,173	147,026	147,026
Temporary Services	0	0	0	0	0	0
Personnel Services	373,592	465,739	523,873	793,473	677,859	677,859
Utilities	0	0	0	0	0	0
Supplies	27,271	37,785	31,756	29,682	29,082	29,082
General Maintenance	135,801	143,644	120,626	121,000	121,000	121,000
Vehicle Maintenance	0	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0	0
Communications	224,029	222,955	225,802	227,654	227,654	227,654
Travel and Development	1,310	2,823	2,823	2,823	2,823	2,823
Memberships and Dues	270	273	270	275	275	275
Insurance	1,360	1,352	874	1,300	1,300	1,300
Other Services	0	71,891	7,120	7,200	7,200	7,200
Operating Expenses	390,041	480,723	389,271	389,934	389,334	389,334
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	931	1,948	6,424	1,000	1,000	1,000
Other Contract Services	117,233	76,206	77,700	100,030	100,030	100,030
Professional/Cont Services	118,164	78,154	84,124	101,030	101,030	101,030
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	8,113	40,000	43,350	46,950	46,950	46,950
Equipment - Other	0	. 0	320,728	47,232	34,005	34,005
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	8,113	40,000	364,078	94,182	80,955	80,955
Other Charges	0	0	0	0	0	0
Indirect Cost Allocation	19,520	28,000	28,000	28,840	28,840	28,840
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	13,239	26,824	26,824	26,824
Inventory	0	0	0	0	0	0
Cost Redistribution	80,763	106,813	74,994	74,994	74,994	74,994
Other Financing Uses	0	0	0	0	0	0
Other Charges	100,283	134,813	116,233	130,658	130,658	130,658
Total Expenditures	990,193	1,199,429	1,477,579	1,509,277	1,379,836	1,379,836

City of Fayetteville Finance Corporation

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted			
		0	0	0	0	0			
Salaries & Wages	0	0	0	0	0	0			
Social Security & Pension	0	0		_	0	0			
Insurance & Benefits	0	0	0	0		0			
Temporary Services	0	0	0	0	0				
Personnel Services	0	0	0	0	0	0			
Utilities	0	0	0	0	0	0			
Supplies	0	0	. 0	. 0	0	0			
General Maintenance	0	0	0	0	0	0			
Vehicle Maintenance	0	0	0	0	0	0			
Vehicle Fuel	0	0	0	0	0	. 0			
Communications	0	0	0	0	0	0			
Travel and Development	0	0	0	0	0	. 0			
	0	0	0	0	0	0			
Memberships and Dues	-	0	0	0	0	0			
Insurance	0	_	0	0	0	0			
Other Services	0	0	U	U	Ū				
Operating Expenses	0	0	0	0	0	0			
Accounting, Auditing & Legal	0	0	0	0	0	0			
Medical Services		0	0	0	0	0			
Other Contract Services	0	150	0	. 0	0	0			
Professional/Cont Services	0	150	0	0	0	0			
Land	0	0	0	0	0	0			
Buildings	0	0	0	0	0	0			
Improvements	0	0	0	0	0	0			
Equipment - Office	0	. 0	0	0	0	0			
Equipment - Other	0	0	0	0	0	0			
Equipment - Motor Vehicles	0	0	0	0	0	0			
Non-Inventory Assets	0	0	, . 0	. 0	0	0			
Capital Outlay	. 0	0	0	0	0	0			
Other Charges	3,345	3,500	3,320	3,500	3,500	3,500			
Indirect Cost Allocation	0	0	0	0	0	0			
Non-Profit/Gov't Agencies	0	0	0	0	0	. 0			
Debt Service	1,528,518	1,516,768	1,516,768	1,522,653	1,522,653	1,522,653			
		1,510,700	1,510,700	0	0	0			
Inventory	0		0	0	0	0			
Cost Redistribution	0	0	0	0	0	0			
Other Financing Uses	0	0	U	U	U				
Other Charges	1,531,863	1,520,268	1,520,088	1,526,153	1,526,153	1,526,153			
Total Expenditures	1,531,863	1,520,418	1,520,088	1,526,153	1,526,153	1,526,153			

Transit Fund

	FY 2003	FY 2004	FY 2004	FY 2005	FY 2005	FY 2005
Description	Actual	Budget	Estimate	Requested	Recommend	Adopted
0.1 : 0.22						
Salaries & Wages	1,934,388	1,909,160	1,864,493	1,958,921	1,835,645	1,835,645
Social Security & Pension	233,073	230,322	222,612	239,675	224,166	224,166
Insurance & Benefits	426,192	482,871	429,535	525,356	481,822	481,822
Temporary Services	19,565	0	17,407	0	-	-
Personnel Services	2,613,218	2,622,353	2,534,047	2,723,952	2,541,633	2,541,633
Utilities	28,532	32,400	27,544	31,405	31,405	31,405
Supplies	76,535	73,494	66,068	73,385	73,385	73,385
General Maintenance	36,518	29,099	24,683	31,432	31,432	31,432
Vehicle Maintenance	500,183	471,255	489,061	505,138	449,156	449,156
Vehicle Fuel	273,652	315,000	293,078	358,573	324,887	324,887
Communications	31,984	27,325	29,829	30,697	30,697	30,697
Travel and Development	5,218	1,472	700	1,000	1,000	1,000
Memberships and Dues	3,400	1,700	1,700	1,700	1,700	1,700
Insurance	69,146	106,300	97,315	102,000	102,000	102,000
Other Services	0	0	0	0	0	0
Operating Expenses	1,025,168	1,058,045	1,029,978	1,135,330	1,045,662	1,045,662
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	2,738	1,500	1,500	1,500	1,500	1,500
Other Contract Services	15,446	0	0	0	0	0
Professional/Cont Services	18,184	1,500	1,500	1,500	1,500	1,500
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
Other Charges	5,851	0	0	0	0	0
Indirect Cost Allocation	360,244	411,000	358,878	369,770	369,770	369,770
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	0	3,282	3,282	3,282
Inventory	0	0	0	0	0	0
Cost Redistribution	(84,151)	(99,453)	(86,265)	(86,448)	(86,448)	(86,448)
Other Financing Uses	0	0	0	0	0	0
Other Charges	281,944	311,547	272,613	286,604	286,604	286,604
Total Expenditures	3,938,514	3,993,445	3,838,138	4,147,386	3,875,399	3,875,399

	FY 2003	FY 2004	, FY 2004	FY 2005	FY 2005	FY 2005
Description	Actual	Budget	Estimate	Requested	Recommend	Adopted
		076	<i>(7</i> 0.001	760.060	768,860	768,860
Salaries & Wages	705,344	772,076	679,921	768,860	•	96,720
Social Security & Pension	86,525	95,638	82,911	96,720	96,720	
Insurance & Benefits	130,144	159,167	127,017	176,085	176,085	176,085 0
Temporary Services	10,032	0	4,115	0	0	U
Personnel Services	932,045	1,026,881	893,964	1,041,665	1,041,665	1,041,665
Utilities	210,885	219,000	234,431	238,155	238,155	238,155
Supplies	80,710	82,369	89,629	81,544	81,544	81,544
General Maintenance	53,607	45,880	67,084	72,345	72,345	72,345
Vehicle Maintenance	44,817	67,962	63,000	72,486	72,486	72,486
Vehicle Fuel	11,863	14,968	15,730	15,770	15,770	15,770
Communications	48,211	79,373	61,780	86,594	86,594	86,594
Travel and Development	5,992	6,901	6,605	6,329	6,329	6,329
=	716	1,070	1,135	1,077	1,077	1,077
Memberships and Dues	73,714	78,145	64,212	67,423	67,423	67,423
Insurance Other Services	73,714 54	78,143 50	50	44	44	44
			(02 (5)	CA1 7167	611 767	641,767
Operating Expenses	530,569	595,718	603,656	641,767	641,767	041,707
Accounting, Auditing & Legal	0	0	200	0	0	0
Medical Services	0	0	0	0	0	0
Other Contract Services	98,287	77,030	105,001	77,173	77,173	77,173
Professional/Cont Services	98,287	77,030	105,201	77,173	77,173	77,173
Land	0	0	0	0	0	0
Buildings	0	0	121,960	30,000	30,000	30,000
Improvements '	16,644	33,000	20,000	120,000	120,000	120,000
Equipment - Office	4,393	0	0	0	0	0
Equipment - Other	34,944	0	0	0	0	0
Equipment - Motor Vehicles	0	0	77,000	20,000	20,000	20,000
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	55,981	33,000	218,960	170,000	170,000	170,000
•		04.207	201 279	133,333	133,333	133,333
Other Charges	340,086	84,297	291,278		149,350	149,350
Indirect Cost Allocation	145,451	173,000	145,573	149,350	149,550	0
Non-Profit/Gov't Agencies	0	0	0	0		6,564
Debt Service	26,196	0	0	6,564	6,564	
Inventory	8,237	9,040	9,040	9,040	9,040	9,040
Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	247,671	193,314	296,166	43,314	43,314	43,314
Other Charges	767,641	459,651	742,057	341,601	341,601	341,601
Total Expenditures	2,384,523	2,192,280	2,563,838	2,272,206	2,272,206	2,272,206

Risk Management

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	270 (25	272 722	254754	075 700	27. 700	275 700
Social Security & Pension	270,625	272,723	254,754	275,700	275,700	275,700
Insurance & Benefits	35,432	35,252	32,706	35,093	35,093	35,093
Temporary Services	74,083	79,361	69,342	91,164	91,164	91,164
Temporary Services	0	0	0	0	0	0
Personnel Services	380,140	387,336	356,802	401,957	401,957	401,957
Utilities	0	0	0	0	0	0
Supplies	16,434	19,650	19,397	19,300	19,300	19,300
General Maintenance	645	1,000	1,000	8,775	8,775	8,775
Vehicle Maintenance	52,952	50,237	58,216	59,179	59,179	59,179
Vehicle Fuel	140	500	150	500	500	500
Communications	4,958	8,631	9,912	8,301	8,301	8,301
Travel and Development	6,839	7,311	7,311	7,343	7,343	7,343
Memberships and Dues	2,088	1,643	1,843	1,900	1,900	1,900
Insurance	9,198,398	10,384,462	10,155,802	12,478,893	12,478,893	12,478,893
Other Services	0	0	0	0	0	0
Operating Expenses	9,282,454	10,473,434	10,253,631	12,584,191	12,584,191	12,584,191
Accounting, Auditing & Legal	0	0	. 0	0	0	0
Medical Services	25,643	33,100	21,100	33,100	33,100	33,100
Other Contract Services	138,887	55,000	120,321	103,000	103,000	103,000
Professional/Cont Services	164,530	88,100	141,421	136,100	136,100	136,100
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	ő	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	. 0
Other Charges	0	492,164	0	62,210	62,210	62,210
Indirect Cost Allocation	0	0	0	02,210	02,210	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	0	1,210	1,210	1,210
Inventory	0	0	0	0	0	0
Cost Redistribution	0	. 0	. 0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Other Charges	0	492,164	0	63,420	63,420	63,420
Total Expenditures	9,827,124	11,441,034	10,751,854	13,185,668	13,185,668	13,185,668

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
_			004050	1 104 170	1 124 172	1,124,172
Salaries & Wages	774,577	1,048,006	804,959	1,124,172	1,124,172 141,420	141,420
Social Security & Pension	96,128	129,740	100,749	141,420		260,760
Insurance & Benefits	152,561	250,945	163,059	260,760	260,760 0	200,700
Temporary Services	4,340	0	33,571	0	U	V
Personnel Services	1,027,606	1,428,691	1,102,338	1,526,352	1,526,352	1,526,352
Utilities	29,376	41,500	30,299	31,090	31,090	31,090
Supplies	49,836	68,860	58,627	57,500	57,500	57,500
General Maintenance	722	1,571	1,548	1,050	1,050	1,050
Vehicle Maintenance	19,841	18,706	18,110	21,100	21,100	21,100
Vehicle Fuel	4,704	5,820	4,300	5,200	5,200	5,200
Communications	5,491	5,900	5,255	3,792	3,792	3,792
Travel and Development	1,099	6,300	4,526	4,150	4,150	4,150
Memberships and Dues	565	1,050	.0	1,050	1,050	1,050
Insurance	11,694	11,670	9,236	12,000	12,000	12,000
Other Services	1,590	1,620	1,620	1,750	1,750	1,750
Operating Expenses	124,918	162,997	133,521	138,682	138,682	138,682
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	0	0	0
Other Contract Services	833	700	4,000	1,500	1,500	1,500
Professional/Cont Services	833	700	4,000	1,500	1,500	1,500
Land	0	0	0	0	0	0
Buildings	0	0	0	0 .	0	. 0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	4,211	0	8,296	28,286	0	. 0
Equipment - Motor Vehicles	0	0	17,610	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	4,211	0	25,906	28,286	0	0
Other Charges	0	. 0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	. 0	771	6,525	6,525	6,525
Inventory	1,687	0	0	0	0	0
Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Other Charges	1,687	0	771	6,525	6,525	6,525
Total Expenditures	1,159,255	1,592,388	1,266,536	1,701,345	1,673,059	1,673,059

Warranty Vehicle Lease Fund

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	0	0	0	0	0	0
Social Security & Pension	0	0	. 0	0	0	0
Insurance & Benefits	0	0	0	0	0	0
Temporary Services	0	0	0	0	0	0
Personnel Services	0	0	0	0	0	0
Utilities	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
General Maintenance	0	40	0	0	0	0
Vehicle Maintenance	53,756	65,675	53,424	65,920	65,920	65,920
Vehicle Fuel	0	. 0	0	0	0	0
Communications	0	0	0	0	0	0
Travel and Development	0	0	0	0	0	0
Memberships and Dues	0	0	0	0	0	0
Insurance	17,208	19,648	15,003	15,800	15,800	15,800
Other Services	0	0	0	0	0	0
Operating Expenses	70,964	85,323	68,427	81,720	81,720	81,720
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	0	0	0
Other Contract Services	0	0	0	. 0	0	0
Professional/Cont Services	0	0	0	0	0	0
Land	0	0	. 0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	155,000	155,000	155,000
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	155,000	155,000	155,000
Other Charges	0	152,000	0	0	0	0
Indirect Cost Allocation	0	0	0	0	. 0	0
Non-Profit/Gov't Agencies	0	0	0	0	. 0	0
Debt Service	0	0	0	0	0	0
Inventory	0	0	0	0	0	0
Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Other Charges	0	152,000	0	0	0	0
Total Expenditures	70,964	237,323	68,427	236,720	236,720	236,720

Description _	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	0	0	0	0	0	0
Social Security & Pension	0	0	0	0	0	0
Insurance & Benefits	0	0	0	0	0	0
Temporary Services	0	0	0	0	0.	0
Personnel Services	0	0	0	0	0	. 0
Utilities	0	0	0	0	0	0
	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
General Maintenance	0	0	0	0	0	0
Vehicle Maintenance	-	. 0	0	0	0	0
Vehicle Fuel	0		0	0	0	0
Communications	0	0	0	0	0	0
Travel and Development	0	0		0	0	0
Memberships and Dues	0	0	0		0	0
Insurance	0	0	0	0	0	0
Other Services	0	. 0	0	0	U	O
Operating Expenses	0	0	0	0	0	0
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	0	0	0
Other Contract Services	0	0	0	0	0	0
Professional/Cont Services	0	0	0	0	0	0
Lond	0	0	0	0	0	0
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	_	0	0	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
-	0	441,651	0	216,130	216,130	216,130
Other Charges	0	441,051	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0		-	6,508,459	6,672,325	6,672,325
Debt Service	5,170,170	5,277,762	5,252,742	0,508,459	0,072,525	0
Inventory	0	0	0	0	0	0
Cost Redistribution	0	0 ·	0		_	1,526,153
Other Financing Uses	1,529,229	1,520,418	1,520,088	1,526,153	1,526,153	1,020,100
Other Charges	6,699,399	7,239,831	6,772,830	8,250,742	8,414,608	8,414,608
Total Expenditures	6,699,399	7,239,831	6,772,830	8,250,742	8,414,608	8,414,608

Parking Fund

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Salaries & Wages	0	0	0	0	0	0
Social Security & Pension	0	0	0	0	. 0	0
Insurance & Benefits	0	0	0	0	0	0
Temporary Services	0	0	0	0	0	0
Personnel Services	0	0	0	0	0	0
Utilities	11,701	12,500	12,400	13,000	13,000	13,000
Supplies	0	0	0	0	0	0
General Maintenance	0	0	0 .	0	0	0
Vehicle Maintenance	0	0	. 0	0	0	0
Vehicle Fuel	. 0	0	0	0	0	0
Communications	286	439	300	300	300	300
Travel and Development	0	0	0	0	0	0
Memberships and Dues	0	0	0	0	0	0
Insurance	0	0	0	0	0	0
Other Services	61,262	61,500	61,303	61,500	61,500	61,500
Operating Expenses	73,249	74,439	74,003	74,800	74,800	74,800
Accounting, Auditing & Legal	0	0	0	0	0	0
Medical Services	0	0	0	0	0	0
Other Contract Services	114,124	139,624	105,220	107,124	107,124	107,124
Professional/Cont Services	114,124	139,624	105,220	107,124	107,124	107,124
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	0
Equipment - Other	0	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0	0
Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
Other Charges	1,260	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Inventory	0	0	0	0	0	0
Cost Redistribution	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Other Charges	1,260	0	0	0	0	0
Total Expenditures	188,633	214,063	179,223	181,924	181,924	181,924

LEOSSA Trust Fund

Description	FY 2003 Actual	FY 2004 Budget	FY 2004 Estimate	FY 2005 Requested	FY 2005 Recommend	FY 2005 Adopted
Calarian Or Mileson	168,425	202,000	188,965	219,200	219,200	219,200
Salaries & Wages	11,688	15,453	12,967	16,769	16,769	16,769
Social Security & Pension Insurance & Benefits	34,780	0	50,900	78,369	78,369	78,369
Temporary Services	0	0	0	0	0	0
Personnel Services	214,893	217,453	252,832	314,338	314,338	314,338
Utilities	0	0	0	0	0	0
Supplies	0	0	. 0	0	0	. 0
General Maintenance	0	. 0	0	. 0	0	0
Vehicle Maintenance	0	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0	0
Communications	0	0	0	0	0	0
Travel and Development	0	0	0	0	0	0
Memberships and Dues	0	0	0	0	0	0
Insurance	0	0	0	0	0	0
Other Services	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	0
	0	0	0	0	0	0
Accounting, Auditing & Legal	0	0	. 0	0	0	0
Medical Services Other Contract Services	0	0	0	0	0	0
Professional/Cont Services	0	0	0	0	0	0
	•	0	0	. 0	. 0	0
Land	0	0	0	0	0	0
Buildings	0	0	0	0	0	0
Improvements	0	0	0	0	0	0
Equipment - Office	0	0	0	0	0	. 0
Equipment - Other	ŭ	. 0	0	0	0	0
Equipment - Motor Vehicles Non-Inventory Assets	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
-	0	120 272	0	111,703	111,703	111,703
Other Charges	0	120,372 0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Inventory	0	0	0	0	0	0
Cost Redistribution Other Financing Uses	0	0	0	0	0	0
Other Charges	0	120,372	0	111,703	111,703	111,703
Total Expenditures	214,893	337,825	252,832	426,041	426,041	426,041

Capital Outlay By Fund

					Recommend	ed	Adopted	Replace-
De	partment	Description	Qty	Price	Total	Qty	Total	ment
		General Fund						
Fire	Annex.	Land Land for Fire Station	1	200,000	200,000	1	200,000	No
		Total			200,000		200,000	
Fire	Annex.	Buildings Lake Rim Fire Station	1	330,000	330,000	1	330,000	No
Fire	Annex.	Lafayette Fire Station on Hope Mills Road	1	500,000	500,000	1	500,000	No
Support	Services	Re-wiring for Computer Room	1	3,000	3,000	1	3,000	Yes
		Total			833,000		833,000	
E&M		Improvements-Other Signalized Intersection Improvement	1	35,000	35,000	1	35,000	No
OAP		Capital Improvement Projects	1	600,000	0	0	0	No
Police	New Init.	Cross Creek Substation Parking	1	115,200	0	0	0	No
Police		Lot Police Training Center Parking Lot	1	60,000	. 0	0	0	No
Police		Police Stables Parking Lot	1	40,000	0	0 .	0	No
		Total			35,000		35,000	
Fire		Office Equipment In-car Computers	3	5,667	17,000	3	17,000	No
Police		Aficio 2035 Digital Copier	1	4,400	4,400	1	4,400	Yes
	Services	3550 Switches 48 port	1	7,600	7,600	1 .	7,600	Yes
	Services	MS Server Upgrades to 2003	1	13,000	13,000	1	13,000	Yes
	Services	Cisco Works	1	20,000	20,000	1	20,000	No
	Services	AS400 Hardware Upgrade	1	115,795	115,795	1	115,795	Yes
	Services	UPS for iSeries	1	4,000	4,000	1	4,000	No
Support	Services	Laser Printer	2	5,000	10,000	2	10,000	Yes
Support	Services	JDE Software for Laser Printers	1	26,400	26,400	1	26,400	No
Support	Services	3581-L23 Backup Device	1	8,200	8,200	1	8,200	No
Support	Services	Computer	1	4,100	4,100	1	4,100	Yes
		Total			230,495		230,495	

Capital Outlay By Fund

				Recommen	ded	Adopted	Replace-
Department	Description	Qty	Price	Total	Qty	Total	ment
	Other Equipment						
E&M	Scissor Lift, Electric, 19' Platform Height	1	9,000	9,000	1	9,000	No
E&M	Pavement Marking Remover	1	3,800	3,800	1	3,800	No
E&M	Sand Spreader Rack	1	15,000	15,000	1	15,000	No
E&M	Asphalt Grinding Machine-Zipper	1	55,000	55,000	1	55,000	No
E&M	LED Message Board	2	21,000	42,000	2	42,000	Yes
Fire	Testing Equipment for Terrorism Response	1	10,000	10,000	1	10,000	No
Fire	Match for Video Conferencing Equipment Grant	1	140,000	140,000	1	140,000	No
Parks & Rec.	Medium Kiln at Senior Center	1	3,300	3,300	1	3,300	No
Police	48 Port Ethernet	2	3,060	6,120	2	6,120	No
Police	Fire Suppression System	1	20,000	20,000	1	20,000	No
Police	C-Cop upgrade	1	75,000	75,000	1	75,000	No
Police	Horse	1	3,500	3,500	1	3,500	Yes
Police	Two Horse Trailer	1	4,950	4,950	1	4,950	Yes
Police	Radio System Upgrade	1	4,720,500	4,720,500	1	4,720,500	Yes
Solid Waste	Truck Washer	2	6,000	1,2,000	2	12,000	No
	Total			5,120,170		5,120,170	i.
	Vehicles						
E&M New Init.	Leaf Vacuum Truck	2	86,000	172,000	2	172,000	No
Fire Annex.	Lake Rim Rollover Vehicles	1	635,000	635,000	1	635,000	No
OAP	Vehicle Replacement	1	600,000	600,000	1	600,000	Yes
Police	Police Vehicle Replacement	1	650,178	650,178	1	650,178	Yes
Police New Init.	Swat Team Truck	1	144,353	0	0	0	No
Police New Init.	Mini-Van	1	14,858	0	0	0	No
Police New Init.	Forensic Truck	1	27,000	0	0	. 0	No
Police New Init.	Emergency Response Team Raid Van	1	15,269	0	0	0	No
	Total			2,057,178		2,057,178	

Capital Outlay By Fund

				Recommen	nded	Adopted	Replace-
Department	Description	Qty	Price	Total	Qty	Total	ment
	Non-Inventory Equipment						
Parks & Rec.	Play Unit 5 to 20 Years of Age	2	45,00	90,000	2	90,000	Yes
Parks & Rec	Play Unit 2 to 5Years of Age	1	25,000	25,000	1	25,000	Yes
	Total			115,000		115,000	
	Total General Fund with Annexation			8,590,843		8,590,843	
	Storm Water Fund					•	
	Other Equipment						
Storm Water	Wash Rack	1	45,000	45,000	1	45,000	No
Storm Water	Flail Axe Grinder Attachment for Excavator	1	40,000	40,000	1	40,000	No
	Total			85,000		85,000	
	Drainage Projects						
Storm Water	Repair/Maintain Existing Drainage	1	700,000	500,000	1	500,000	Yes
	Total			500,000		500,000	
	Total Storm Water Fund			585,000		585,000	
	Enhanced 911 Fund						
	Office Equipment						
Enhanced 911	Gateway E4100-C with monitor	10	3,139	31,390	10	31,390	Yes
Enhanced 911	Power 911 Software Upgrade	1	15,560	15,560	1	15,560	Yes
	Total			46,950		46,950	
	Other Equipment						
Enhanced 911	Dictaphone Server	1	6,210	6,210	1	6,210	Yes
Enhanced 911	42" Flat Screen TV	1	3,000	3,000	1	3,000	No
Enhanced 911	Positron Trunk Boards (adds 6)	1	13,227	13,227	1	13,227	No
Enhanced 911	Backup Server for Dictaphone System	1	11,568	11,568	1 .	11,568	No

				Recommen		Adopted	Replace-
Department	Description	Qty	Price	Total	Qty	Total	ment
Enhanced 911	911 Workstation Equipment	1	13,227	0	0	(No
	Total			47,232		34,005	;
	Total Enhanced 911 Fund			34,005		80,955	i,
	Airport Fund						
	Buildings						
Airport	Fire Training Facility Upgrade	1	30,000	30,000	1	30,000	No
	Total			30,000		30,000	
	Improvements-Other						
Airport	Parking Lot Improvements	1	50,000	50,000	1	50,000	No
Airport	Rental Property Upgrades	4	12,500	50,000	4	50,000	No
Airport	Cargo Facility Improvements	1	20,000	20,000	1	20,000	No
	Total			120,000		120,000	
	Vehicles						
Airport	Mini-Van	1	20,000	20,000	1	20,000	No
	Total			20,000		20,000	
	Total Airport Fund			170,000		170,000	
	Fleet Maintenance						
	Other Equipment						
Fleet Maintenance	Mobile Lift System	1	28,286	0	0	0	Yes
	Total Fleet Maintenance Fund			0		0	
	Fleet Warranty			•			
	Vehicles						
Fleet Warranty	Replacement Lease Vehicles	1	155,000	155,000	1	155,000	Yes
1 1001 II dirding	replacement Dease veniores	*.	100,000	,000	-		
	Total Fleet Warranty Fund			155,000		155,000	

General Fund Capital By Department

				Recommende	ed	Adopted	Replace-
Department	Description	Qty	Price	Total	Qty	Total	ment
	· •						
E&M	Improvements-Other		25.000	2.5.000		25.000	3.7
	Signalized Intersection Improvement	1	35,000	35,000	1	35,000	No
	Total			35,000		35,000	
	Other Equipment						
	Scissor Lift, Electric, 19' Platform Height	1	9,000	9,000	1	9,000	No
	Pavement Marking Remover	1	3,800	3,800	1	3,800	No
	Sand Spreader Rack	1	15,000	15,000	1	15,000	No
	Asphalt Grinding Machine-Zipper	1	55,000	55,000	1	55,000	No
	LED Message Board	2	21,000	42,000	2	42,000	Yes
	Total			124,800		124,800	
	Vehicles						
New Initiative	Leaf Vacuum Truck	2	86,000	172,000	2	172,000	No
	Total			172,000		172,000	
	Department Total			331,800		331,800	
Fire	Land	•					
	Land for Fire Station	1	200,000	200,000	1	200,000	No
	Total			200,000		200,000	
	Buildings						
	Lake Rim Fire Station	1	330,000	330,000	1	330,000	No
Annexation	Lafayette Fire Station on Hope Mills Road	1	500,000	500,000	1	500,000	No
	Total			830,000		830,000	
	Office Equipment						
	In-car Computers	3	5,667	17,000	3	17,000	No
	Total			17,000		17,000	
	Other Equipment Testing Equipment for Terrorism Response	1	10,000	10,000	1	10,000	No
	Match for Video Conferencing Equipment Grant	1	140,000	140,000	1	140,000	No
	Total			150,000		150,000	

General Fund Capital By Department

Department	Description	Qty	Price:	Recommende Total	ed Qty	Adopted Total	Replace- ment
Annexation	Vehicles Lake Rim Rollover Vehicles	1	635,000	635,000	1	635,000	No
	Total			635,000		635,000	
	Department Total			1,832,000		1,832,000	
Other Approp.	Improvements-Other Capital Improvement Projects	1	600,000	0	0	0	No
	Total			0		0	
	Vehicles Vehicle Replacement	1	600,000	600,000	1	600,000	Yes
	Total			600,000		600,000	
	Department Total			600,000		600,000	
Parks & Rec.	Other Equipment Medium Kiln at Senior Center	1	3,300	3,300	1	3,300	No
	Total		•	3,300		3,300	
	Non-Inventoried Equipment						
	Play Unit 5 to 12 Years of Age	2	45,000	90,000	2 1	90,000 25,000	Yes Yes
	Play Unit 2 to 5 Years of Age	1	25,000	25,000	1		1 03
	Total			115,000		115,000	
	Department Total			118,300		118,300	
Police	Improvements-Other						
New Initiative	Cross Creek Substation Parking Lot	1	115,200	0	0	0	No
	Police Training Center Parking Lot	1	60,000	0	0	0	No
	Police Stables Parking Lot	. 1	40,000	0	0	0	No
	Total			0		0	
	Office Equipment						
	Aficio 2035 Digital Copier	1	4,400	4,400	1	4,400	Yes
	Total			4,400		4,400	

General Fund Capital By Department

				Recommende	ed	Adopted	Replace-
Department	Description	Qty	Price	Total	Qty	Total	ment
	Other Providence A						
Now Initiative	Other Equipment	6	7,053	0	0	0	No
New Initiative	Mobile Data Computers	2	3,060	6,120	2	6,120	No
	48 Port Ethernet	1	20,000	20,000	1	20,000	No
•	Fire Suppression System	1	75,000	75,000	1	75,000	No
	C-Cop Upgrade	1	3,500	3,500	1	3,500	Yes
	Horse	1	4,950	4,950	1	4,950	Yes
New Initiative	Two Horse Trailer Communications Workstation	3	39,032	4,930	0	4,930	No
	Equipment						
	Radio System Upgrade	1	4,720,500	4,720,500	1	4,720,500	Yes
	Total			4,830,070		4,830,070	
	Vehicles						
	Police Vehicle Replacement	1	650,178	650,178	1	650,178	Yes
New Initiative	Swat Team Truck	1	144,353	0	0	0	No
New Initiative	Mini-Van	1	14,858	0	0	0	No
	Forensic Truck	1	27,000	0	0	0	No
New Initiative	Emergency Response Team Raid Van	1	15,269	0	0	0	No
	Total			650,178		650,178	
	Department Total			5,484,648		5,484,648	
Solid Waste	041 Parel						
Solid Waste	Other Equipment Truck Washers	2	6,000	12,000	2	12,000	No
	Truck wasners	2	0,000	12,000		. 12,000	140
	Department Total			12,000		12,000	
Support Services	Buildings						
	Re-wiring for Computer Room	1	3,000	3,000	1	3,000	Yes
	Total			3,000		3,000	
	Office Equipment						
	3550 Switches 48 Port	1	7,600	7,600	1	7,600	Yes
	MS Server Upgrades to 2003	1	13,000	13,000	1	13,000	Yes
	Cisco Works	1	20,000	20,000	1	20,000	No
	AS400 Hardware Upgrade	1	115,795	115,795	1	115,795	Yes
	UPS for iSeries	1	4,000	4,000	1	4,000	No
	Laser Printer	2	5,000	10,000	2	10,000	Yes
	JDE Software for Laser Printers	1	26,400	26,400	1	26,400	No
	3581-L23 Backup Device	1	8,200	8,200	1	8,200	No
	Computer	1	4,100	4,100	1	4,100	Yes
	Total			209,095		209,095	
	Department Total			212,095		212,095	
	Total General Fund			8,590,843		8,590,843	
				7 7 		. , ,	

APPENDICES

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
Airport	Landing Fee (Signatory Airline)	\$1.23 per 1,000 pounds		2004
	Landing Fee (Non-signatory Airline)	\$1.39 per 1,000 pounds		2004
	Terminal Leases and Fees			
	Airline Counter Space (exclusive)	\$33.79 per square foot per year		1986
	Airline Bag Makeup Space (exclusive)	\$3.79 per square foot per year		1986
	Airline Administrative Space (exclusive)	. \$12.90 per square foot per year		1986
	Operation and Maintenance Charge	\$10.00 per square foot of exclusive airline space		1995
	Airline Space (nonexclusive)	\$10.00 per square foot per year		1986
	Fuel Flowage Fee	\$0.05 per gallon of non-airline fuel		1997
	Airline Uplift Charge	\$0.18 per gallon, \$18.00 minimum or \$18.00 no-fuel fee		1997
	Fuel Pricing	Will not exceed 106% of retail price at comparable airports with based tenants afforded a \$0.20 discount		1997
	Property			
	Leases	\$45.00 per month		2003
	Tie-Down Fee	\$180.00 per month		2003
	Old T-Hanger Rental New T-Hanger Rental	\$210.00 per month		2003
	Ground Lease	\$0.20 per square foot per year		2003
	Corporate Office Space	\$5.00 per square foot per year plus utilities		2004

Description	Current Fee	Proposed FY05 Changes	Established or Last Changed
Corporate Hanger Space	\$2.00 per square foot per year plus utilities	<u> </u>	2004
FBO Office Space	\$4.50 per square foot per year plus utilities		2003
FBO Office Space	\$1:75 per square foot per year plus utilities		2004
Rental Cars			
Rental Car Agency Fee	\$15.00 per parking space per month plus 10% of gross revenues, 9% for revenues over \$600K		1986
Rental Car Booth Space Terminal Leases and Fees	\$250.00 per month		1986
Short Term Parking (1-30 minutes)	\$1.00		2002
Short Term Parking (each additional 30 minutes)	\$1.00		2002
Short Term Parking (maximum 24 hours)	\$8.00		2002
Long Term Parking (0-1 hour)	\$1.00		2002
Long Term Parking (each additional hour)	\$1.00		2002
Long Term Parking (maximum 24 hours)	\$6.00		2002
Public Safety Airline Charge	Cost charged to airlines based on prorata share of enplanements less security reimbursement from TSA		1991
Advertising Space	\$883.33 plus commissions		1998
Enhanced & Wireless 911			
Standard Telephone Line	\$1.00 per month		1992 or prior
Wireless Telephone Line	\$0.80 per month	;	Set by State

Description	Current Fee	Proposed FY05 Changes	Established or Last Changed
Engineering & Maintenance Map Sales			
Aerial Photo Blueprints	\$6.00		2004
District Map	\$6.00		2004
Large City Map with street index booklet	\$25.00		2004
Medium City Map	\$6.00		2004
Small City Map (36" x 44")	\$5.00		2004
Paving Plans	\$4.00		2004
Plats (24" x 36")	\$5.00		2004
Plats (18" x 24")	\$4.00		2004
Precinct Map	\$6.00		2004
Topographic Map	\$10.00		2004
Copy Sales			
Prints (11" x 17")	\$1.00		2004
Prints (8½" x 11")	\$0.40		2004
Prints (8½" x 14")	\$0.50		2004
Special Event Permits			
Special Event Permits for Rowan Bandshell Mazarick Building, Cross Creek Park Fount Mobile Stage, Mazarick Park Shelters	Up to 500 attendees: \$75.00 with \$100.00 deposit; 501-2500 attendees: \$150 with \$200.00 deposit; Over 2500 attendees: \$300.00 with \$500.00 deposit.		1999
Driveway Permits Driveway Permit (Commercial) Driveway Permit (Residential)	\$200.00 \$50.00		2004 2004
Drainage Excavation Permit	\$60.00		1999
Utility Excavation Permit	\$50.00		2004
House Moving Fee	\$1,500 Bond, \$25 + \$25 per hour police escort fee, \$37 per hour signal technician fee		1987

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Degradation Fee	\$6 per sq. yd. of encroachment		2004
	Right of Way Registration Fee	\$200.00		2002 or prior
	Safelight Violation	\$50.00	•	2002 or prior
	Street Closing Fee	\$500.00		2004
	Oversized Limbs	Variable - based on tipping fee charged by landfill		2004
	Bulky Items	Free		2002 or prior
Cemetery				
	Burial Plots			
	Pre-Need Cemetery Fee	\$400.00		2004
	At-Need Cemetery Fee (Adult) At-Need Cemetery Fee (Infant) At Need Cemetery Fee (Pauper)	\$475.00 \$350.00 \$250.00		2004 2004 2002 or prior
	Monument Administration/Interment Fees			
·	Monument Administration/Interment Fees After Hours Cemetery Fee	\$25.00 \$75.00		2002 or prior 2002 or prior
Finance	Privilege Licenses			
	Standard Rate	\$50.00 plus \$0.10 per \$1,000.00 of gross receipts over \$500,000.00 and equal to or less than \$1,000,000.00 and \$0.20 per \$1,000.00 over receipts equal to or less than \$5,000,000 and \$0.30 per \$1,000 of gross receipts over \$5,000,000.00.		2000
	Nonstandard Rates:			
	Amusement (Rides, courses, etc.) Amusement (Circuses, etc.)	\$25.00 \$25.00 per day		Set by State Set by State

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Amusement (Movie Theatres)	\$200.00 per screen		Set by State
	Amusement (Outdoor Movie Theatres)	\$100.00 per screen		Set by State
	Automobile Dealers	\$25.00		Set by State
	Automobile Dealers (Seasonal/Transient)	\$300.00		Set by State
	Automobile Accessories (Wholesale)	\$37.50		Set by State
	Bankrupt or Fire Sales	\$100 for the week, \$10 each succeeding day.		prior to 2000
	Barber/Beauty Shops	\$2.50 each operator		Set by State
	Beer Dealers (Wholesale)	\$37.50		Set by State
	Wine Dealers (Wholesale)	\$37.50		Set by State
	Beer and Wine Dealers (Wholesale)	\$62.50		Set by State
	Beer Dealers (Retail, on premises)	\$15.00		Set by State
	Beer Dealers (Retail, off premises)	\$5.00		Set by State
	Wine Dealers (Retail, on premises)	\$15.00		Set by State
	Wine Dealers (Retail, off premises)	\$10.00		Set by State
	Bicycle Sales, Supplies or Accessories	\$25.00		Set by State
	Billiard and Pool Tables	\$25.00		Set by State
	Boarding House	\$25.00 minimum, \$1 per room		prior to 2000
	Bowling Alley	\$10.00 each alley		Set by State
	Branch or Chain Stores	\$50.00		Set by State
	Catering Trucks	\$50.00		2000
	Collecting Agencies	\$50.00		Set by State
	Dancing Schools (Less than 3 instructors)	\$10.00		2000
	Dancing Schools (More than 3 instructors)	\$50.00		2000
	Dry Cleaners	\$50.00		Set by State
*	Electric Power Companies	\$1,200.00		2000
	Electronic Video Games	\$5.00 per machine		Set by State
	Elevators and Automatic Sprinkler Systems	\$100.00		Set by State
	Employment Agencies	\$100.00		Set by State
	Escort or Dating Service	\$100.00		prior to 2000
	Firearms Dealers (Guns)	\$50.00		Set by State
	Firearms Dealers (Bowie Knives, daggers, etc.)	\$200.00		Set by State
	Flea Market Operators	\$200.00		Set by State
	Fortune Tellers, Palmists, etc.	\$1,000.00		prior to 2000
	Frozen Meat Trucks	\$25.00		Set by State
	Funeral Homes	\$50.00		Set by State
	Gas Manufacturer and Distributors	\$1,000.00		2000
	Gasoline, Oil, etc (Wholesale for Domestic Use)	\$50.00		Set by State

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Hotels, Motels, etc.	\$25.00 minimum, \$1.00 per room		Set by State
	Hypnotism	\$1,000.00 per week		prior to 2000
	Ice Cream (Manufacturing or Wholesale)	\$12.50		Set by State
	Ice Cream (Retail or Distributor)	\$2.50		Set by State
	Itinerant Salesmen or Merchants	\$100.00		Set by State
	Laundries	\$50.00		Set by State
	Laundries (soliciting for business outside of city)	\$12.50		Set by State
	Linen Supply Companies	\$50.00		Set by State
	Loan Agencies or Brokers	\$100.00		Set by State
	Manufacturers (Bagging, burlap, etc.)	\$25.00		prior to 2000
	Manufacturers (Candy)	\$25.00		prior to 2000
	Manufacturers (Medicine)	\$50.00		prior to 2000
	Manufacturers (Mattresses with 5 or less employees)	\$25.00		prior to 2000
	Manufacturers (Mattresses with 5 or more employees)	\$50.00		prior to 2000
	Manufacturers (Welding Machines)	\$25.00		prior to 2000
	Manufacturers (Window Shades)	\$25.00		prior to 2000
	Manufacturers (Miscellaneous, 5 or less employees)	\$25.00		prior to 2000
	Manufacturers (Miscellaneous, 5 or more employees)	\$50.00		prior to 2000
	Massage Parlor	\$250.00		prior to 2000
	Massage Therapist	\$25.00		prior to 2000
	Miscellaneous	\$150.00 (1-5 employees), \$300.00 (6-10 employees), \$450.00 (11-15 employees), \$600.00 (16-20 employees), \$750.00 (21-25 employees), \$900.00 (26-30 employees), \$1050.00 (31-35 employees), \$1200.00 (36 or more employees)		2000

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Mobile Home Sales	\$25.00		Set by State
	Motor Vehicle License Tax	\$15.00		Set by State
	Motorcycle Dealers	\$12.50		Set by State
	Music Machines	\$5.00		Set by State
	Packing Houses	\$100.00		Set by State
	Pawnbrokers	\$100.00		Set by State
	Peddlers (Farm products)	\$25.00		Set by State
	Peddlers on Foot	\$10.00		Set by State
	Peddler with Vehicle	\$25.00		Set by State
	Piano and Organ Sale, Repair, Maintenance	\$5.00		Set by State
	Precious Metal Dealer	\$25.00		Set by State
	Radio and TV Retail, Repair, Accessories	\$5.00		Set by State
	Regulatory Fee (Precious Metal Dealer)	\$10.00		Set by State
	Restaurants (Seating for 5 or less)	\$25.00		Set by State
	Restaurants (Seating for 5 or more)	\$42.00		Set by State
	Security Dealers/Brokers	\$50.00		Set by State
	Service Station	\$12.50		Set by State
	Sundries	\$4.00		Set by State
	Tattooing	\$1,000.00		prior to 2000
	Telegraph Companies	\$50.00		Set by State
	Tobacco Warehouses	\$50.00		Set by State
	Topless/Adult Live Entertainment	\$100.00		prior to 2000
	Trailer Dealer	\$25.00		Set by State
	Undertaker/Coffin Retailer	\$50.00		Set by State
	Visual Shows	\$25.00 per machine		prior to 2000
	Video Stores	\$25.00		Set by State
Fire & Emergency Mana	· •			
	Exit Violation	\$500.00 for the first offense, \$1,000 for each subsequent offense in the period of a year		1995
	Code Violation	\$100.00 for the first offense, \$250.00 for the second offense, \$500.00 for each subsequent offense in the period of a year		1995

Description		Current Fee	Proposed Established FY05 or Last Changes Changed
	Fire Inspection Fees		
	Annual Inspections:		
	Assembly (100-999 people; A-1, A-2, A-3, A-4, A-5)	Up to 1,000 occupants \$50	2004
	Assembly (1,000 people or more; A-1, A-2, A-3, A-4, A-5)	Over 1,000 occupants \$100	2004
	Factory/Industrial:		
	Up to 2,500 sq. ft. \$50	Up to 2,500 sq. ft. \$50	2004
	2,501 - 10,000 sq. ft. \$75	2,501 - 10,000 sq. ft. \$75	2004
	over 10,000 sq. ft. \$100	over 10,000 sq. ft. \$100	2004
•	Educational:		
	Day Cares	Up to 16 kids \$50	2004
	Day Cares	over 16 kids \$75	2004
	Public and Private Schools (Inspected every six months)	Up to 10,000 sq. ft. \$50	2004
	Public and Private Schools (Inspected every six months)	Over 10,000 sq. ft. \$100	2004
•	Hazardous:		
	Up to 2,500 sq. ft. \$50	Up to 2,500 sq. ft. \$50	2004
	2,501 - 10,000 sq. ft. \$75	2,501 - 10,000 sq. ft. \$75	2004
	over 10,000 sq. ft. \$100	over 10,000 sq. ft. \$100	2004
	Institutional:		
	Nursing Home	5 or fewer occupants \$50	2004
	Nursing Home	6-16 occupants \$75	2004
	Nursing Home	Over 16 \$100	2004
	Hospital, Mental Health Facility	Up to 10,000 sq. ft. \$200	2004
	Hospital, Mental Health Facility	Over 10,000 sq ft. \$400	2004
	Jail	Up to 10,000 sq. ft. \$200	2004
	Jail	Over 10,000 sq ft. \$400	2004
	Detox Center	Up to 10,000 sq. ft. \$200	2004
	Detox Center	Over 10,000 sq ft. \$400	2004

Description	Current Fee	Proposed FY05 Changes	Established or Last Changed
High-Rise	\$75.00		2004
Residential:	******		
Group home	up to 16 occupants \$50		2004
Group home	over 16 \$75		2004
Apartments, Hotels, Dorms	1-10 units \$50		2004
Apartments, Hotels, Dorms	11-20 units \$75		2004
Apartments, Hotels, Dorms	21-40 units \$100		2004
Apartments, Hotels, Dorms	41-100 units \$125		2004
Apartments, Hotels, Dorms	over 100 units \$200		2004
Foster Home	\$50 each visit		2004
3-Year Inspection Fee:			
Business, Mercantile:			
Up to 2500 sq. ft. \$50	Up to 2500 sq. ft.		2004
2501-10,000 sq. ft. \$75	\$50 2501-10,000 sq. ft.		2004
over 10,001 sq. ft. \$100	\$75 over 10,001 sq. ft.		2004
	\$100		
Storage:			
Up to 2,500 sq. ft. \$50	Up to 2,500 sq. ft. \$50		2004
2,501 - 10,000 sq. ft. \$75	2,501 - 10,000 sq. ft. \$75		2004
over 10,000 sq. ft. \$100	over 10,000 sq. ft. \$100		2004
Church/Synagogue	\$50.00		2004
Additional Inspections:			
A.L.E.	\$50 each visit		2004
Tank Removal/Installation	\$50 per tank		2004
Tent Permit	\$50 per visit		2004
Commercial Burning Permit	\$50.00		1992
Flow Test	\$200.00		2004
Fireworks Permit	\$250.00		2004
Miscellaneous (Group U):			
Up to 2,500 sq. ft. \$50	Up to 2,500 sq. ft. \$50		2004
2,501 - 10,000 sq. ft. \$75	2,501 - 10,000 sq. ft. \$75		2004
over 10,000 sq. ft. \$100	over 10,000 sq. ft. \$100		2004

Description		Current Fee	Proposed Established FY05 or Last Changes Changed
	Courtesy inspections	\$50.00	2004
	Witness tank pipe test	\$50.00	2004
	Amusement Buildings	\$50.00	2004
	Carnival and fair	\$50.00	2004
	Covered mall bldg. Displays	\$50.00	2004
	Exhibits/trade show	\$50.00	2004
	LP or gas equip. in assemble	\$50.00	2004
	Circus tent	\$250.00	2004
	Reinspection fee	\$50 per visit	2004
	Fumigation	\$50.00	2004
	Plans review	\$50 + .02/sq. ft.	2004
	Explosives	\$250.00	2004
	Private fire hydrants/valves	\$50.00	2004
	Upfit	\$50.00	2004
	Flammable or combustible liquids:	\$2 5.55	
	Install or remove or abandon tanks (per tank)	\$50.00	2004
	Witness pipe test	\$50.00	2004
	Operate tank vehicles, plants, terminals, fuel dispensing stations or similar where fla/comb liquids are used, stored, processed, transported	\$50.00	2004
	To change type contents in tank which poses greater risk than currently stored-per tank	\$50.00	2004
	To process manufactured blend or refine flam/com liquids	\$50.00	2004
	To engage in dispensing or utilize a site for dispensing liquid fuels to motor vehicles or from tank vehicles at commercial industrial, governmental or manufacturing establishments.	\$50.00	2004
	Fire Protection Testing:		
	Witness fire protection equipment testing.	First test \$50	2004
	Witness fire protection equipment testing.	Each subsequent test \$100	2004
	Training Facility Fees		
	FAR-1 One-Day Training	\$150.00 per person	1993
	Recurrent Three-Day Training	\$330.00 per person	1993
	Out of State Training Registration Fee	\$55.00 per person	1993
	Refueling Course	\$65.00 per person	1993
	Industry	\$100.00 per burn	1993
	•	*	

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Hazardous Material Protection Fee			
	Haz-Mat Unit Response	\$355.00 per hour		1992
	Haz-Mat Battalion Commander Response	\$50.00 per hour		2004
	Engine Company Response	\$175.00 per engine per hour		2004
	Truck Company Response	\$175.00 per engine per hour		2004
	Rescue Company	\$150.00 per engine per hour		2004
	Fire Suppression Battalion Commander Response	\$50.00 per hour		2004
	Material, Equipment, and Long Distance	Replacement Cost		1992
	Recalled Personnel	Time and half of the hourly salary of recalled personnel		1992
	Basic Risk Assessment (1-30 hazardous materials)	Discontinued Service		2004
	Basic Risk Assessment (30+ hazardous materials)	Discontinued Service		2004
	Processing Federal Haz-Mat Tier II Report	\$4.00	,	1992
	Air Monitoring	\$107.00		1992
Inspections	Privilege Licenses (Inspections)			
	Brick/Cement Block Manufacturer	\$35.00		2002 or prior
	Demolition Contractor	\$37.50		2002 or prior
	Electrical Contractor	\$50.00		Set by State
	Fire Sprinkler Contractor	\$50.00		2002 or prior
	General Contractor	\$10.00		Set by State
	Insulation Contractor	\$50.00		2002 or prior
	Maintenance of Heat/AC	\$7.50		2002 or prio
	Mechanical Contractor	\$50.00		Set by State
	Moving Contractor	\$10.00		2002 or prior
	Plumbing Contractor	\$50.00		Set by State
	Refrigeration Contractor	\$17.50 \$25.00		2002 or prior 2002 or prior
	Roofing Contractor	\$25.00 \$15.00		2002 or prior
	Sand and Gravel Dealer	\$10.00 \$10.00		2002 or prior
•	Sanding/Refinishing of Floors Sheet Metal Contractor	\$15.00		2002 or prior
	Sign Contractor	\$35.00		2002 or prior
	Taxicab	\$15.00		2002 or prior
	ιαλισαυ	410.00		2002 or prior

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Inspections Citations			
	Abandoned Vehicle Violation	\$250.00 per day		2002 or prior
	Solid Waste Violation (Trash or overgrown lot)	\$100.00 per day		1995
	Taxicab Violation	\$250.00 per day		2002 or prior
	Trailer/Mobile Home Violation	\$50.00 per day		2002 or prior
	Substandard Housing Violation	\$50.00 per day		2002 or prior
	Animal and Fowl Violation	\$100, \$200, or \$300 per day		2002 or prior
•	Zoning Violation	\$100.00 per day		2002 or prior
	Landscape Standard Violation	\$50.00 per day		2002 or prior
	Water Supply Violation	\$500.00 per day		2002 or prior
	Advertising Violation	\$500.00 per day		
·	Building Permits	•		
	Building Value: \$0.00-1,000.00	\$20.00		2002
	Building Value: \$1,001.00-2,500.00	\$40.00		2002
	Building Value: \$2,501.00-5,000.00	\$50.00		2002
	Building Value: \$5,001.00-10,000.00	\$60.00		2002
	Building Value: \$10,001.00-15,000.00	\$75.00		2002
	Building Value: \$15,001.00-20,000.00	\$90.00		2002
	Building Value: \$20,001.00-25,000.00	\$105.00		2002
	Building Value: \$25,001.00-30,000.00	\$120.00		2002
	Building Value: \$30,001.00-35,000.00	\$135.00		2002
	Building Value: \$35,001.00-40,000.00	\$150.00		2002
	Building Value: \$40,001.00-45,000.00	\$165.00		2002
	Building Value: \$45,001.00-50,000.00	\$180.00		2002
	Building Value: \$50,001 and above	\$4 per \$1,000		2002
	Extra Inspections	\$30.00		2002
	Electrical Permits			
	Residential thru 200A	\$20.00		2002
	Residential over 200A	\$25.00		2002
	Commercial thru 800A	\$50.00		2002
	Commercial over 800A	\$75.00		2002
	Separately Derived Systems	\$30.00		2002
	Mobile Home Services or Feeders	\$25.00		2002
	New or Replacement Pedestal	\$25.00		2002
	Outlet Installation	0.4 per outlet		2002
		•		
	Temporary Pole	\$25.00		2002
	Furnace, Condensing Units, Air Handlers, etc., Baseboard, Unit Heater	\$12.00		2002 ,
	Appliances	\$8.00		2002
	Motor (1HP-5HP)	\$8.00		2002
	Motor (5HP-25HP)	\$10.00		2002
	Motor (25HP-50HP)	\$12.00		2002
	Motor (50 or more HP)	\$20.00		2002
	Commercial Motor Control Units thru 800A	\$40.00		2002
	Commercial Motor Control Units over 800A	\$60.00		2002

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Electric Sign Connection	\$25.00		2002
	Electric Sign (circuit only)	\$6.00		2002
	Fire Alarm System (low voltage)	\$30.00		2002
	Other Low Voltage Systems	\$30.00		2002
	Gasoline/LP Dispenser	\$12.00		2002
	Inspection for Power Reconnection (When disconnected in excess of 6 months)	\$20.00		2002
	Outside Commercial Pole Lights	\$4.00 each		2002
	Swimming Pool Bonding and Grounding	\$20.00		2002
	Swimming Pool Equipment	\$8.00		2002
	(motors, heaters, covers)			
,	Minimum Fee	\$20.00		2002
	Extra Inspections	\$30.00		2002
	Mechanical Permits			
	Residential Heat or AC	\$45.00 for the first unit, \$25.00 for each additional unit plus		2002
		total BTU listing multiplied by .0001		
	Commercial Heat or AC	\$50.00 for the first unit, \$35.00 for each additional unit plus total BTU listing multiplied by .0002		2002
	Commercial Hood/Canopy over Cooking Equipment	\$50.00		2002
	Floor Furnaces, Unit Heaters, etc.	\$25.00		2002
	Commercial Refrigeration	\$50.00 for the first unit, \$35.00 for each additional unit plus total BTU listing multiplied by .0002		2002
	Gas Piping	\$20.00		2002
	Each Additional Unit	\$5.00		2002
	Each LP Tank and Piping	\$20.00		2002
	Duct Extensions and Alterations	\$20.00		2002
	Commercial Exhaust and Duct System	\$5.00		2002
	Minimum Fee	\$20.00		2002
	Minimum Fee	\$21.00		2003
	Extra Inspections Fire Sprinkler Permits	\$30.00		2002
	Fixtures, each sprinkler head	\$1.00		2002
	Tap Connection (Fire Sprinkler System)	\$20.00		2002

Description		. Current Fee	Proposed FY05 Changes	Established or Last Changed
	Division Downits			
	Plumbing Permits			
	Trapped Fixtures, Water Heaters, etc. Sewer Connection	\$6.00 \$20.00 each building		2002 2002
		sewer or sewer tap		
	Water Piping	\$20.00 each water service line, irrigation, and fire sprinkler main		2002
	Minimum Fee			2002
		\$20.00		2002
	Extra Inspections	\$30.00		2002
	Miscellaneous Inspections			
	Demolition Permit	Same fee structure as Building Permits		2002
	Asbestos Removal	Same fee structure as Building Permits		2002
	Sign Placement	Same fee structure as Building Permits		2002
	Insulation	Same fee structure as Building Permits		2002
	General Inspection	\$25.00 per trade		2002
	Daycare Inspections	\$100.00		2002
•	Flood Plain and Zoning Inspections	\$25.00		2002
	Mobile Home Placements	\$50.00		2002
	Administrative Fee	See Solid Waste		
	Lot Cleaning	Based on contract	:	2002
	Yard Sale Permits	\$5.00	:	2002 [.]
	Homeowner Recovery Fee Taxicab Permits	\$10.00	;	2003
	Taxi Driver Permit	#7 0.00		• • • •
		\$20.00		2003
	Change of Address	\$15.00		2003
	Change of Address Change of Vehicle	\$5.00		2003
	Lost Drivers Permit	\$20.00		2003
	Quarterly Inspection	\$15.00		2003
	· · · · · · · · · · · · · · · · · · ·	\$50.00		2003
	Franchise Application	\$25.00	2	2003
anning	Subdivision Fee			
	Subdivision Reviews:			
		#100 00		004
	1 to 5 lots	\$100.00		004
	6 lots or more	\$200.00		004
	Revisions or Extensions	\$50.00		004
	Finals	\$50.00	2	004

Description	Current Fee	Proposed FY05 Changes	Established or Last Changed
Board of Adjustment Hearing Fee	\$200.00		2004
Zoning and Subdivision Ordinance Book Fee	\$10.00		1990
Rezoning Fees R15	\$200 (less than 2 acres), \$300 (2 acres or more)		2004
R10	\$200 (less than 2 acres), \$300 (2 acres or more)		2004
R6	\$200 (less than 2 acres), \$300 (2 acres or more)		2004
R5A	\$200 (less than 2 acres), \$300 (2 acres or more)		2004
R5	\$200 (less than 2 acres), \$300 (2 acres or more)		2004
PND	\$200 (less than 2 acres), \$300 (2 acres or more)		2004
P1	\$400 (less than 2 acres), \$600 (2 acres or more)		2004
P2	\$400 (less than 2 acres), \$600 (2 acres or more)		2004
P4	\$400 (less than 2 acres), \$600 (2 acres or more)		2004
C1A	\$400 (less than 2 acres), \$600 (2 acres or more)		2004
C1	\$400 (less than 2 acres), \$600 (2 acres or more)		2004
C1P	\$400 (less than 2 acres), \$600 (2 acres or more)		2004
C2	\$400 (less than 2 acres), \$600 (2 acres or more)		2004

Description		Current Fee	Proposed Establishe FY05 or Last Changes Changed
	C2S	\$400 (less than 2 acres), \$600 (2 acres or more)	2004
	C2P	\$400 (less than 2 acres), \$600 (2 acres or more)	2004
	C3	\$400 (less than 2 acres), \$600 (2 acres or more)	2004
	M1	\$400 (less than 2 acres), \$600 (2 acres or more)	2004
	M2	\$400 (less than 2 acres), \$600 (2 acres or more)	2004
	МНО	\$200 (less than 2 acres), \$300 (2 acres or more)	2004
	MHPD	\$200 (less than 2 acres), \$300 (2 acres or more)	2004
	HD	\$400 (less than 2 acres), \$600 (2 acres or more)	2004
	Special Use Permit	•	
	Residential	\$400.00	2004
	Professional, commercial, and Industrial	\$800.00	2004
	Open Space Fee	Variable	1996
Police			
	Code Violations	•	
	Residential Noise Violation	\$100.00	1993
	Barking Dog Violation	\$100.00	1984
	Noise from Radios, Loudspeakers, etc. Violation	\$100.00	1993
	Street Numbering Violation	\$50.00	1990
	Police False Alarm Fee	After the 6th false alarm, the next 7 to 10 alarms are \$30.00 each, the next 11 to 14 alarms are \$60.00 each, and 15 alarms and over are \$100.00 each	1994

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	IDB Photo Reports	\$5 for 8"x10", \$2.50 for 5"x7"		2000
	Wrecker Fees			
	Wrecker Inspection Fee Wrecker Rotation Fee	\$25.00 \$5 per tow		2001 2001
	Officer Fees	Variable		2002
Recreation				
	Athletic Programs			
	Adult Athletic Program	\$15 per participant for adult athletic programs		2004
	Adult Open Play Athletics	\$2.00		2004
	Adult Softball Team Fee (1 night per week league)	\$350.00		2004
	Adult Softball Team Fee (spring league - 2 nights per week)	\$450.00		2004
	Adult Softball Team Fee (fall league - 2 nights per week)	\$350.00		2004
	Adult Basketball Team Fee	\$450.00		2004
	Youth Baseball, Basketball, or Soccer	\$20.00		1999
	Youth Football	\$25.00		1999
	Recreation Center Rentals			
	Program Room Rental (nonprofit organizations)	\$50.00 up to 4 hours plus \$15.00 each additional hour up to 8 hours maximum		1999 or prior
	Large Room Rental (nonprofit organizations)	\$100.00 up to 4 hours plus \$25.00 each additional hour up to 8 hour maximum		1999 or prior
	Gym Rental (nonprofit organizations)	\$200.00 up to 4 hours, \$50.00 each additional hour; if event requires floor covering \$300 up to 4 hours, \$50 each additional hour		1999

Fee Schedule

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Custodial Setup/Breakdown/Clean-Up	\$25.00 per hour		1999
	Program Room Rental (profit organizations)	Double nonprofit fees plus 15% of gross		1999 or prior
	Large Room Rental (profit organizations)	Double nonprofit fees plus 15% of gross		1999 or prior
	Sunday or Legal Holiday use (profit organizations)	\$50.00		1999 or prior
	Park Rental Fees			
	Ball Field Rental	\$250.00 deposit plus \$175.00 per day or \$250.00 plus \$35.00 up to fours hours, \$50.00 over four hours		1999
	Outdoor Basketball Court	\$35.00 (up to four hours); \$50.00 (over four hours)		1999
	Veteran's Park Complex	\$500.00 per day plus \$500.00 deposit		1995 or prior
	Tokay Park Complex	\$175.00 per day plus \$250.00 deposit		1999
	Tunale	\$750.00 per day		1999
	Track Cross Creek Park Rental	\$100.00 (1-4 hours), \$25.00 each additional hour		1999
	Eastside Park Shelter	\$40.00 (1-4 hours), \$70.00 over four hours		2004
	Honeycutt Park Shelter	\$40.00 (1-4 hours), \$70.00 over 4 hours		1999
	Martin Luther King Park	\$40.00 (1-4 hours), \$70.00 over four hours	·	1999
	Mazarick Building	\$50.00 (1-4 hours), 15.00 each additional hour plus \$150.00 deposit		1999
	Mazarick Shelter #1	\$60.00 (1-4 hours), \$110 over 4 hours		1999
	Mazarick Shelter #2, #3	\$40.00 (1-4 hours), \$70.00 over four hours		1999

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
	Rowan Park/Bandshell	\$150.00 per day plus \$150.00 deposit		1995 or prior
	Seabrook Shelter	\$40.00 (1-4 hours), \$70.00 over four hours		1999
	Spivey Shelter	\$40.00 (1-4 hours), \$70.00 over four hours		1999
	Mobile Stage (nonprofit organizations)	\$400.00 (1-8 hours), \$50.00 each additional hour plus \$500.00 deposit		1995 or prior
	Mobile Stage (profit organizations)	Double nonprofit fees plus 15% of gross plus \$500.00 deposit		1995 or prior
	Boating	\$2.00 per hour, \$5.00 per half day, \$10.00 per day		1998
	Camping Fees (organized groups)	\$1.00 per person, \$25.00 minimum		1995 or prior
	Family Campsite Swimming Pool Fees	\$10.00 per night		1995 or prior
	Swimming Lessons Pool Entry Fee	\$15.00 \$2.00 for adults, \$1.00 for children		2002 or prior 1995 or prior
	Pool Rental	\$175.00 plus current rate of payment for lifeguards		1999
	Tennis Fees			
	Tennis Lessons Courts	Variable \$150.00 deposit		1995 or prior 1991
	Senior Programs / Leisure Activities			
	Leisure Activities	Variable		1995 or prior
	After-School Program without transportation provided	\$60.00		2002
	Late Registration for Sports Programs	\$5.00		2001
	Athletic Protest Fee	\$25.00		2002
	Concessions	Variable		2002 or prior

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
Solid Waste				
	Dead Animal Disposal Fee			
	Small Dead Animal Disposal	Discontinue service		2004
	Backdoor Pickup Fee (paid)			
	Paid Backdoor Pickup (Moratorium on Adding customers)	\$26.00		2002 or prior
	Handicap Backdoor Pickup	Free		2002 or prior
	Administrative Fee (Illegal Dumping)	\$75.00		1986 or prior
Parking				
	Parking Fines			
	Loading Zone Violation	\$25.00		1986 or prior
	Traffic Obstruction Violation	\$25.00		1986 or prior
	No Parking Zone Violation	\$25.00		1986 or prior
	Fire Lane Violation	\$100.00		1986 or prior
	Handicapped Violation	\$250.00		2000
	Prohibited Parking Violation	\$25.00		1986 or prior
	Curb to Sidewalk Violation	\$25.00		1986 or prior
	Backed to Curb Violation	\$5.00		1986 or prior
	Left to Curb Violation	\$25.00		1986 or prior
	Within Lines Violation	\$5.00		1986 or prior
	Fire Hydrant Violation	\$25.00		1986 or prior
	Overtime Violation (Street)	\$5.00	•	1986 or prior
	Overtime Violation (Lots)	\$5.00		1999
	Repeat Overtime Violation	\$1.00		1986 or prior
	City Hall Lot Violation	\$5.00		1986 or prior
	Amtrak Lot Violation	\$5.00		1986 or prior
	Late Payment Penalty	\$25.00		1999
	Judgment Fees	\$50.00		2002 or prior
Storm Water				
	Stormwater Fee			
	Single Family	\$1.00 per month		1995
	Non-Single Family	\$1.00 per month per 2266 square feet of impervious surfaces		1995

Description		Current Fee	Proposed FY05 Changes	Established or Last Changed
Transit				
	Bus			
	Adult Bus Fare	\$0.75		1994
	Adult Transfer	\$0.10		1994
•	Adult 10-ride Pass	\$6.75		1994
	Adult Monthly Pass	\$27.00		1994
	Student Pass	\$22.50		1994
	Discount Bus Fare (Elderly and Disabled)	\$0.35		1994
	Discount Transfer (Elderly and Disabled)	\$0.05		1994
	Discount 10-ride Pass (Elderly and Disabled)	, \$3.40		1994
	Discount Monthly Pass (Elderly and Disabled)	\$13.50		1994
	ADA Demand Response Fare	\$1.50		1994
	Rolling One Day Pass	\$3.00		2003 or prior
	Rolling 3 Day Half-Fare Rolling Pass	\$3.50		2003 or prior
	Rolling 3 Day Rolling Pass	\$6.75		2003 or prior
	Rolling 30 Day Half-Fare Rolling Pass	\$11.70		2003 or prior
	Rolling 30 Day Rolling Pass	\$27.00		2003 or prior
	Rolling 30 Day Student Pass	\$22.50		2003 or prior
	STR Ride 1 Ride Pass	\$0.75		2003 or prior
	STR Ride Regular 10 Ride pass	\$6.75		2003 or prior
	STR Ride ADA 10 Ride pass	\$13.50		2003 or prior
	STR Ride ADA 20 Ride Pass	\$27.00		2003 or prior
	STR Ride E&H 10 Ride Pass	\$6.75		2003 or prior
	Advertising Space			
	King Sign (bus exterior)	\$5.27 per day		2000
	Queen Sign (bus exterior)	\$4.20 per day		2000
	Rear Sign	\$5.06 per day		2000
	Rear Quarter Sign	\$5.06 per day		2000
	Interior Banner	\$1.00 per day		2000
	King Sign (van exterior)	\$1.73 per day		2000
	Queen Sign (van exterior)	\$1.44 per day		2000
	Bus Wrap (bus exterior)	\$1,200 per month		2000
	Van Wrap (van exterior)	\$600 per month		2000

		Actual 2000-01	Actual 2001-02	Actual 2002-03	Budget 2003-04	Requested 2004-05	Recommended 2004-05	Adopted 2004-05
General Fund	i							
Mayor and C								
	Full-Time	2	2	2	2	2	. 2	2
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	1	1	1	1	1	1
City Attorney	y		,					
	Full-Time	5	5	5	5	6	6	6
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	0	0	0	0	0	0
City Manage	r							
, 3	Full-Time	9	9	9	9	10	10	10
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	0	0	0	0	0	0
Support Serv	rices							
	Full-Time	24	25	22	22	21	21	21
	Part-Time	0	0	1	1	2	2	2
	Temporary	1	0	0	0	0	0	0
Finance	,							
•	Full-Time	23	22	22	20	22	22	22
	Part-Time	0	1	1	1	0	0	0
	Temporary	0	0	0	0	0	0	0
Parks & Rec								
	Full-Time	116	112	90	96	104	104	104
	Part-Time	0	0	0	0	0	0	0
	Temporary	63	88	88	88	108	108	108
Administrati	ve Services							
	Full-Time	0	0	0	0	0	0	0
	Part-Time	0	0 .	0	0	0	0	0
	Temporary	0	0	0	0	0	0	0
Police								
	Full-Time	386	385	442	438	506	502	502
	Part-Time	1	1	2	2	2	2	2
	Temporary	0	1	1	1	2	2	2
Fire								
	Full-Time	234	238	205	204	255	255	255
	Part-Time	0	0	0	1	0	0	0
	Temporary	0	0	0	0	0	0	0
Inspections								
	Full-Time	28	30	30	30	40	40	40
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	0	0	0	0	0	0

	Actual 2000-01	Actual 2001-02	Actual 2002-03	Budget 2003-04	Requested 2004-05	Recommended 2004-05	Adopted 2004-05
General Fund Cont.							
Planning				_	_	-	-
Full-Time	7	7	7	7	7	7	7
Part-Time	0	0	0	0	0	0 0	0 0
Temporary	0	0	0	0	0	U	U
Solid Waste Management							
Full-Time	64	66	65	53	74	74	74
Part-Time	0	0	0	0	0	0	0
Temporary	0	0	0	0	0	0	0
Community Development							
Full-Time	2	2	2	1	1	1	. 1
Part-Time	. 0	0	0	0	0 .	0	0
Temporary	0	0	0	0	0	0	0
Human Relations							
Full-Time	4	4	4	4	4	4	4
Part-Time	0	0	0	0	. 0	0	0
Temporary	0	0	0	0	0	0	0
Engineering & Maintenan	CO						•
Full-Time	133	103	113	115	139	139	139
Part-Time	0	0	0	0	0	0	0
Temporary	0	5	5	5	5	5	5
Recreation/Community Fa	cilities						
Full-Time	0	0	0	0	0	0	0
Part-Time	0	0	0	0	0	0	0
Temporary	0	0	0	0	0	0	0
Total General Fund							
Full-Time	1037	1010	1018	1006	1191	1187	1187
Part-Time	1	2	4	5	4	4	4
Temporary	64	95	95	95	116	116	116
•							
Parking Fund	100						
Engineering & Maintenan Full-Time	2	0	0	0	0	0	0
Part-Time	0	0	0	0	0	0	0
Temporary	0	0	0	0	0	0	0
Recreation/Community Fa		0	0	0	0	0	0
Full-Time	0	0 0	0	0	0	0	0
Part-Time	0	0	0	0	0	0	0
Temporary	0	U	U	U	U	ŭ	v
Storm Water Fund							
Engineering & Maintenar						0.1	01
Full-Time	25	26	27	26	29	21	21
Part-Time	0	0	0	0	0	0	0
Temporary	0	0	0	0	0	0	0

		Actual 2000-01	Actual 2001-02	Actual 2002-03	Budget 2003-04	Requested 2004-05	Recommended 2004-05	Adopted 2004-05
Storm Water	Fund Cont.							
Recreation/C	ommunity Fac	ilities						
	Full-Time	0	0	0	0	0	0	0
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	0	0	0	0	0	0
Solid Waste N	Management							
	Full-Time	0	Ò	3	3	0	0	0
1	Part-Time	0	0	0	0	0	0	0
	Temporary	0	0	0	0	0	0	0
Enhanced 913								
Fire/Emerger	ncy Mgmt							
J	Full-Time	10	10	14	0	0	0	0
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	0	0	0	0	0	0
Police	T	-	-					
	Full-Time	0	0	0	14	24	20	20
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	0	0	0	0	0	0
Special Rever		· ·	-	_				
Community I								
	Full-Time	10	10	10	10	10	10	10
	Part-Time	1	1	1	4	4	4	4
	Temporary	0	0	0	0	0	0	0
Police - Gran	t funded Posit	ions						
	Full-Time	1	1	2	3	3	3	3
	Part-Time	0	0	0	1	1	1	1
	Temporary	3	3	2	1	1	1	1
Risk Manage	ment Fund							
Risk Manage	ment							
	Full-Time	6	6	5	5	5	5	5
	Part-Time	0	0	1	1	1	1	1
	Temporary	0	0	0	0	0	0	0
Transit Fund								
Transit								
a i ansit	Full-Time	68	65	65	65	65	59	59
	Part-Time	0	0	0	0	0	0	0
	Temporary	18	18	18	18	18	18	18
Airport Fund			= =		, -	-	•	
Airport	•							
	Full-Time	20	19	19	16	16	16	16
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	Õ	0	Ö	Ö	0	0
Fire	I or mr J	·	-	•				
- ** *	Full-Time	9	9	6	6	6	6	6
	Part-Time	Ó	Ó	0	0	0	0	0
	Temporary	0	0	0	0	0	. 0	0
		-	-	•				

		Actual 2000-01	Actual 2001-02	Actual 2002-03	Budget 2003-04	Requested 2004-05	Recommended 2004-05	Adopted 2004-05
Fleet Mainte	enance Fund				•			
Fleet Maint	enance							
	Full-Time	27	26	31	31	33	33	33
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	0	0	, 0	0	0	0
Finance			٠			_	•	. •
	Full-Time	5	5	0	0	0	0	0
	Part-Time	0	0	0	0	0	0	0
	Temporary	0	. 0	0	0	0	0	0
Total All Fu	ınds							10.00
	Full-Time	1220	1187	1200	1185	1382	1360	1360
	Part-Time	2	3	6	11	10	10	10
	Temporary	85	116	115	114	135	135	135

Mayor and Council	
Administrative Secretary	1
Public Information Coordinator	1
Total	
City Attorney	
Assistant City Attorney	2
City Attorney	
Legal Secretary	1
Office Assistant III	
Office Administrator	
Total	
~ · · · · · · · · · · · · · · · · · · ·	0
City Manager	
Assistant to the City Manager/Customer Focus	1
Assistant to the City Manager/Organizational Development and Training	
City Manager	
Assistant City Manager	
Director of Special Projects	
Executive Assistant	
Office Assistant II	
Training & Development Specialist	
Total	10
Support Services	
	1
Chief Officer/Support Services	
Desktop Publishing Specialist	
GIS Technician	
Human Resources Analyst	
Human Resources Specialist	
Network Administrator	
Office Assistant II	
Printer	
Programmer Analyst	
Secretary	
Senior Printer	
Senior Systems Support Specialist	
Senior Executive for Strategic Initiatives	
Systems Support Manager	
Systems Support Specialist	
Total	21
Finance	
Accounting Clerk	7
Accountant	
Buyer	
Cash Manager	
Chief Financial Officer	
Financial Analyst	
Financial Planning Manager	1

Finance – (cont.)	1
Internal Auditor	l
Office Assistant II	1
Senior Accounting Clerk	2
Senior Purchasing Technician	
Total	22
Parks & Recreation	1
Analyst	
Assistant Recreation Center Supervisor	13
Athletic Program Coordinator	
Brick/Concrete Mason	
Community Relations Coordinator	
Crew Leader	ر 1
Crew Supervisor	
Custodian	ð
Equipment Operator I	
Equipment Operator II	
Landscape Supervisor	
Landscape Technician	
Landscape Worker	ئ
Maintenance Worker	13
Office Assistant II	
Park Ranger	2
Park Ranger Supervisor	l
Parks Supervisor	l
Parks Superintendent	l
Quality Control Technician	l
Recreation Center Supervisor	15
Recreation Supervisor	2
Safety/Training Coordinator	1
Senior Skilled Trades Technician	3
Senior Tree Care Technician	l
Skilled Trades Technician	l
Tree Care Technician	1
Turf Technician	
Total	
Police	
Tonce	
General Fund	
Administrative Secretary	1
Assistant Police Chief/Operations	l
Assistant Police Chief/Services	1
Assistant Police Chief/Executive Office	1
Budget Analyst	
Communications Manager	l
Communications Supervisor	4
Communications Technician	1

Police - General Fund (cont.)

Community Relations Specialist	••••
Crime Analyst	
Crime Analyst Supervisor	
Crime Prevention Specialist	
Custodian	
Forensic Supervisor	
Forensic Technician	10
Forensic Photograph Technician	
Installation Technician	
Latent Print Examiner	
Network Administrator	
Office Assistant II	
Office Assistant III	
Paralegal II	
Planner II	
Police Attorney	
Police Captain	
Chief of Police	
Police Lieutenant	
Police Officer	
Police Records Clerk	
Police Records Supervisor	
Police Sergeant	
Police Training Coordinator	
Property and Evidence Technician	
Public Safety Dispatcher I	
Public Safety Dispatcher II	
Secretary	
Senior Systems Support Specialist	
Service Coordinator	
Stable Assistant	
Supply Custodian	
Systems Support Specialist	
Victim Advocate	
Special Revenue Fund	
Juvenile Program Coordinator	1
Operation Cease Fire Program Coordinator	
Office Assistant I	1
	4
E-911 Fund	
Enhanced 911 Coordinator	1
Office Assistant II	
Public Safety Call Taker	
· ·	525

Fire & Emergency Management

General Fund	_
Assistant Fire Chief	,
Deputy Fire Chief	,]
Fire Battalion Commander	11
Fire Captain	40
Chief Officer for Fire & Emergency Management	, J
Firefighter	36
Fire Inspector	. (
Fire Lieutenant	47
Office Assistant I	. 2
Office Assistant II	. 1
Office Supervisor	. 1
Airport Fund	_
Fire Captain	ر ر
Firefighter	. 3
Total	6J
<u>Inspections</u>	1
Administrative Secretary	. J 1
Assistant Inspections Director	. ا ر
Building Inspector	2. د
Code Enforcement Administrator (Zoning)	. :
Code Enforcement Administrator (Housing)	. (
Electrical Inspector	. 4
Fire Inspector	, J 1
Inspections Director	, J
Mechanical Inspector	۷.
Office Assistant II	. د
Plumbing Inspector	. 4
Senior Building Inspector	. 1
Senior Code Enforcement Administrator (Housing)	
Senior Code Enforcement Administrator (Zoning)	,]
Senior Electrical Inspector	, J
Senior Mechanical Inspector	, J
Senior Plumbing Inspector	, j
Total	4(
<u>Planning</u>	
Chief Planning Officer	. J
Historical Properties Manager	
Office Assistant II	. 1
Planner II	. 2
Planning Services Manager	.]
Planning Technician	. 1
Total	. 7

Solid Waste Management	
General Fund	
Analyst	1
Chief Officer for Fleet & Solid Waste Management	
Equipment Operator I	
Equipment Operator II	14
Equipment Operator III	
Maintenance Worker	
Office Assistant I	
Office Assistant II	
Personnel Technician	
Solid Waste Superintendent	1
Solid Waste Supervisor	7
Solid Waste Collector	. 11
Tille of B.C. State of the Stat	
Fleet Maintenance Fund	~
Automotive Technician I	
Automotive Technician II	
Automotive Technician Supervisor	
Fleet Maintenance Superintendent	1
Office Assistant II	
Parts Specialist	3
Quality Control Technician	1
Senior Automotive Technician	
Tire Repair Specialist	
Warehouse Supervisor	
Welder/Mechanic	
Total	
Human Relations	
Human Relations Specialist	2
Human Relations Director	
Office Assistant II	
Total	
<u> </u>	
Community Development	
General Fund	
Administrative Secretary	. 1
Special Revenue Fund	
Community Development Program Analyst	. 2
Community Relations Specialist	
Housing Program Specialist	
Interim Community Development Director	. I
Neighborhood Resource Assistant	
Neighborhood Resource Coordinator	
Office Assistant II	
Senior Housing Program Specialist	. 1
Total	11

Kisk Management	1
Claims Adjuster	. 1
Occupational Health Nurse	. 1
Office Assistant II	. 1
Risk Management Director	. 1
Safety Officer	. ا
Total	. 3
Transit	1
Analyst	1
Assistant Transit Director	
Automotive Service Aide	. 2
Automotive Technician II	. ٦
Automotive Technician Supervisor	. 1
Custodian	. 1
Office Assistant I	1
Office Assistant II	. I
Para-Transit Supervisor	. 1
Rideshare/Community Relations Coordinator	. 1
Senior Automotive Service Aide	. I
Senior Automotive Technician	. 1
Transit Bus Operator	34
Transit Director	1
Transit Information Specialist	. 1
Transit Operations Superintendent	. 1
Transit Supervisor	. 5
Total	59
<u>Airport</u>	1
Airport Director	. 1
Airport Maintenance Technician	. 1
Assistant Airport Director	 1
Crew Supervisor	. 1
Custodian	. 0
Equipment Operator I	. 1
Equipment Operator II	. 4
Office Assistant II	. l
Secretary	I
Senior Skilled Trades Technician	. I
Total	16
Engineering & Maintenance	
General Fund	
Administrative Secretary	. 1
Assistant Director of Operations	. 1
Assistant Director of Operations	

Engineering & Maintenance – General Fund (cont.)

Building Maintenance Superintendent	
Chief Officer for Engineering & Maintenance	
City Traffic Engineer	
Crew Leader	
Crew Supervisor	
Custodian	
Electrician I	•••
Electrician II	
Engineer I	
Engineer II	4
Engineer III	
Engineering Manager	
Engineering Inspector/Technician	···
Engineering Technician	:
Equipment Operator I	4
Equipment Operator II	. 36
Equipment Operator III	10
Landscape Architect]
Maintenance Worker	9
Office Assistant II	4
Office Supervisor	1
Paralegal II	3
Quality Control Technician	3
Real Estate Manager	
Real Estate Officer	1
Senior Engineering Inspector/Technician	1
Senior Engineering Technician	
Senior Signs and Markings Technician	1
Signs and Markings Supervisor	1
Signs and Markings Technician	6
Senior Skilled Trades Technician	
Skilled Trades Technician	4
Street Maintenance Superintendent	1
Survey Crew Worker I	
Survey Crew Worker II	. 2
Traffic Signal Technician	. 5
Traffic Signal System Analyst	. 1
Traffic Signal Maintenance Supervisor	
Traffic Signal Management Engineer	. 1
Storm Water Fund	
Crew Supervisor	. 1
Engineering Inspector/Technician	. 1
Equipment Operator II	
Equipment Operator III	
Maintenance Worker	
Office Assistant II	
Paralegal I	. 1

Engineering & Maintenance – Storm Water Fund (cont.)

Park RangerSenior Engineering Inspector/Technician	l
Skilled Trades Technician Total	
GRAND TOTAL	

	•	
Grade 105		\$17,326 - \$25,989
Automotive Service Aide		
Custodian		
Grade 106		\$18,192 - \$27,289
Neighborhood Resource Liaison		\$10,1 <i>72 - \$21,209</i>
110-6		
Grade 107	•	\$19,102 - \$28,653
Landscape Worker Maintenance Worker		
Office Assistant I		
Parts Specialist		
Senior Automotive Service Aide		
Solid Waste Collector		
Storekeeper Survey Crew Worker I		
Tire Repair Specialist		
• •	•	
Grade 108		\$20,057 - \$30,086
Equipment Operator I Printer		
Signs and Markings Technician		
Skilled Trades Technician		
Survey Crew Worker II		
Grade 109		\$21,060 - \$31,590
Brick/Concrete Mason		•
Bus Operator		
Public Safety Call Taker Service Coordinator		
Supply Custodian		
		000 440 000 450
Grade 110 Civilian Traffic Investigator		\$22,113 - \$33,170
Desktop Publishing Specialist		
Equipment Operator II		
Landscape Technician		
Office Assistant II Personnel Technician		
Police Records Clerk		
Turf Technician		
C . 1. 110		ሰዓ <i>ለ</i> ዓርር መስፈ መመረ መመር
Grade 112 Accounting Clerk		\$24,380 - \$36,570
Automotive Technician I		
Crew Leader		
Electrician I		
Equipment Operator III Office Assistant III		
Office Assistant III		

Grade 112 (cont)

\$24,380 - \$36,570

Paralegal I

Senior Signs & Marking Technician

Stable Assistant

Transit Information Specialist

Grade 113

\$25,599 - \$38,398

Automotive Technician II

Buyer

Engineering Technician

Installation Technician

Neighborhood Resource Assistant

Police Training Coordinator

Property & Evidence Technician

Public Safety Dispatcher I

Purchasing Technician

Secretary

Senior Skilled Trades Technician

Traffic Signal Technician

Tree Care Technician

Grade 115

\$28,222 - \$42,334

Administrative Secretary

Airport Maintenance Technician

Assistant Recreation Center Supervisor

Communications Technician

Crew Supervisor

Crime Prevention Specialist

Electrician II

Enhanced 911 Coordinator

Forensic Technician

Housing Program Specialist

Legal Secretary

Paralegal II

Park Ranger

Public Safety Dispatcher II

Quality Control Technician

Real Estate Officer

Senior Accounting Clerk

Senior Automotive Technician

Senior Printer

Senior Purchasing Technician

Survey Supervisor

Systems Support Specialist

Grade 117

Building Inspector

Code Enforcement Administrator (Housing)

Code Enforcement Administrator (Zoning)

\$31,116 - \$46,673

\$31,116 - \$46,673 Grade 117 (cont) Communications Supervisor Community Relations Specialist Electrical Inspector Engineering Inspector/Technician Fire Inspector Forensic Photograph Technician Graphics Designer Human Resources Specialist Latent Print Examiner Mechanical Inspector Neighborhood Resource Coordinator Planning Technician **Plumbing Inspector** Programmer Analyst Safety Officer Senior Engineering Technician Senior Systems Support Specialist Senior Tree Care Technician Victim Advocate Welder Mechanic \$34,305 - \$51,458 Grade 119 Automotive Technician Supervisor Claims Adjuster **Executive Assistant** Geographic Information Systems Technician Senior Engineering Inspector/Technician Senior Housing Program Specialist Traffic Signal Systems Analyst \$36,020 - \$54,030 Grade 120 Senior Building Inspector Senior Code Enforcement Administrator (Housing) Senior Code Enforcement Administrator (Zoning) Senior Electrical Inspector Senior Mechanical Inspector Senior Plumbing Inspector \$29,205 - \$43,808 Grade 206

Police Records Supervisor

Transit Supervisor

Ridesharing/Community Relations Coordinator

\$31,834 - \$47,750 Grade 207 Airport Maintenance Supervisor Community Relations Coordinator Juvenile Program Coordinator Landscape Supervisor Office Supervisor Para-Transit Supervisor Signs & Markings Supervisor Solid Waste Supervisor Warehouse Supervisor \$34,698 - \$52,047 Grade 208 Athletic Program Coordinator **Budget Analyst Human Relations Specialist** Operations Ceasefire Program Coordinator Parks Supervisor Planner I Recreation Center Supervisor Senior Police Records Supervisor Special Events Coordinator \$37,821 - \$56,732 Grade 209 Cash Manager Crime Analyst Forensic Supervisor Planner II Recreation Supervisor Safety/Training Coordinator Traffic Signal Maintenance Supervisor \$41,225 - \$61,837 Grade 210 Analyst **Building Maintenance Superintendent** Community Development Program Analyst Crime Analyst Supervisor Engineer I Fleet Maintenance Superintendent Graphic Services Manager Human Resources Analyst Office Administrator Park Ranger Supervisor **Public Information Coordinator** Real Estate Manager Solid Waste Superintendent Street Maintenance Superintendent

Training and Development Specialist Transit Operations Superintendent

Grade 211 Communications Manager	\$44,935 - \$67,403
Community Development Manager Engineer II	
Historical Properties Manager Internal Auditor Landscape Architect	
Network Administrator Occupational Health Nurse	
Parks Superintendent Recreation Superintendent Systems Support Manager	
Traffic Signal Management Engineer	
Grade 212 Assistant Airport Director Assistant Inspections Director	\$48,979 - \$73,469
Assistant Transit Director Engineer III	
Financial Planning Manager Planning Services Manager	
Grade 213 Assistant City Attorney	\$53,387 - \$80,082
Assistant Director of Operations City Traffic Engineer	
Engineering Manager Police Attorney	
Storm Water Services Manager	
Grade 301 Firefighter	\$26,882 - \$38,784
Grade 303 Fire Lieutenant	\$29,198 - \$43,797
	£20,004 £46,242
Grade 305 Police Officer	\$30,004 - \$46,243
Grade 307 Police Sergeant	\$36,591 - \$54,888
	#36.300 #54.505
Grade 401 Deputy Fire Marshal Fire Captain	\$36,399 - \$54,597
Grade 402 Fire Battalion Commander	\$40,735 - \$61,103

Grade 403	\$50,151 - \$75,227
Assistant Fire Chief	
	054 015 001 005
Grade 404	\$54,017 - \$81,025
Deputy Fire Chief	
Grade 405	\$41,459 - \$62,187
Police Lieutenant	,
1 office Electronant	
Grade 406	\$47,119 - \$70,679
Police Captain	
	05C CCO
Grade 407	\$56,669 - \$85,004
Assistant Police Chief/Executive Officer	
Assistant Police Chief/Operations	
Assistant Police Chief/Services	•
n d' non non d	\$48,979 - \$119,643
Executive Pay Band	ψ10 , 575 Ψ125,610
Airport Director Assistant City Manager	
Assistant City Manager/Customer Focus	
Assistant to the City Manager/Organizational Development and Training	·
Chief Financial Officer	
Chief Officer for Engineering & Maintenance	
Chief Officer for Fire & Emergency Management	
Chief Officer for Fleet & Solid Waste Management	
Chief Officer for Support Services	
Chief of Police	,
Chief Planning Officer	
Community Development Director	
Director of Special Projects	
Human Relations Director	
Inspections Director	
Risk Management Director	
Senior Executive for Strategic Initiatives	
Transit Director	

Allocate: To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes (i.e., Arts Council).

Annexation: Annexation is a change in jurisdiction from one entity to another. For example, when annexed to Fayetteville, property changes from having services such as fire, police, parks, water, sewer and zoning being provided by Cumberland County to those same services being provided by the City of Fayetteville.

Annual Budget: A budget covering a single fiscal year (July 1 - June 30).

Appropriation: A budget authorization made by the City Council to incur obligations or make expenditures for purposes listed in the budget ordinance. An appropriation is limited in amount and to the time when it may be expended.

Assessed Valuation: A value determined by the County Tax Assessor's office for real and personal property to be used as a basis for levying property taxes.

Assets: Property owned by the City that has monetary value.

Bond: A written promise to pay a specific amount of money within a specific time period, usually long-term. Bonds are typically issued to fund specific capital improvement expenditures. The City issues general obligation bonds, which require approval by voter referendum before issue and two-thirds and revenue bonds, which do not require referendum approval.

Bonds Issued: Bonds that are sold.

Budget: A financial plan that includes estimated revenues and expenditures for a fiscal year and specifies the type and level of services to be provided. The amount reflected as FY2004 Budget represents the original appropriation for that fiscal year adjusted to reflect the City reorganization that occurred during the current fiscal year. The original appropriation does not include carryover of appropriations for encumbrances and fund balance designations for specific purposes.

Budget Document: A formal document presented to the City Council containing the City's financial plan for a fiscal year. The budget document is presented in two phases—preliminary and final—the latter of which reflects the budget as adopted by the City Council.

Budget Message: A written summary of the proposed budget from the City Manager to the City Council. The message includes an explanation of important features of the budget, changes in programs or appropriation levels from previous years and recommendations of the City Manager.

Budget Ordinance: A schedule adopted by the City Council which lists revenues by source, appropriations by department or fund and levies taxes for the coming fiscal year.

Capital Assets: Items (such as vehicles, equipment and furniture) purchased by the City and have an expected life of more than one year with a value in excess of \$3,000.

Capital Project: A project expected to have a useful life greater than 10 years and an estimated total cost of \$100,000 or more. Capital projects include the construction, purchase, or major renovation of buildings, utility systems, streets, or other structures; purchase of land; major landscaping projects; and purchase of new motorized equipment.

Capital Projects Fund: A fund used to account for the acquisition or construction of major governmental capital facilities and equipment, which are not financed by other funds.

Contingency: An account in which funds are set aside for unforeseen expenditures which may become necessary during the year and which have not been provided for in the context of the annual operating budget.

Debt Service Fund: A fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. The City's Debt Service Fund is used to account for bond principal and interest payments. Capital lease payments are accounted for in the General Fund.

Deficit: An excess of expenditures over revenues or expenses over income.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Division: A unit, within a department, which participates in specific activities. For example, the Purchasing Division in the Finance Department.

Encumbrances: A financial commitment for services, contracts or goods that have not, as yet, been delivered or performed.

Enterprise Fund: A fund used to account for activities that are operated in a manner similar to business enterprises. Fees are charged to the consumers (general public) of the service to completely or partially recover the expenses of the operation.

Expenditures: The total costs of a program or capital project.

Fiscal Year (FY): A 12-month period (July 1 - June 30) to which the annual operating budget applies and at the end of which an assessment is made of the City's financial condition and performance of its operations.

Fund: An independent fiscal and accounting entity created to record the financial activity for a selected financial grouping. A fund is set up to carry out a special function or attain certain objectives in accordance with set laws and regulations.

Fund Balance: The difference between the accumulated revenues and expenditures for a particular fund. These resources are set-aside within a fund to provide adequate cash flow and reserves. North Carolina statutes dictate that a portion of fund balance is not available for appropriation in the following fiscal year.

General Fund: A fund that provides for the accounting of all financial resources except those designated to other funds. Most of the basic government services, such as police, fire, sanitation, parks, inspections, or street maintenance are accounted for in this fund.

General Obligation Bonds: Debt instruments issued by the City which are secured by the unit's taxing power.

Grants: A contribution or gift in cash or other assets from another government or nonprofit foundation to be used for a specified purpose.

Glossary

Infrastructure: Facilities on which the continuance and growth of a community depend, such as roads, water lines, etc.

Interfund Accounts: Accounts that reflect transfers between funds.

Intergovernmental Revenues: Revenues from other governments (state, federal, local) which can be in the form of grants, shared revenues, or entitlements.

Internal Service Fund: A fund used to account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis.

Lease-Purchase Agreement: A contractual agreement to acquire items of equipment whereby the local government agrees to pay the purchase price, plus interest on an installment basis.

Levy: The amount of tax, service charges, and assessments imposed by a government.

Municipal Bond: A bond issued by a local government.

Non-Operating Expenses: Expenses that are not directly related to the provision of services such as debt service.

Non-Operating Revenues: Revenues that are generated from other sources (i.e., interest income) and are not directly related to service activities.

Objective: A statement of specific direction, purpose or intent to be accomplished by a department.

Pension Trust Fund: A fund established to account for a public employment retirement system. For example, the Law Enforcement Officers Special Separation Allowance Fund.

Powell Bill Funds: Funding from state-shared gasoline tax which is restricted for use on maintenance of local streets and roads.

Property Tax (Ad Valorem Tax): A tax levied by the City Council on property located within the City.

Proprietary Fund: A fund used to account for governmental activities that are operated in a manner similar to those found in private enterprises. Internal Service and Enterprise funds are included in this category.

Recommended Budget: The budget proposal of the City Manager presented to the City Council for approval.

Reserve: An account designated for a portion of the fund balance which is to be used for a specific purpose.

Revenue: Income received from a variety of sources used to finance government or enterprise operations.

Revenue Bonds: Principal and interest associated with revenue bonds are paid exclusively from the earnings of the project or system.

Shared Revenues: Revenues levied and collected by one government but are shared with another government based on a predetermined method. For example, the City of Fayetteville receives a portion of the gasoline tax collected by the State based on population and miles of city streets.

Special Assessment: A levy on certain properties to defray part or all of the costs associated with improvements or services that will benefit those properties. For instance, a special assessment would be levied against property owners who have petitioned for the construction of water and sewer improvements.

Special Revenue Fund: A fund used to account for resources that are subject to certain legal spending restrictions. They are created when a resolution, statute or ordinance requires that specific taxes or special revenue sources be used to finance a particular activity (i.e., E-911, CDBG).

Tax Levy: The total amount of revenue to be raised by property taxes for the purposes specified in the budget ordinance.

Tax Rate: The amount of taxes levied based on each one hundred dollars (\$100) of assessed property valuation.

Two-Thirds Bonds: General obligation bonds that can be issued by a local government without voter authorization under a formula set by the state of two-thirds of the previous year's net debt reduction.

Undesignated Fund Balance: The amount of unreserved fund balance that is not designated for encumbrances, a subsequent year's expenditure, or for any other purpose. Undesignated fund balance is available for future appropriations.

User Charges: The payment of a fee or direct receipt of a public service by the party benefiting from the service.